



"Regions, Cities, Neighbourhoods - strong Partners"

RegGov

Regional Governance of Sustainable Integrated
Development of Deprived Urban Areas

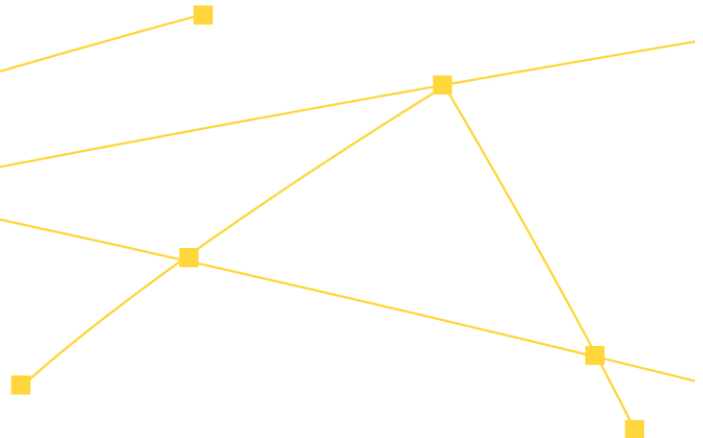
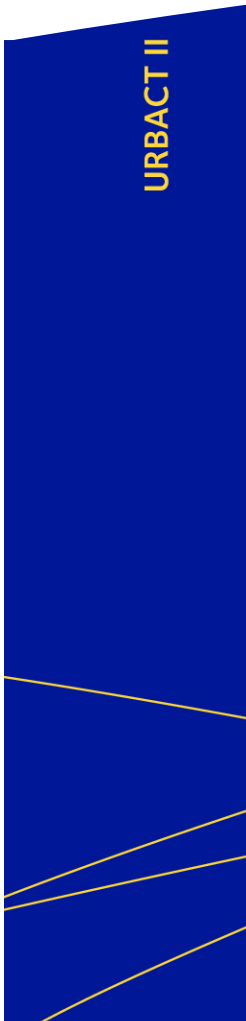
Local Action Plan

English abstract



City of Ruda Śląska, Poland

April 2011



Connecting cities
Building successes





Contents

I.	Description of the RegGov target area	3
II.	Problems & challenges.....	3
III.	Potentials.....	4
IV.	Expected impact and effects on the image.....	4
V.	LSG: composition, important stakeholders, etc.	4
VI.	Action fields of the LAP: brief report and strategic aims	7
VII.	Planned projects and their objectives	7
VIII.	Monitoring (on the selection of the target area) & evaluation (on the implementation of the LAP).....	9
IX.	LAP timetable	10
X.	LAP financing	10
XI.	Impact of the transnational exchange for the LAP production.....	11
	Imprint	12

I. Description of the RegGov target area

Kaufhaus is a historical workers' neighbourhood – a settlement located on the border between two industrial quarters of the city of Ruda Śląska. The settlement was built for workers of the Huta Pokój steelworks, founded in 1840 and subsequently extended in the 1850s and 1880s. There are essentially two parts: the older one, established by the factory for its workers, was erected around 1870, and is generally composed of monotonous, uniform terraced houses, while the other part, created after 1904, is more impressive and forms an autonomous spatial complex with flats of a higher standard. The Kaufhaus itself, an elegant department store, was built in 1904, concluding the first stage of construction, and the entire housing estate took its name from it. The residential buildings are of the multi-family type and they represent a type of workers' dwelling frequently encountered in Silesia. They have two storeys and their facades display some modest architectural details. The settlement has lost its primary urban context due to partial demolitions and bad technical condition, ceasing to be a factory workers' housing estate typical of the Upper Silesian industrial landscape in the nineteenth century.



The many years of neglect in terms of repairs and upgrades brought the neighbourhood to its current state: dysfunctional tenants failing to pay rent on time were virtually forced to migrate here, and the quarter became a deprived area with a high percentage of people from the underclass. As a consequence of the political and economic transformations that took place in Poland after 1989 and the related restructuring of heavy industry, a major part of the

neighbourhood where houses still stood was acquired from the Huta Pokój steelworks and became municipal property. The current technical condition of the facilities, surroundings and residential buildings is significantly below the currently applicable standards. The problem is further aggravated by the fact that these are mostly council flats provided to individuals and families failing to pay rent regularly. Most tenants have debts of several thousand or even more than ten thousand zlotys towards the administrators, i.e. the Municipal Housing Company, which makes it impossible to invest money to improve living conditions.

Currently, about 1500 people live in the neighbourhood. In recent years it has undergone significant degradation, both in terms of the residential assets and of the local community. The economic and political transformations taking place in the 1990s left the biggest mark on the area. The significant increase in unemployment caused by the restructuring of large industrial plants led to the impoverishment of individuals and families not prepared for such changes. These processes, accompanied by the low standard of the flats by today's measures, with a resulting modest rent, caused mainly families with low income to remain in the neighbourhood. Other flats were converted into social (low-rent) flats where families threatened with social marginalisation from all over the city came to live. About 20% of the inhabitants of Kaufhaus are social assistance beneficiaries.

II. Problems & challenges

- High degree of social exclusion and pathology
- High unemployment rate among the inhabitants of the neighbourhood
- Neglected infrastructure and surroundings and low quality of flats
- Demolition of some of the buildings weakened the original urban layout
- Different owner of some of the land and buildings in the neighbourhood (PKP)
- Direct vicinity to a large operating industrial plant – the Huta Pokój metallurgical works
- Negative image and social perception of the neighbourhood as a deprived and dangerous area

- Poor education of most inhabitants
- Investors selecting different areas for investments
- Limited financial capacities in terms of the city's own funds

III. Potentials

- Significant historical and architectural value – possibility of developing tourism.
- Attractive location close to the city centre along one of the main streets and road access to and from the express road connecting cities in the agglomeration (Drogowa Trasa Średnicowa).
- A large undeveloped area inside the settlement that can still be built up.
- The presence of private-sector entities within the boundaries of the neighbourhood.
- A large number of diversified entities creating and initiating pro-development actions (organisations, clubs, business environment institutions, etc.) in the immediate vicinity.
- Placing of areas on the map selected for revitalisation as part of the Local Revitalisation Plan.
- Land Development Plan for the entire city – increased investment attractiveness.
- Well-developed educational base within the boundaries of the city and of the sub-region.
- Strong sense of local identity and high degree of identification with the area.
- Possibility of using the available European Union Funds and other external sources.



IV. Expected impact and effects on the image

Vision of development for the Kaufhaus neighbourhood

Attractive historical neighbourhood with a well-developed spatial and residential infrastructure.

A neighbourhood that is safe for its inhabitants and visitors.

A neighbourhood inhabited by the people born there and newcomers who are not struggling with problems and dysfunctions, and do not need to rely on social assistance.

Neighbourhoods inhabited by a community that has the suitable qualifications and skills allowing them to obtain employment and stay in the labour market.

Neighbourhoods inhabited by a community capable of functioning independently in society, of founding families, raising children and actively participating in social life.

A neighbourhood undergoing economic revival due to the presence of active business entities using the existing infrastructure and housing offer.

A neighbourhood constituting a tourist attraction making it possible to showcase the history and workers' traditions of Upper Silesia.

A neighbourhood representing an example of effective social, economic and spatial revitalisation, drawing on the endogenous potential and the development so far from the deprived condition to the status of the city's best advertisement.

V. LSG: composition, important stakeholders, etc.

Ruda Śląska Municipal Office

Investment Department – responsible for preparing the technical documentation and performing the upgrade of infrastructure and space.

Housing Department – responsible for housing policy and determining housing needs in the city; collaboration with the housing association Towarzystwo Budownictwa Społecznego with regard to the preparation of the design for the



construction of new residential buildings in the area of the neighbourhood.

Real Estate Management Department – responsible for the preparation and handing over of real estate for the construction of new residential buildings, as well as for the potential disposal to investors intending to initiate or transfer their business activity to the neighbourhood.

Urban Planning and Architecture Department – responsible for the preparation of and compliance with the local land development plan determining the conditions and possibilities of developing the neighbourhood's area, as well as for defining the concept for the area's development.

Social Communication and Promotion Department – responsible for coordination and promotion of actions performed as part of the RegGov project and for the preparation of a Local Action Plan.

Municipal Social Services Centre (MOPS)

carries out the statutory tasks with regard to social assistance, including in particular the following:

- granting and paying out benefits under the applicable legislation,
- conducting the development of necessary social infrastructure,
- conducting social work,
- analysing and evaluating phenomena resulting in demand for social benefits,
- performing tasks resulting from recognised social needs,
- developing new forms of social assistance and mutual aid as part of identified needs.

Entity stimulating the local community – initiator of numerous activities.

Municipal Housing Management Company (MPGM)

Entity created by the City of Ruda Śląska to manage the housing resources owned by the city. The residential buildings located in the Kaufhaus neighbourhood are administered by the MPGM. MPGM's role under the project consists of the performance of ongoing repairs and renovations of buildings and of surveying the technical condition for the purposes of planned

renovation and upgrade of residential buildings, consequently improving living conditions in the neighbourhood.

Social Housing Association (TBS)

The entity was established in 2009 in order to extend the housing resources in Ruda Śląska for people with moderate financial resources as well as to build council housing. During the RegGov project implementation, the idea arose to build new residential buildings in the Kaufhaus neighbourhood on the site of the buildings which had been torn down.

Ruda Śląska Development Agency "Inwestor" (RAR)

The goal of RAR "Inwestor" is to support and promote entrepreneurship in the city and in the region, and its projects also relate to the inhabitants of the Kaufhaus neighbourhood. The Agency also prepares and implements projects financed with European Union funds. The Local Action Plan envisages the performance of two projects implemented by RAR "Inwestor", with regard to the promotion of entrepreneurship and social economy.

Representatives of the local community

The local community is essentially stimulated by activities organised by the Municipal Social Services Centre. In 2008, some inhabitants of the Kaufhaus neighbourhood (mostly women) formed a group which has been participating readily in many activities. Some individuals came to stand out from the group as leaders, and now they motivate the less active groups. The commitment on the part of the inhabitants and the clear results the activity brought about led to the idea of establishing an organisation associating active Kaufhaus residents with other people not living there, but interested in the development of the neighbourhood.

Social Therapy Centre

The Centre operates as part of the Centre for Children's and Family Support and is located in the neighbourhood. The Centre is attended by children participating in social therapy classes, developing their interests in activity clubs; they can also receive learning support and help in overcoming difficulties. The Centre has the following suitably equipped rooms: a room for group classes, a computer room, a "silent

study” room, day rooms and psychologist’s offices. At the Consulting Point, inhabitants of the neighbourhood will be able to benefit from psychological support. A group is also planned for youth threatened by social maladjustment.

Citizen Counselling Office – Biuro Porad Obywatelskich

The Citizen Counselling Office, initiated by the Rudzkie Koło Pomocy – Ruda Śląska Circle of Aid Association, was established in order to assist the Clients of the Office in solving their problems. The main goal of the Citizen Counselling Office is to give advice to interested people who are incapable of finding a solution to their problem or of finding information concerning a topic which interests them. Until 2011, the Office was based in the Kaufhaus neighbourhood.

Family Assistance Association – Stowarzyszenie Pomocy Rodzinie “Miś”

A non-governmental organisation providing aid to individuals and families in particular need. The Association operates actively, also in the area of the Kaufhaus neighbourhood, providing material help in the form of clothing or food, thus assisting the activity performed by the Municipal Social Services Centre.

Roman Catholic Parish of Saint Paul the Apostle

The parish, incorporating the Kaufhaus neighbourhood, runs a restaurant for the poor – Jadłodajnia św. Zyty, which provides food to the most needy, including children.

Municipal Guards

Since the Kaufhaus neighbourhood is one of the areas particularly threatened by crime and violence as well as by other pathological and criminal behaviour, specific importance is given to the involvement of Municipal Guards, which is envisaged in the revitalisation processes under this Local Action Plan.

RUDEX

RUDEX is a company that has operated for over twenty years in the local and regional market, as well as abroad, and is based in the Kaufhaus neighbourhood, at 107 Niedurnego

Street. The company became involved in the process of revitalising the neighbourhood based on an agreement with the Municipal Social Services Centre related to the lease of two rooms owned by the company for an office and a day room, allowing inhabitants to meet under the Local Activity Programme for the Kaufhaus neighbourhood. Collaboration with RUDEX is planned to last until the period of performing activities ends, i.e. until 2013.

Office building – KAUFHAUS Department Store

The department store Kaufhaus, a centrally located and historically valuable building which gave the neighbourhood its current name, was purchased by a private owner who renovated the building and restored its facade. The building’s owner carries out activities to attract further companies interested in doing business based in the Kaufhaus office building. The influx of new business entities to the neighbourhood will also contribute to the rise of the employment rate among the inhabitants.

Furthermore, measures related to upgrading the neighbourhood’s infrastructure are implemented by the following third-party companies:
Bud-serwis – responsible for preparing the technical documentation for the project
Hydrobud – investment contractor
Inwestprojekt – investor’s supervision over the project

Managing Authority – the Marshal Office of the Silesian Voivodeship

In relation to the existing possibility of obtaining financing for the upgrade of the Kaufhaus neighbourhood from the European Regional Development Fund as part of the Regional Operational Programme for the Silesian Voivodeship, Priority VI – Sustainable Development, Measure 6.2.1 Revitalisation – “large cities”, the RegGov project came to include an Entity Managing the Regional Operational Programme for the Silesian Voivodeship – a local self-governing authority i.e. the Office of the Marshal of the Silesian Voivodeship. The Regional Development Department takes care of implementing the Regional Operational Programme for the Silesian Voivodeship.

VI. Action fields of the LAP: brief report and strategic aims

In connection with the accumulation of problems in the area under consideration and bearing in mind the specific vision of the neighbourhood development, it has to be assumed that action will be necessary on multiple levels and in multiple areas where problems arise. The performance of parallel activities interacting on many levels is a fundamental element in the integrated approach to the development of deprived areas. The content of this approach was the central part of the RegGov project which resulted in this plan. In the context of the problems in the target area, it is planned that action will be taken in three spheres, within which two areas of action/intervention are indicated:

Social sphere:

- Integration and social assistance
- Safety

Spatial sphere:

- Infrastructure and surroundings
- Housing

Economic sphere:

- Employment
- Economy and entrepreneurship

The main objective of the Local Action Plan:

Comprehensive revitalisation of the Kaufhaus neighbourhood in the social, economic and spatial aspect, and an improvement in the living conditions of its residents together with a positive change in the neighbourhood's image and status.

The main objective will be achieved with the aid of strategic objectives determined for six specific intervention areas.

Action area 1

"Integration and social assistance"

Integration of the marginalised members of the Kaufhaus neighbourhood local community to restore social functions, self-reliance and community activation for the neighbourhood development

Action area 2

"Safety"

An improvement in safety and a reduction of the threats caused by social pathology of the environment

Action area 3

"Infrastructure and surroundings"

Raising the standard of infrastructure and the neighbourhood site development for the needs of the residents

Action area 4

"Housing"

Improvement in the housing quality through renovation and upgrade of the existing housing infrastructure, as well as construction of new flats

Action area 5

"Economy and entrepreneurship"

Economic recovery of the neighbourhood leading to the creation of new jobs and development of new forms of economic activity in the neighbourhood

Action area 6

"Employment"

An increase in employment rates and acquisition of new skills that will help the neighbourhood residents to stay in the labour market

VII. Planned projects and their objectives

Project 1

Modernisation and renovation of the historical workers' settlement Kaufhaus in Ruda Śląska

Stage I – external infrastructure

The project includes the construction of the following components of the sewage, transport, recreation and economic infrastructure, as well as lighting:

- new sanitary sewage system with connections to buildings
- new storm water system
- new road sections
- car parks

- pavements
- a playground
- a skatepark
- a playing field
- benches and litter bins
- lighting of streets, pavements and car parks
- utility yards with bin stores

Stage II – Renovation of buildings and flats

Raising the quality of the housing infrastructure is an essential element in the process of improving the residents' living conditions. The ongoing maintenance of buildings which includes repairs and short-term works is conducted by the Municipal Housing Management Company (MPGM), which manages the neighbourhood (in the last two years the company has repaired the roofs of two buildings, for instance). The MPGM administration also holds the survey records and documentation which help to determine the renovation and upgrade needs of all buildings. Once the decision to commence renovation works is made and the source of financing the repairs is specified, technical designs and cost estimates will be prepared.

Stage III – Construction of new residential buildings with ground floors optionally intended for commercial use.

In the process of the GovReg project implementation, an idea arose to construct new residential buildings in the area of the Kaufhaus neighbourhood to replace buildings that had been demolished in the past. The aim of the investment is to increase the housing resources and improve their quality, as well as to attract a new group of dwellers with a higher social status in order to change the image of the neighbourhood. The construction of new buildings is also a form of restoration of the original urban layout. The target is to make the buildings match the style of the existing ones, but they should be made using the latest construction technologies. During the implementation of the project (2010), the land property was prepared for transfer to the Ruda Śląska Housing Association – Towarzystwo Budownictwa Społecznego, whose task will be to construct four new residential buildings.



Project 2

Local Activity Programme for the Kaufhaus neighbourhood

The project is particularly important for the support and involvement of the residents in the revitalisation process. It includes a diagnosis of the social situation in the neighbourhood and determines a series of activities focused on four objectives:

Raising the significance of local community leaders and strengthening residents in their activity to the benefit of their community, including: assisting local community leaders by arranging educational and supporting meetings conducted by animators and street workers, as well as meetings with representatives of municipal institutions, according to the demand reported by residents.

Enhancing the Kaufhaus residents' social activity, including: signing agreements with those whose involvement will inspire and encourage other neighbourhood residents to take decisive action to satisfy the needs of the local community, and regular publishing of the newsletter *Mój Kaufhaus (My Kaufhaus)*, describing major events on a quarterly basis and containing articles on the history of the neighbourhood as well as works by Kaufhaus residents.

Establishing mutual aid mechanisms among Kaufhaus residents, including: supporting and shaping the skills needed to perform social roles and develop the spirit of citizenship, running a non-cash (clothes, books, toys, etc.) aid point, a laundry point and a day room as part of the Local Activity Programme, around which all



the animation and community-stimulating activities are centred.

Striving to change the image of the neighbourhood and of its residents, including: social work performed to the benefit of the community with a view to improving the image of the Kaufhaus neighbourhood:

- renovation of more stairwells in the Kaufhaus neighbourhood,
- keeping order in the park adjacent to the neighbourhood,
- looking after the playgrounds located in the neighbourhood.

The Chronicle of the Local Activity Programme for the Kaufhaus neighbourhood, which constitutes a factual description of events arranged in the chronological order and provided with comments by the neighbourhood residents and invited guests, a campaign for the creation of green spaces around buildings, organisation of free time for children in the summer period, and a family picnic.

Project 3

Start-up capital – assistance for persons starting a business

Forms of support implemented as part of the project:

- training concerning the starting and running of business activity
- business plan preparation consultancy
- financial assistance to start a business of up to 40,000 zlotys,
- bridge support of up to 1317 zlotys per month for the first 6 months of business activity
- prolonged bridge support of up to 1317 zlotys per month for the period from the 6th to the 12th month of business activity
- consultancy bridge support for persons who started business activity in law and accounting

The project is aimed at individuals planning to start a business (excluding those who owned a business registered within 1 year before joining the project), including:

- employed persons: 36
- jobless persons: 24
- professionally inactive persons: 20

Project 4

"Inqurator – Support Centre for Social Economy Institutions"

Forms of support implemented as part of the project:

- incubating social economy entities by providing the technical infrastructure
- information point
- training
- consultancy
- coaching

The project is intended for the social economy entities registered in the territory of the Silesian Voivodeship:

- social cooperatives, work cooperatives, cooperatives of blind and disabled persons
- non-governmental organisations

VIII. Monitoring (on the selection of the target area) & evaluation (on the implementation of the LAP)

The development monitoring in the target area of the Local Action Plan and the evaluation of projects implemented as part of the Local Action Plan are based on a comprehensive analysis of the social situation performed using sociological tools and on a study of the state of the infrastructure carried out in the period preceding the commencement of the implementation of the projects. The community was examined for the occurrence and severity of social problems, and the study results were presented in the form of indices and maps bearing the severity level of individual problems. The indices will be used in the process of the study of the changes taking place in the Kaufhaus neighbourhood at the level of implementation of the entire Local Action Plan. They are related to the level of poverty, unemployment, alcohol addiction, long-term disease and disability.



Moreover, the individual projects included in the Local Action Plan are provided with specific evaluation methods required by the programme guidelines and documents. The activation of residents' participation carried out as part of the Local Activity Programme for the Kaufhaus neighbourhood includes a questionnaire survey of the residents participating in the project that will be carried out twice a year, once at the stage of commencing work with a new group of residents and once at the end of project implementation with that group, which makes it possible to compare the initial situation and the results after project implementation.

IX. LAP timetable

The implementation of the Local Action Plan for the Kaufhaus neighbourhood was divided into two periods corresponding with the EU programming periods 2007–2013 and 2014–2020. The vision of the Kaufhaus neighbourhood development was defined for the year 2020, which means that the objectives assumed by the Local Action Plan will have been achieved by then. Linking the implementation periods with the EU programming periods relates to the possibility of financing the projects included in the Local Action Plan from the European Union funds within Operational Programmes. Some of the projects were planned in the period until the year 2013, which results from anticipated or already obtained additional financing, and they are now being implemented. Some projects, due to the lack of a specific source of financing, were planned for the next European Union programming period.

Implementation periods of the projects in the framework of Local Action Plan:

Project 1 Modernisation and renovation of the historical workers' settlement Kaufhaus in Ruda Śląska

Stage I – External infrastructure 2010-2012

Stage II – Renovation of buildings and flats 2012-2020

Stage III – Construction of new residential buildings with ground floors optionally intended for commercial use 2012 - 2015

Project 2 Local Activity Programme for the Kaufhaus Neighbourhood 2008 - 2013

Project 3 Start-up capital – assistance for persons starting a business 2011 - 2013

Project 4 Inqbatator – Centre for Support of the Social Economy Units: 2011 - 2012

X. LAP financing

Project 1 Modernisation and renovation of the historical workers' settlement Kaufhaus in Ruda Śląska

Stage I – external infrastructure

Total cost: 5.4 mln PLN ≈ 1.35 mln EUR (4.3 mln PLN spent in 2010)

Financing: City budget resources

Possibility of co-financing: European Regional Development Fund, Regional Operational Programme for Silesian Voivodeship 2007-2013, Priority VI – Integrated development of the cities, Action 6.2.1 Revitalisation – big cities (over 50 thousands residents)

Stage II – Renovation of buildings and flats

Total costs: during preparation (In the case of decision to begin, the repair costs will be estimated)

Planned financing: City budget resources

Possibility of co-financing: there is no European, national or regional source of co-financing defined

Stage III – Construction of new residential buildings with ground floors optionally intended for commercial use.

Total costs: during preparation (In the case of decision to begin, the construction costs will be estimated)

Planned financing: bank credit gained by the Company of Social Building Ruda Śląska

Possibility of co-financing: there is no European, national or regional source of co-financing defined

Project 2 Local Activity Programme for the Kaufhaus Neighbourhood

Total costs: 0.9 mln PLN ≈ 225 thousands EUR (Only for 2011, for the years 2012 and 2013 costs will be estimated at the beginning of each of these years)

Financing: European Social Fund, Operational Programme “Human Capital”, Priority VII Promotion of social integration, Action 7.1.1 Deve-



lopment and dissemination of active integration by the social work centres (100%)

Project 3 Start-up capital – assistance for persons starting a business

Total costs: 3.65 mln PLN ≈ 0.9 mln EUR

Financing: European Social Fund, Operational Programme “Human Capital”, Priority VI The labour market open for all, Action 6.2 The support and promotion of enterprise and self-employment (100%)

Project 4 “Inq̄bator – Ośrodek Wsparcia Instytucji Ekonomii Społecznej”:

Total costs: 1.3 mln PLN ≈ 325 thousands EUR

Financing: European Social Fund, Operational Programme “Human Capital”, Priority VII Promotion of social integration, Action 7.2.2 Support for the social economy (100%)

Total amount of the costs for implementation of the projects in Local Action Plan (only defined costs) 11.25 mln PLN ≈ 2.8 mln EUR

XI. Impact of the transnational exchange for the LAP production

The impact of experience sharing between the RegGov project partners representing different European Union states is significant for the improvement in the activities contributing to an

integrated development of the deprived target area, as well as for the Local Action Plan development. The RegGov project as part of the URBACT II Programme is the first international cooperation project in terms of organisation and subject matter implemented by the city of Ruda Śląska. During project implementation, the representatives of the town of Ruda Śląska involved in the Kaufhaus neighbourhood revitalisation had a chance to compare the activities in the neighbourhood area with the action taken by partners. The mechanisms which were successfully implemented in other towns and which resulted in a noticeable improvement in the situation of deprived areas were analysed and checked for possible adaptation in the area of the city of Ruda Śląska, as far as it was possible and using the available tools. The basic elements which enriched the development process and which were included in the Local Action Plan for the Kaufhaus neighbourhood are as follows:

- consolidation of the actions undertaken by various entities for coordination and coherence,
- the need to involve representatives of the private sector as an additional link with financing capacity,
- acting on the principle of small steps and small successes which motivate further action in the target area.



Imprint

Regional Governance of Sustainable Integrated Neighbourhood Development – RegGov
RegGov is a Fast Track Thematic Network in the URBACT II Programme.

Further information is available under: urbact.eu/reg_gov

Local Action Plan

English abstract

RegGov partner city:

City of Ruda Śląska, Poland

RegGov target area:

Kaufhaus

RegGov local contact person:

Mr Tomasz Rzeżucha

Contact:

Tomasz Rzeżucha
Municipality of Ruda Śląska

Phone: +48 512136127

Mail: trzezucha@rarinwestor.pl

URBACT is a European exchange and learning programme promoting sustainable urban development.

It enables cities to work together to develop solutions to major urban challenges, reaffirming the key role they play in facing increasingly complex societal changes. URBACT helps cities to develop pragmatic solutions that are new and sustainable, and that integrate economic, social and environmental dimensions. It enables cities to share good practices and lessons learned with all professionals involved in urban policy throughout Europe. URBACT is 300 cities, 29 countries, and 5,000 active participants. URBACT is part-financed by the European Union (European Regional Development Fund).

Integrated approaches to the development of deprived urban neighbourhoods have proved to be successful in many old EU member states over the last decades. Crucial factors for success are efficient co-operation and a high level of trust between cities and their managing authorities. The challenge is how to develop, implement and fund such policies at a broad European level. The REGGOV Network focused on making practical experiences accessible and supporting partners to develop and implement new integrated strategies for sustainable neighbourhood and urban development.

www.urbact.eu/reg_gov



European Union
European Regional Development Fund

EUROPEAN
PROGRAMME
FOR
SUSTAINABLE
URBAN
DEVELOPMENT

