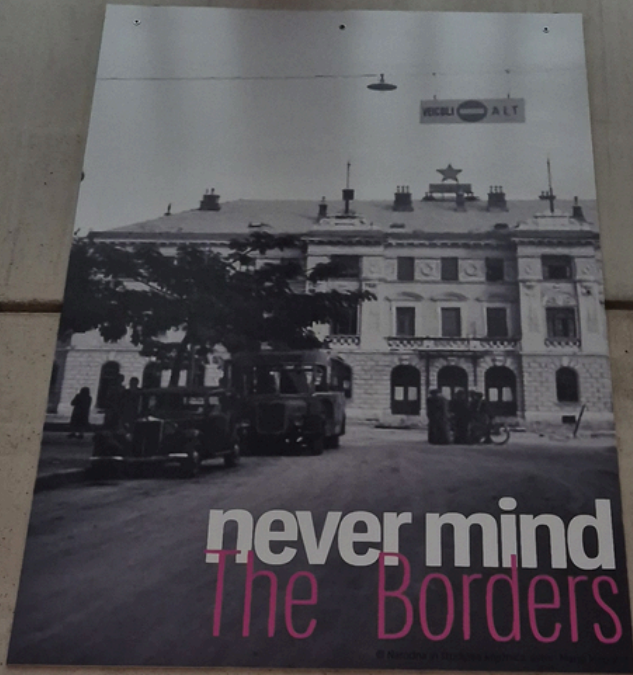


URBACT



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PUMA

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Overview of the reporting period

The reporting period marked the final and most reflective phase of the URBACT PUMA - Plans for Urban Mobility Actions network. Activities during this quarter focused on three closely linked objectives: the completion and delivery of Integrated Action Plans (IAPs), the organisation of the Final Transnational Meeting in Nova Gorica, and the consolidation of the network's long-term legacy.

This phase was deliberately framed not as a purely administrative closure, but as a moment of transition. Partners shifted their attention from drafting and refining plans towards questions of implementation, ownership and continuity beyond the formal end of the network. The final quarter therefore played a crucial role in translating two years of exchange, experimentation and learning into outcomes that can realistically support change on the ground.



Final Transnational Meeting – Nova Gorica (12–14 November 2025)

Purpose and overall framing

The Final Transnational Meeting in Nova Gorica marked the culmination of more than two years of cooperation within the PUMA network. Hosted in the cross-border context of Nova Gorica and Gorizia, the meeting symbolically reflected one of the core themes of the network - integration across boundaries, sectors and perspectives.

Framed around the theme “Back to the Future”, the meeting created space for collective reflection on the full PUMA journey, while maintaining a strong forward-looking focus. Participants were encouraged to reflect openly on achievements, challenges and learning moments, and to consider how the work carried out within PUMA could continue to shape local practice after the project’s formal end.

Peer learning and reflection on Integrated Action Plans

A central element of the meeting was the PUMA Gallery Walk, during which each partner presented a visual summary of their Integrated Action Plan in the form of a poster or one-pager. This format enabled structured peer-to-peer feedback, informal discussion and comparison across very different territorial contexts.



The Gallery Walk supported discussion on the coherence, integration and implementability of the IAPs, and helped partners see their own work through the eyes of others. Sessions were supported by structured facilitation and targeted feedback, helping partners critically reflect on their plans and consolidate final adjustments before submission. The Gallery Walk also contributed directly to the preparation of the Network Results Product, capturing both the diversity of local contexts and the shared methodological approach developed through URBACT.

Building on this, a creative IAP storytelling exercise invited partners to present the IAP of another city or region. This exercise reinforced mutual understanding, demonstrated the depth of engagement across the network and highlighted how collective knowledge had developed over time. It also underlined the added value of long-term transnational exchange, where partners are able not only to follow each other's work, but to engage with it critically and constructively.

Cross-network exchange and methodological learning

Peer learning was further enriched through a panel discussion with representatives of other URBACT networks, which provided external perspectives on sustainable mobility planning, governance and implementation challenges. The exchange highlighted common issues faced by cities across Europe and confirmed the relevance of integrated, realistic and people-centred approaches promoted within PUMA.

The second day of the meeting focused on methodological learning and practical skills. A hands-on workshop on placemaking and empathy mapping, delivered by an Ad Hoc Expert, introduced participants to human-centred design principles and tools for understanding diverse user perspectives. Through group work and on-site observation, partners explored how empathy-based methods can support community engagement and inform the implementation of IAP measures at local level.

Local experience and cross- border context

The local experience and study visit in Nova Gorica and Gorizia, organised in the context of the European Capital of Culture 2025, provided a concrete illustration of how mobility, public space, culture and cross-border cooperation can be integrated in practice. This experience grounded strategic discussions in real urban spaces and reinforced the link between planning documents and everyday urban life.

The cross-border setting also offered a meaningful backdrop for discussions on governance, coordination and long-term cooperation beyond administrative boundaries.



Implementation, legacy and closing reflections

The final day of the meeting focused explicitly on implementation and life after PUMA. Discussions explored what “ready to implement” means in practice, emphasising clear priorities, defined roles and responsibilities, and realistic first steps that can be initiated even without additional funding.

Each partner shared a short reflection on their key lesson from the PUMA process. These reflections highlighted increased confidence, improved understanding of integrated mobility planning and the value of trust-based peer learning. They also contributed directly to shaping the narrative of the Network Results Product and articulating the collective legacy of the network.

Delivery and finalisation of Integrated Action Plans

During the reporting period, all partner cities and regions successfully finalised their Integrated Action Plans, in line with URBACT methodology. The completed IAPs cover a wide range of territorial contexts, including urban centres, neighbourhood-level plans, rural and regional areas, as well as a national-level framework.

Throughout the finalisation phase, partners benefited from iterative feedback, structured guidance and methodological support, ensuring both consistency across the network and respect for local specificities. This process supported cities and regions in refining priorities, strengthening integration across policy areas and improving the overall clarity and implementability of their plans.

Across this diversity, the IAPs demonstrate a clear shift towards integration, realism and feasibility. Strong emphasis was placed on governance arrangements, coordination across departments, phased delivery and alignment with existing strategies and planning processes. Rather than proposing isolated projects, partners focused on creating coherent frameworks capable of guiding decision-making over time.



From planning to implementation

A key outcome of the final quarter was a shared recognition that implementation depends as much on institutional capacity, ownership and coordination as on financial resources. Discussions during the Final Transnational Meeting highlighted the importance of embedding IAP actions into existing organisational structures, planning cycles and political processes.

The network supported partners in moving from ambition-driven planning towards capacity-aware and context-sensitive approaches, better aligned with local realities. This shift represents a qualitative change in how mobility planning is understood and practiced across the network.



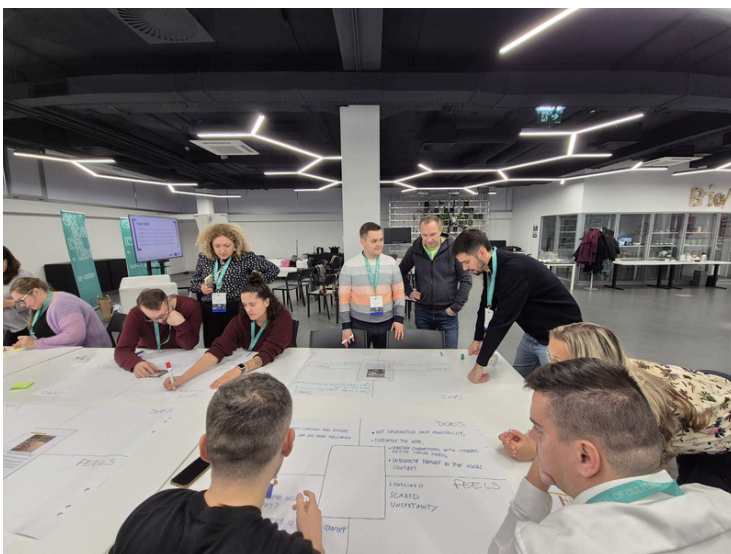
PUMA LEGACY AND ADDED VALUE OF THE NETWORK



Beyond individual plans and actions, the legacy of PUMA lies in strengthened capacities, shared understanding and more integrated ways of working. The network enabled partners to develop a common language around integrated mobility planning and to experiment with new methods, tools and approaches in a supportive transnational environment.



Key elements of this legacy include improved governance practices, greater confidence in addressing complex mobility challenges and long-term professional relationships built on trust and mutual learning. Partners expressed strong willingness to continue informal exchange and cooperation beyond the formal end of the URBACT network.



The PUMA experience confirmed that mobility planning is not about producing perfect documents, but about building the ability to act, adapt and cooperate over time.

AT A GLANCE: facts and figures about PUMA

9

partners

10+

transnational events

2.5

years

9

Integrated Action Plans

100+

stakeholders engaged

7

EU countries represented



Next steps

Following the conclusion of the network, partners will focus on local follow-up and implementation of their Integrated Action Plans. At network level, finalisation and dissemination of the Network Results Product will support wider sharing of PUMA's outcomes and lessons learned. Informal collaboration and peer exchange among partners are expected to continue beyond the formal project framework.

Thank you for being with us!

Contact

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