Integrated Action Plan

BUILD YOUR DREAMS, BUILD YOUR CITY

City of Albacete (Spain)

URBACT

Co-funded by the European Union
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Credits

This Integrated Action Plan (IAP) has been developed through a collaborative effort led by:

- **CEEI Albacete –** Serving as the project coordinator and lead partner, providing expertise in innovation and strategic planning.
- **Municipality of Albacete –** Active contributions from the Urban Planning Department, the Youth Center, the Sports Councillorship, and the Office of the Mayor.
- **Youth Advisory Boards of Albacete –** Providing vital input and feedback throughout the co-creation process.
- **URBACT Local Group (ULG) –** Comprising local associations, educators, health professionals, and community leaders.
- **Supported by –** The URBACT IV Program under the European Union's Cohesion Policy Framework.

Special thanks to all participating youth, citizens, and stakeholders who have shared their voices, experiences, and aspirations for shaping the future of Albacete.

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Re-Gen Project Brief

The Re-Gen project is an ambitious and transformative initiative aimed at breathing new life into underutilized and neglected urban spaces in Albacete. At its heart is the belief that cities thrive when their young citizens are empowered as co-creators of the urban environment. Re-Gen therefore centers its efforts on adolescents aged 10 to 18, particularly those from vulnerable or disadvantaged backgrounds.

The core of the initiative lies in the creation of Urban Sport Hubs (USHs)—multifunctional, inclusive, and eco-friendly spaces where young people can gather to engage in physical activity, creative expression, and social innovation. These hubs are designed not only to promote sports and active lifestyles, but also to serve as catalysts for social inclusion, environmental stewardship, and civic engagement.

By employing a participatory methodology, including co-design workshops, youth-led participatory budgeting, and digital innovation tools such as mobile apps, Re-Gen transforms traditional urban planning into a collaborative journey. Key urban sites such as the Linear Park Pavilion the abandoned grain Silo have been earmarked for transformation, with plans to integrate features such as climbing walls, basketball courts, shaded relaxation zones, murals, and renewable energy infrastructure.

The initiative is fully aligned with local, regional, and European policy goals, including the Sustainable Urban Mobility Plan (SUMP), Local Agenda 21, and the European Green Deal. With a project timeline running from 2023 to 2025, Re-Gen seeks to position Albacete as a national and European leader in youth-driven urban regeneration.

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City Overview / Presentation

Albacete is a dynamic and strategically located city in the heart of Castilla-La Mancha, Spain. With a population of approximately 172,500 inhabitants, it is the largest municipality in the region and serves as a commercial, cultural, and logistical hub.

The city boasts a well-balanced economy that blends traditional industries such as agriculture and metallurgy with modern sectors including cutlery manufacturing, services, and innovation-driven enterprises. Albacete is renowned for its craftsmanship, particularly in knife-making, which is internationally recognized.

From an urban development perspective, Albacete presents a compelling mix of opportunities and challenges. While the city has made significant investments in renewable energy (notably wind power), and is well-connected by high-speed rail to Madrid, it still struggles with spatial inequalities. Many areas, particularly former industrial zones and peripheral neighborhoods, suffer from neglect and underutilization.

Crucially, Albacete has a high proportion of youth, with those aged 10 to 18 accounting for around 18% of the total population. This demographic reality underscores the importance of designing policies and spaces that respond to the aspirations, needs, and talents of young people.

The city's educational and cultural landscape is also rich and varied. Institutions like the University of Castilla-La Mancha, the Superior Conservatory of Music, and the Popular University contribute to a vibrant intellectual and artistic scene. Furthermore, initiatives such as the #IWillNever #IWillAlways youth campaign highlight Albacete's proactive approach to social responsibility and youth participation.

In this context, the Re-Gen project is not just a tactical intervention—it is a strategic framework for the sustainable, inclusive, and participatory transformation of Albacete's urban environment.

Executive Summary

"Albacete Re-Gen: Transforming Urban Spaces with Youth through Sport and Community Engagement" is an Integrated Action Plan (IAP) developed under the URBACT IV program. It lays out a comprehensive roadmap to reimagine and revitalize the city's underused public spaces through inclusive and sustainable approaches, with adolescents playing a central role.

This plan is founded on five interconnected strategic objectives:

1. **Revitalize Public Spaces**: Targeting areas such as the Linear Park Pavilion and the abandoned grain silo, the plan envisions converting these neglected spaces into safe, attractive, multifunctional sports and cultural hubs that encourage active use by all citizens, particularly the youth.
2. **Empower Youth Participation**: By establishing platforms like the Re-Gen Youth Lab, youth-led participatory budgeting, and mentorship programs, the IAP fosters an environment where young people are not just consulted but are active decision-makers in the planning, design, and governance of urban spaces.
3. **Promote Sports & Active Lifestyles**: The creation of accessible, well-equipped Urban Sport Hubs will be complemented by a calendar of regular programming—from open training sessions and sports festivals to informal games—that promote health, well-being, and social cohesion.
4. **Advance Sustainability**: Each hub will integrate green features such as solar-powered lighting, rainwater harvesting systems, and permeable pavements. The hubs will be connected to the city's wider green and mobility infrastructure, fostering a shift towards walking, cycling, and public transport.
5. **Strengthen Partnerships and Governance**: The project builds a robust multi-actor governance model involving municipal departments, private sponsors, sports federations, schools, community organizations, and European networks. This ensures not only effective implementation but also long-term sustainability.

Key targets of the IAP include:

- Over **100 adolescents** actively engaged in participatory planning and governance.
- **3 major public spaces** revitalized into fully functional Urban Sport Hubs.
- A **40% increase** in the utilization of public spaces for sports and recreation.
- **5+ community sports events** organized annually.
- Installation of **5 or more eco-friendly features** across the hubs.
- Establishment of **3+ public-private partnerships** and at least **€10,000** in external funding secured.

In essence, this IAP reflects Albacete's long-term vision to become a benchmark city for youth-led urban regeneration—where sports, sustainability, and social inclusion go hand-in-hand to build a better future for all.

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The Action Planning Process

The development of this Integrated Action Plan followed a structured, participatory, and iterative process that engaged a wide range of stakeholders at the local, regional, and transnational levels. The process was guided by the principles of co-creation, inclusivity, evidence-based planning, and cross-sector collaboration.

The planning process began in mid-2023 with a series of stakeholder mapping exercises and preliminary consultations led by the CEEI Albacete and the Municipality. This was followed by the formation of the URBACT Local Group (ULG), a multi-actor platform composed of municipal departments, youth organizations, educators, sports clubs, NGOs, and local businesses.

Throughout 2024, the ULG organized regular workshops, co-design labs, and participatory planning sessions. These gatherings provided spaces for adolescents and stakeholders to voice their ideas, evaluate public spaces, and prototype solutions. One of the highlights was a city-wide youth hackathon titled "Urban Play: Reimagining Public Space", held on the 5th of April 2025, where young residents pitched creative concepts for urban sport zones.

In parallel, the planning process integrated learnings from URBACT transnational exchanges, particularly insights from partner cities such as Verona, Milan, and Daugavpils. These exchanges enriched the methodology and reinforced the importance of gender-sensitive, environmentally sustainable, and digitally enhanced approaches to urban development.

Testing actions were also piloted in October 2024, such as an Instagram design competition focused on reimagining the abandoned Silo space. Although youth participation was moderate, the initiative offered valuable insights into communication preferences and participatory engagement strategies.

The process culminated in the synthesis of ideas and data into a coherent IAP framework in early 2025. Key decisions were validated through stakeholder feedback loops and public exhibitions, ensuring that the final plan reflects a broad consensus and real community ownership.

The IAP planning journey has been documented through visual storytelling, youth testimonies, and regular updates to stakeholders—fostering transparency and a strong sense of collective purpose.

PART 1 - Background

1.1 Challenges Addressed and Anticipated Solution

Albacete faces a set of interconnected urban challenges that demand integrated, innovative solutions. Chief among them are:

- Underutilization and neglect of key public spaces.
- High youth unemployment and limited avenues for meaningful civic participation.
- Health disparities related to sedentary lifestyles and lack of accessible sports facilities.
- Social fragmentation and low intergenerational interaction in some neighborhoods.
- Environmental degradation and urban heat islands due to insufficient green infrastructure.

The anticipated solution is a multidimensional intervention that addresses these issues holistically through the Re-Gen project. By converting neglected urban areas into **Urban Sport Hubs**, Albacete will:

- Activate public spaces through sport and culture.
- Foster inclusive, youth-led urban transformation.
- Promote active lifestyles and well-being.
- Improve environmental sustainability through green design.
- Strengthen community ties and civic engagement.

1.2 Context Analysis

Albacete is a city in transition. While economically diverse and culturally rich, it faces spatial imbalances and socio-economic vulnerabilities. Peripheral districts and former industrial zones lack functional public spaces and are often characterized by physical decay and social disconnection.

Demographically, the city is young and vibrant, with nearly one in five residents between the ages of 10 and 18. This cohort is both a strategic asset and a group at risk of disengagement if not meaningfully involved in urban life. Moreover, climate change and the growing imperative for sustainable living call for rethinking urban infrastructure to reduce emissions and increase resilience.

Within this context, Re-Gen acts as a lever for change. It provides a framework that aligns spatial planning with social inclusion and environmental goals, guided by the European Green Deal and the Sustainable Development Goals.

1.3 Mapping Stakeholders

The stakeholder ecosystem in Albacete is rich and diverse. Key actors involved in the Re-Gen project include:

- **Municipality Departments**: Urban Planning, Sports, Youth, Social Services.
- **Educational Institutions**: University of Castilla-La Mancha, local high schools.
- **Youth Organizations**: Youth Center of Albacete, Novaonda radio.
- **Civil Society**: FAVA (neighborhood federation), sports clubs, cultural associations.
- **Private Sector**: Local entrepreneurs, tech startups, and sponsors.
- **European and National Bodies**: URBACT Secretariat, regional development agencies.

These actors have been engaged through structured roles in the ULG and thematic working groups, ensuring a broad and inclusive representation throughout the IAP development.

1.4 Target Groups and their needs

The primary target group of the Re-Gen project is adolescents aged 10 to 18, particularly those from socio-economically disadvantaged backgrounds and/or peripheral neighborhoods.

Identified needs include:

- Safe, accessible, and inclusive spaces for recreation and expression.
- Opportunities for leadership, participation, and skills development.

- Access to sports and cultural programming tailored to youth interests.
- Support systems addressing mental health, identity, and community belonging.

Secondary target groups include parents, educators, youth workers, and residents who benefit from improved public space quality and stronger social cohesion.

1.5 Relevant policies framework

Re-Gen is closely aligned with policy instruments at all levels:

- **European**: EU Cohesion Policy 2021–2027, Green Deal, New Leipzig Charter, Urban Agenda for the EU.
- **National (Spain)**: Plan de Recuperación, Transformación y Resiliencia; National Strategy for Urban Agenda (Estrategia Española de Desarrollo Urbano Sostenible e Integrado).
- **Regional (Castilla-La Mancha)**: Regional Development Plan, youth employment and inclusion strategies.
- **Local (Albacete)**: Sustainable Urban Mobility Plan (SUMP), Local Agenda 21, Plan for Social Integration, Municipal Youth Strategy.

Together, these frameworks provide a robust scaffolding for the IAP, reinforcing its ambition and ensuring institutional coherence.

PART 2 – Vision, Objectives, Expected Changes

Introduction

This part of the Integrated Action Plan defines the strategic direction, desired impact, and specific outcomes that the Re-Gen project in Albacete aims to achieve. It outlines the overarching vision, key objectives, smart goals, and prioritized actions that will guide implementation from 2026 to 2030. The content reflects not only the aspirations of the community but also practical steps to transform those ambitions into reality.

2.1 Vision

Albacete envisions becoming a benchmark city for youth-driven urban transformation in Europe—a city where adolescents are empowered as co-creators of public spaces, where community well-being is strengthened through inclusive recreation, and where sustainability guides every urban intervention.

By establishing a network of Urban Sport Hubs, Albacete seeks to:

- Promote a healthy, active lifestyle.
- Reinforce civic values and local identity.
- Ensure equitable access to quality public spaces.
- Integrate digital, green, and gender-sensitive design principles.
- Provide platforms for youth to innovate, lead, and collaborate.

This vision is not just aspirational; it is rooted in actionable policies, community engagement, and tangible outcomes.

2.2 Objective/s

The objectives of the Integrated Action Plan have been formulated to align with the city's broader strategic vision and to address the specific urban challenges identified during the planning phase. These objectives are designed to guide the systematic transformation of Albacete's public spaces through collaborative, inclusive, and sustainable practices. They focus particularly on enhancing the role of young people in urban regeneration and promoting community wellness through active lifestyles and green innovation.

Strategic Objective (St.Ob)

The general objective of the IAP is to regenerate underutilized urban spaces in Albacete by developing accessible and sustainable Urban Sport Hubs that promote active lifestyles, youth engagement, and community well-being.

(Specific) Objectives (O)

SO1) Revitalize public spaces

- Transform **Linear Park Pavilion, the abandoned grain silo, and other identified sites** into **multi-use sports areas**.
- Improve **existing parks and urban areas**, ensuring **better lighting, seating, and infrastructure**.
- Develop **flexible-use sports zones** with **basketball, calisthenics, climbing walls, and skating areas**.

SO2) Empower youth participation

- Establish a **participatory urban design process**, where **youth contribute ideas for improvements**.
- Organize **workshops, hackathons, and co-design events** to involve youth in **decision-making**.
- Create **mentorship programs** with **sports professionals and urban planners**.

SO3) Promote sports and active lifestyles

- Activate **Urban Sport Hubs** through **tournaments, training sessions, and open events**.
- Collaborate with **schools and sports clubs** to integrate **spaces into extracurricular activities**.
- Ensure **affordable or free access**, focusing on **youth from disadvantaged backgrounds**.

SO4) Advance sustainability

- Improve **waste management and recycling initiatives** in sports spaces.
- Promote **cycling and pedestrian-friendly routes** linking Urban Sport Hubs to **green infrastructure**.

SO5) Strengthen partnerships

- Establish a **multi-stakeholder advisory board** (local government, sports federations, youth councils, private sector).
- Partner with **regional and European initiatives** to **secure funding and expertise**.
- Involve **businesses, startups, and sponsors** in **developing and maintaining sports hubs**.

2.3 Smart Goals

Introduction

This section outlines the Smart Goals (SGs) aligned with each of the five specific objectives. Each goal is designed to be Specific, Measurable, Achievable, Relevant, and Time-bound (SMART). The goals form the backbone of the monitoring and evaluation framework and are directly connected to planned actions that will drive the implementation of the IAP.

Smart Goals (SG) linked to O1 - Revitalize Public Spaces

Id	Description	Indicator of result	Unit of measurement	Baseline	Target	Due month
SG1.1	3 key spaces transformed by 2026	Number of fully revitalized Urban Sport Hubs	Completed infrastructure projects	0	3	Dec 2026
SG1.2	40% increase in public space ultilization for sports and by 2027	Public space utilization rates	% increase in usage	TBD via initial survey	+40%	Dec 2027
SG1.3	Improved access recreation acessibility and safety features in USHs by 2030	Number of new accessibility and safety features installed (lighting, ramps, signage)	Infrastructure improvements	0	Full implementation in 3 hubs	Dec 2030

Smart Goals (SG) linked to O2 – Empower Youth Participation

Id	Description	Indicator of result	Unit of measurement	Baseline	Target	Due month
SG2.1	100 + Youth involved in participatory planning (Youth labs, budgeting, hackathon) by 2028	Number of youth participants	Individuals	0	100+	Dec 2026
SG2.2	3 Youth-led projects implemented in USHs	Number of youth-initiated actions realized	Projects	0	3	Dec 2026
SG2.3	Making youth feel engaged in urban decision making	Survey response rate indicating empowerment	% of youth surveyed	TBD	70%	Dec 2026

Smart Goals (SG) linked to O3 – Promote Sports and Active Lifestyles

Id	Description	Indicator of result	Unit of measurement	Baseline	Target	Due month
SG3.1	5+ sports events and training session hosted annually	Number of events hosted per year	Events	0	5+	Annually from 2026
SG3.2	30% increase in community participation in informal sports activities	Participation rate in informal activities	% increase	TBD	+30%	Dec 2027
SG3.3	Make sure 80% of activities are free or subsidized	% of cost-free activities	Percent	TBD	80%	Dec 2026

Smart Goals (SG) linked to O4 – Advance Environmental Sustainability

Id	Description	Indicator of result	Unit of measurement	Baseline	Target	Due month
SG4.1	5+ eco friendly features installed	Number of sustainability elements (e.g., green walls, solar panels, shade structures)	Features installed	0	5+	Dec 2029
SG4.2	Make 50% of user to choose active mobility (walking, biking)	% of users arriving by walking/cycling/public transport	Percent	TBD	50%	Dec 2027
SG4.3	30 % reduction in USH waste via waste and recycling initiatives	% reduction in waste output	Percent	TBD	30%	Dec 2026

Smart Goals (SG) linked to O5 – Strengthen Governance and Partnerships

Id	Description	Indicator of result	Unit of measurement	Baseline	Target	Due month
SG4.1	3+ active public-private partnerships established	Number of signed agreements	Partnerships	0	3+	Dec 2026
SG4.2	10k+ in funding secured for long term sustainability	Total funds raised	Euros	0	€10,000+	Dec 2026
SG4.3	3+ collaboration with other European Re-Gen cities	Number of joint initiatives completed	Projects	0	3+	Dec 2026

2.4 Actions

Introduction

- Actions Planned to achieve the O1 and related smart goals

Public spaces in Albacete, particularly those that have been neglected or fallen into disuse, represent untapped opportunities for regeneration and community revitalization. The following actions aim to breathe new life into these areas by transforming them into inclusive, vibrant Urban Sport Hubs that serve as platforms for recreation, creativity, and social cohesion. These initiatives prioritize accessibility, safety, multifunctionality, and cultural relevance.

- **A1.1 – Upgrade the Linear Park Pavilion**
  Enhance the structure to host sports, cultural activities, and youth programming. Improvements include lighting, seating, accessible pathways, and event infrastructure.
- **A1.2 – Convert the Abandoned Silo into a Hybrid Sports & Creative Hub**
  Transform the disused grain silo into a multifunctional facility featuring a climbing wall, skate area, street art zones, and a flexible indoor space for workshops and performances.
- **A1.3 – Develop Multi-Use Outdoor Sports Zones**
  Install urban sports equipment (basketball, calisthenics, skate ramps) in community parks, ensuring accessibility and visibility.
- **A1.4 – Enhance Safety and Accessibility**
  Introduce solar-powered lighting, tactile paving, shaded areas, and smart signage in all revitalized sites.
- **A1.5 – Integrate Public Art and Placemaking**
  Collaborate with local artists and youth groups to design murals and temporary installations that activate the spaces and celebrate community identity.

- Actions Planned to achieve the O2 and related smart goals

Youth are the heartbeat of urban innovation and resilience. These actions are designed to embed young people in the fabric of urban planning and implementation, ensuring that their voices, visions, and energies are central to decision-making. Through participatory budgeting, design labs, and leadership training, the following initiatives create pathways for adolescents to become empowered change agents in Albacete's future.

- A2.1 – Establish the Re-Gen Youth Lab
  Create a dedicated space for co-design, prototyping, and innovation, facilitated by urban planners and youth mentors.
- A2.2 – Launch Youth Participatory Budgeting Process
  Allocate municipal funds to projects voted on and developed by youth. Support capacity-building workshops in budgeting and project management.
- A2.3 – Organize Youth Hackathons and Innovation Challenges
  Host annual events where teams of adolescents propose new ideas for urban sports, digital tools, or inclusive design solutions.

- A2.4 – Implement Youth Leadership and Event Management Training
  Train young residents to lead events, coordinate volunteer activities, and manage community initiatives.

➢ Actions Planned to achieve the O3 and related smart goals

An active city is a healthy city. Albacete aims to cultivate a sports culture that is inclusive, diverse, and rooted in community. These actions provide structured and informal opportunities for all residents – especially youth – to engage in physical activities. By integrating sports programming into daily life, the city fosters wellness, builds community ties, and encourages lifelong healthy habits.

- A3.1 – Host the Annual Urban Sports Festival; A city-wide event featuring competitions, training sessions, and public demonstrations in renovated hubs.

- A3.2 – Establish Weekly Sports Programming; Offer recurring sessions in urban sports (e.g., skateboarding, street basketball) led by local coaches or peer mentors.

- A3.3 – Collaborate with Schools and Sports Clubs; Integrate hub activities into school extracurricular programs and create local inter-school tournaments.

- A3.4 – Support Informal and Street Sports provide modular and adaptable equipment to allow spontaneous play and unstructured physical activity.

➢ Actions Planned to achieve the O4 and related smart goals

*Sustainability is a cornerstone of resilient urban development. The following actions reflect Albacete's commitment to integrating environmental considerations into every facet of Urban Sport Hub design and operation. These measures address climate adaptation, resource efficiency, and ecological awareness, transforming the hubs into green, energy-conscious community assets.*An.1

- A4.1 – Implement Green Design in the Silo
  Install rooftop gardens, solar panels, and rainwater harvesting systems.
- A4.2 – Provide Comfort and Climate Resilience Enhancements
  Add shaded seating, hydration stations, and wind-resistant structures to improve thermal comfort.
- A4.3 – Improve Waste Management Systems
  Deploy recycling stations, compost bins, and run educational campaigns on zero-waste practices.
- A4.4 – Upgrade Active Mobility Infrastructure
  Develop safe bike lanes and walkways connecting the hubs with public transit nodes and schools.

➢ Actions Planned to achieve the O5 and related smart goals

Effective urban transformation requires collaboration across sectors and levels of governance. These actions focus on building inclusive, transparent, and durable governance frameworks. By leveraging partnerships with public institutions, businesses, civil society, and European peers, Albacete ensures long-term success and innovation in managing its Urban Sport Hubs.

- A5.1 – Create the Urban Sports Advisory BoardAssemble a multi-sector board to oversee hub development, monitor implementation, and facilitate cross-stakeholder dialogue.

- A5.2 – Launch the Urban Sports Investment CampaignDevelop and distribute promotional materials, organize site tours for potential sponsors, and submit funding proposals.

- A5.3 – Pilot Community-Led Management ModelsEmpower youth and neighborhood associations to co-manage specific aspects of the hubs (scheduling, maintenance, communications).

- A5.4 – Promote Transnational Knowledge Exchange; Facilitate virtual and in-person collaboration with URBACT partner cities, including thematic workshops and shared toolkits.

The Work Break Down Structure

2.5 PRIORITIZATION of actions

Given the broad scope of the IAP and the complexity of urban transformation, not all actions can be implemented simultaneously. This section outlines the criteria used to prioritize actions, identifies the most immediate interventions, and details the sectoral areas involved in delivering these actions. Prioritization ensures resource efficiency, stakeholder engagement continuity, and strategic alignment with local policy cycles.

The following criteria were used to evaluate and prioritize proposed actions:

- **Impact Potential**: Actions expected to deliver the greatest positive change for youth, public space quality, and sustainability.
- **Feasibility**: Actions with clear implementation pathways, available funding, and local stakeholder readiness.
- **Visibility and Demonstration Effect**: Initiatives likely to generate early wins and serve as models for future replication.
- **Community Demand**: Actions directly emerging from co-design processes and youth participatory planning.
- **Alignment with Existing Policies**: Degree to which actions reinforce current municipal, regional, and European policy frameworks.

Evaluation process and outcomes

- Priority actions are

A1.1 – Upgrade the Linear Park Pavilion

- Repair structure, repaint, and add basic lighting.
- Install simple seating and shade elements.
- Improve access paths and add a small notice board for community events.

A1.2 – Convert the Abandoned Silo into a Hybrid Sports & Creative Hub

- Clean and secure the building, fixing essential structural issues.
- Fit out one main floor with multi-use flooring and basic equipment for sports/creative activities.
- Add essential utilities (lighting, electricity, ventilation).
- Paint exterior/interior walls to improve appearance.

A2.1 – Establish the *Re-Gen Youth Lab*

- Allocate a room in the pavilion or silo as the Youth Lab.
- Provide simple equipment (tables, laptops, art/sports materials).
- Recruit youth volunteers and mentors to run monthly workshops.
- Launch small youth-led pilot projects.

A3.1 – Host the Annual Urban Sports Festival

- Form a small planning team with local sports and youth groups.
- Host one day of competitions, demos, music, and workshops in the park.
- Invite local vendors and sponsors to support logistics.
- Collect feedback afterward for next year.

A4.1 – Implement Green Design in the Silo

- Install LED lights and basic natural ventilation solutions.
- Use recycled materials for furniture and fittings.
- Add small-scale greenery (potted plants, vertical planters).

A5.1 – Create the Urban Sports Advisory Board

- Select 6–10 members from local youth, sports groups, and community leaders.
- Hold quarterly meetings to guide programs and space improvements.
- Share decisions publicly through a short newsletter or online post.

These actions will be implemented within the first two years (2025–2026) and act as the foundation for subsequent IAP components.

2.6 Policies Areas/Sectors involved in the realization of the Action (Sectoral integration)

PRIORITY ACTIONs	Policies areas/ sectors						
	Youth	Sport	Public spaces participation	Green	Mobility	Spatial planning	Tourism
A1.1	✔	✔	✔	✔	✔	✔	
A1.2	✔	✔	✔	✔	✔	✔	✔
A2.1	✔	✔	✔			✔	
A3.1	✔	✔	✔	✔	✔		✔
A4.1	✔	✔	✔	✔	✔	✔	
A5.1	✔	✔	✔	✔	✔	✔	

2.7 Schedule

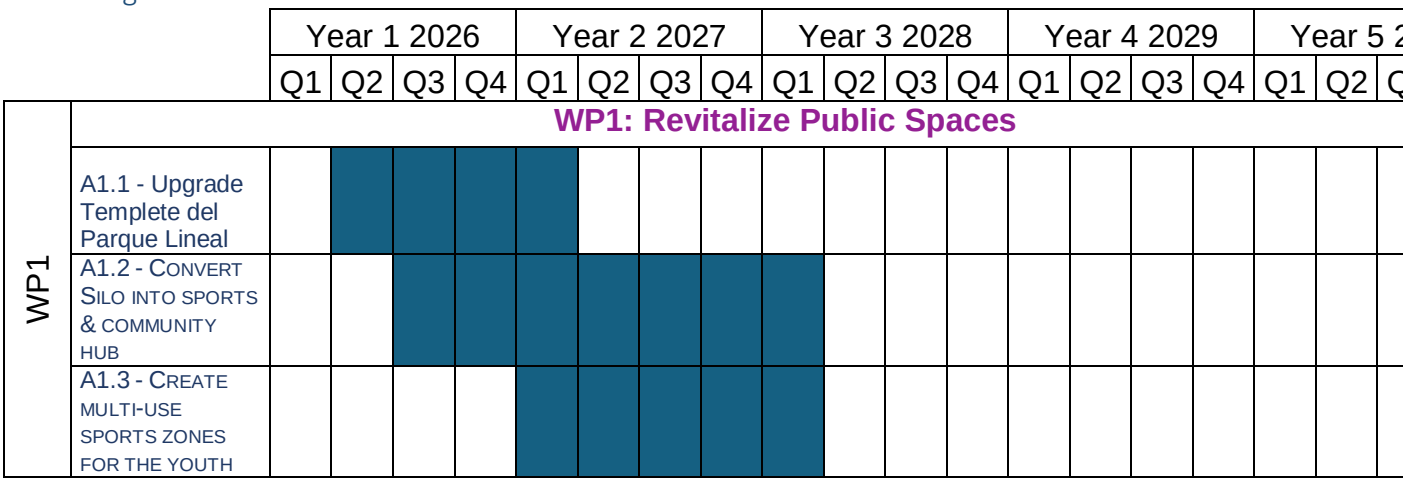
Effective implementation of the IAP requires a phased approach aligned with project readiness, funding cycles, and stakeholder availability. This section outlines the timeline of actions, identifying short-, medium-, and long-term milestones. It also provides a preliminary estimation of the required resources – financial, human, and technical – to carry out priority interventions and ensure lasting impact.

Overall duration – Phases description

The implementation of the Integrated Action Plan spans from early-2026 through the end of 2030. The timeline is divided into three phases:

- **Phase 1 – Foundation (Q3 2026 – Q2 2027)**: Launch and initial delivery of priority actions, stakeholder coordination mechanisms, and site-specific feasibility studies.
- **Phase 2 – Expansion (Q3 2027 – Q2 2028)**: Full-scale implementation of actions across all target hubs, including infrastructure development, programming, and pilot projects.
- **Phase 3 – Consolidation (Q3 2028 – Q4 2030)**: Assessment of outcomes, institutionalization of governance models, dissemination of results, and planning for sustainability.

Gantt diagram



	A1.4 - ADD URBAN ART & PLACEMAKING																			

WP2	**WP2: Empower Youth Participation**																			
	A2.1 - LAUNCH RE-GEN YOUTH LAB																			
	A2.2 - IMPLEMENT YOUTH-LED BUDGETING																			
	A2.3 - ORGANIZE HACKATHONS & CHALLENGES																			
	A2.4 - TRAIN YOUTH IN EVENT MANAGEMENT																			

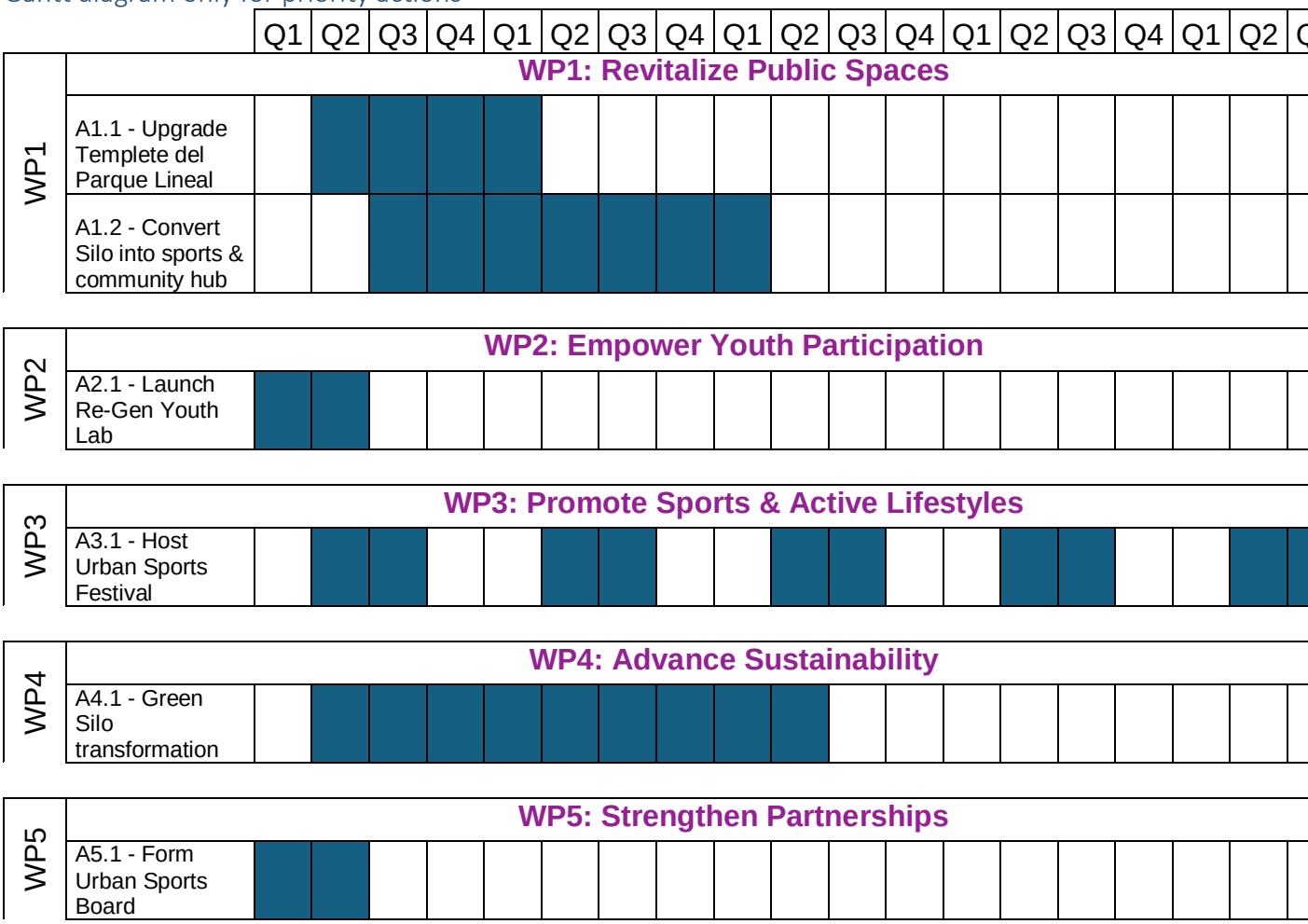
WP3	**WP3: Promote Sports & Active Lifestyles**																			
	A3.1 - Host Urban Sports Festival																			
	A3.2 - Launch regular sports programs																			
	A3.3 - Partner with schools & clubs																			
	A3.4 - Promote street & informal sports																			

WP4	**WP4: Advance Sustainability**																			
	A4.1 - Green Silo transformation																			
	A4.2 - Install shade & greenery																			
	A4.3 - Improve waste management																			
	A4.4 - Enhance bike & pedestrian access																			

WP5	**WP5: Strengthen Partnerships**																			
	A5.1 - Form Urban Sports Board																			
	A5.2 - Develop funding partnerships																			
	A5.3 - Enable community-led management																			

URBACT
Co-funded by the European Union
Interreg

Gantt diagram only for priority actions



2.6 Necessary Resources

The implementation of the IAP will draw on a combination of municipal funding, European program support, and private sector contributions. Additionally, human and technical resources from the municipality and local institutions will be mobilized.

Necessary resources (for all actions)

Preliminary Resource Overview

- **Financial Resources**:
  - Estimated Total Budget: €150,000 (initial phase)
  - Sources: Municipal funds (€50,000), ERDF/Urbact (€50,000), Private sector co-funding and sponsorships (€50,000)

- **Human Resources**:
    - IAP Coordinator and ULG Facilitator (1 FTE)
    - Urban Designers, Sports Facility Experts, Green Infrastructure Consultants
    - Youth Engagement Facilitators and Event Coordinators
- **Technical Resources**:
    - Urban design toolkits and digital co-design platforms
    - Event equipment and maintenance tools
    - Monitoring and data collection software

This resource planning will be refined annually during project steering committee reviews and in coordination with the Urban Sports Advisory Board.

PART 3 – Cooperation framework for implementation: Multilevel governance - Multi Actor Approach …

3.1 The Role of the URBACT LOCAL GROUP in the IMPLEMENATION PHASE

Introduction

The URBACT Local Group (ULG) has been a cornerstone of the IAP co-creation process. During implementation, it will transition into an operational steering entity. The ULG will support coordination, mobilize community actors, monitor progress, and maintain participatory governance. Regular meetings, collaborative reviews, and task-based subgroups will ensure agile and inclusive implementation.

The ULG will also play a vital role in feedback collection from youth participants, schools, associations, and residents, ensuring real-time responsiveness and continuous improvement of Urban Sport Hubs.

3.2 Cities DPT to be involved in the Implementation

Introduction

The success of the IAP hinges on cross-departmental collaboration within the Municipality of Albacete. Each action will be co-led by a primary department and supported by others, depending on the intervention type.

Departments Involved:

- Urban Planning Department
- Sports Councillorship
- Youth Center
- Department of Social Services
- Department of Environment
- Department of Mobility and Infrastructure
- Department of Culture and Participation

These departments will work in tandem to ensure spatial, environmental, and social cohesion throughout the project lifecycle.

ACTIONS	P1 – CEEI ALBACETE	P2 - MUNICIPALITY	P3 – URBAN & ENV. DEPT.	P4 – SPORTS DEPT.	P5 – YOUTH CENTRE	P6 – SCHOOLS & UNIVERSITIES
A1.1 - UPGRADE TEMPLETE DEL PARQUE LINEAL	✓	✓	✓	◈	✓	◈
A1.2 - CONVERT SILO INTO SPORTS & COMMUNITY HUB	✓	✓	✓	✓	◈	◈
A1.3 - CREATE MULTI-USE SPORTS ZONES FOR THE YOUTH	✓	✓	✓	✓	◈	◈
A1.4 - ADD URBAN ART & PLACEMAKING	✓	✓	✓	◈	✓	◈

A2.1 - LAUNCH RE-GEN YOUTH LAB	✓	◈	◈	◈	✓	✓
A2.2 - IMPLEMENT YOUTH-LED BUDGETING	✓	✓	◈	◈	✓	✓
A2.3 - ORGANIZE HACKATHONS & CHALLENGES	✓	◈	◈	✓	✓	✓
A2.4 - TRAIN YOUTH IN EVENT MANAGEMENT	✓	◈	◈	✓	✓	✓
A3.1 - HOST URBAN SPORTS FESTIVAL	✓	✓	◈	✓	✓	✓
A3.2 - LAUNCH REGULAR SPORTS PROGRAMS	✓	✓	◈	✓	✓	✓
A3.3 - PARTNER WITH SCHOOLS & CLUBS	✓	✓	◈	✓	✓	✓
A3.4 - PROMOTE STREET & INFORMAL SPORTS	✓	✓	◈	✓	✓	✓
A4.1 - GREEN SILO TRANSFORMATION	✓	✓	✓	✓	◈	◈
A4.2 - INSTALL SHADE & GREENERY	✓	✓	✓	✓	◈	◈
A4.3 - IMPROVE WASTE MANAGEMENT	✓	✓	✓	✓	◈	◈
A4.4 - ENHANCE BIKE & PEDESTRIAN ACCESS	✓	✓	✓	✓	◈	◈
A5.1 - FORM URBAN SPORTS BOARD	✓	✓	✓	✓	✓	✓
A5.2 - DEVELOP FUNDING PARTNERSHIPS	✓	✓	✓	◈	◈	◈
A5.3 - ENABLE COMMUNITY-LED MANAGEMENT	✓	✓	✓	◈	✓	✓
A5.4 - SHARE BEST PRACTICES WITH STAKEHOLDERS	✓	✓	✓	◈	✓	✓

3.3 External Partners to be involved in the Implementation

Introduction

In addition to municipal departments, a diverse array of external partners will contribute expertise, resources, and innovation. Their participation will be formalized through Memoranda of Understanding, sponsorship agreements, and collaboration protocols.

ACTIONS	P 7 – SPORTS CLUBS & COMMUNITY ORGS.
A1.1 - UPGRADE TEMPLETE DEL PARQUE LINEAL	✓
A1.2 - CONVERT SILO INTO SPORTS & COMMUNITY HUB	✓

A1.3 - CREATE MULTI-USE SPORTS ZONES FOR THE YOUTH	✓
A1.4 - ADD URBAN ART & PLACEMAKING	✓
A2.1 - LAUNCH RE-GEN YOUTH LAB	◈
A2.2 - IMPLEMENT YOUTH-LED BUDGETING	◈
A2.3 - ORGANIZE HACKATHONS & CHALLENGES	✓
A2.4 - TRAIN YOUTH IN EVENT MANAGEMENT	✓
A3.1 - HOST URBAN SPORTS FESTIVAL	✓
A3.2 - LAUNCH REGULAR SPORTS PROGRAMS	✓
A3.3 - PARTNER WITH SCHOOLS & CLUBS	✓
A3.4 - PROMOTE STREET & INFORMAL SPORTS	✓
A4.1 - GREEN SILO TRANSFORMATION	✓
A4.2 - INSTALL SHADE & GREENERY	✓
A4.3 - IMPROVE WASTE MANAGEMENT	✓
A4.4 - ENHANCE BIKE & PEDESTRIAN ACCESS	✓
A5.1 - FORM URBAN SPORTS BOARD	✓
A5.2 - DEVELOP FUNDING PARTNERSHIPS	✓
A5.3 - ENABLE COMMUNITY-LED MANAGEMENT	✓
A5.4 - SHARE BEST PRACTICES WITH STAKEHOLDERS	✓

3.4 Other stakeholders to keep informed

Introduction

To build transparency and broad community trust, regular updates will be shared with:

- Residents of surrounding neighborhoods
- Families of youth participants
- Regional development agencies
- Local councils and advisory boards
- The general public via digital platforms and community forums

3.5 Methods, tools and channels to engage and to inform stakeholders and citizens

- Quarterly newsletters and public infographics
- Dedicated IAP web portal and mobile-friendly microsite
- Interactive public displays at Urban Sport Hubs
- Open house events and youth exhibitions
- Participatory monitoring tools and suggestion boxes
- WhatsApp and Telegram community info groups

These methods will ensure visibility, feedback loops, and local ownership.

3.6 Governance, cooperation and management methodology

The project will adopt a participatory governance model structured around three coordination levels:

1. **Strategic Level** – Municipal Steering Committee chaired by the Mayor or delegate
2. **Operational Level** – ULG Coordination Cluster (project management and reporting)
3. **Tactical Level** – Action-specific working groups with assigned focal points

A monthly reporting and bi-annual evaluation calendar will support timely course corrections. The methodology emphasizes shared accountability, horizontal communication, and multi-stakeholder dialogue.

PART 4 – Impacts, Innovation and Sustainability

4.1 Expected changes and Impacts

Introduction

The implementation of Albacete's Integrated Action Plan (IAP) will generate measurable improvements in public space quality, youth empowerment, environmental performance, and community well-being—particularly in neighborhoods with limited access to recreational and cultural infrastructure. These expected changes are directly linked to the priority actions of the plan, especially the early transformation of the Linear Park Pavilion (A1.1), the Silo (A1.2), the creation of the Re-Gen Youth Lab (A2.1), the Urban Sports Festival (A3.1), the Green Design measures (A4.1), and the Urban Sports Advisory Board (A5.1).

The impacts described below align with the IAP's strategic objectives, the EU's New Leipzig Charter, the European Green Deal, and URBACT principles on participation, sustainability, and inclusion.

Anticipated Impacts

1. Stronger Youth Engagement and Leadership

Early actions such as the Re-Gen Youth Lab (A2.1), youth-led workshops, and the creation of the Urban Sports Advisory Board (A5.1) will empower adolescents to participate in decision-making and co-manage public spaces.
Expected change:

- Increase in youth participation in planning (100+ by 2026).
- More youth-led initiatives through budgeting, co-design, and event management.
- Greater sense of ownership and civic pride.

2. Reactivated and Safer Public Spaces

Transforming the Linear Park Pavilion (A1.1) and the abandoned Silo (A1.2) will create two new Urban Sport Hubs that are accessible, multifunctional, and attractive.
Expected change:

- Higher daily footfall and usage (target: +40% by 2027).
- Improved safety perception through lighting, visibility, and active programming.
- Broader use of spaces for cultural events, sports, informal gatherings, and festivals (A3.1).

3. Improved Community Health and Social Cohesion

Regular sports programming, informal sports zones, and the Annual Urban Sports Festival (A3.1) will provide more opportunities for physical activity and social interaction.
Expected change:

- Higher physical activity levels among youth and families.
- Reduced feelings of isolation and stronger community connections.
- Increased intergenerational interaction during events and shared activities.

4. Environmental Benefits and Greener Infrastructure

Green Design measures in the Silo (A4.1), recycled materials, and small-scale greenery will contribute to healthier, more climate-resilient urban environments.
Expected change:

- Improved energy efficiency and reduced emissions (LED lighting, passive ventilation).
- Growth of active mobility due to improved walking and cycling links.
- Increased urban biodiversity through planting and shade structures.

5. More Inclusive and Effective Urban Governance

The introduction of the Urban Sports Advisory Board (A5.1) and partnerships with schools, clubs, and local stakeholders will strengthen governance and long-term collaboration.
Expected change:

- More transparent, participatory decision-making.
- Stable multi-actor governance model with clear roles and shared responsibility.
- A replicable framework for other districts or future city projects.

Measurement and Monitoring

These impacts will be tracked through:

- Baseline and endline surveys with youth and residents.
- Usage and attendance data from the Pavilion, Silo, and events.
- Feedback gathered through the Re-Gen Youth Lab and public consultations.
- Environmental and mobility indicators (energy use, waste reduction, active mobility rates).
- Periodic reporting by the Urban Sports Advisory Board.

This monitoring system ensures that the IAP remains adaptive, accountable, and aligned with its objectives and EU principles.

4.2 Policy Innovation achievement

The Re-Gen project represents a new model for how medium-sized European cities like Albacete can integrate youth-centric, sport-driven, and sustainability-focused planning into mainstream urban development. Innovations include:

- **Youth-led Urban Planning** as a formal municipal practice.
- **Urban Sport Hubs** as multifunctional, flexible-use infrastructure.
- **Co-management governance models** combining public oversight with community ownership.
- **Integration of feminist urban design principles** to ensure safe, inclusive spaces.
- **Digital tools** (e.g. a Re-Gen app) to enhance participation and service accessibility.

These elements mark a substantial evolution in how public space policies are conceived, delivered, and evaluated.

4.3 Economic Sustainability: Budget and sources of funding

Budget Estimation:
The projected budget for full IAP implementation is approximately €600,000, to be distributed across infrastructure, programming, coordination, communication, and monitoring.

Main Funding Sources:

- *Municipal funds (€250,000 expected)*
- *ERDF and URBACT IV support (€200,000 expected)*
- *Private sector and philanthropic partnerships (€100,000 targeted)*
- *In-kind contributions from stakeholders (e.g., volunteer labor, materials)*

Annual budget reviews will be conducted to adjust resource allocation according to implementation progress and emerging needs.

4.4 Social - environmental - political – administrative Sustainability

***Social Sustainability**: Continuous engagement with youth and local communities through feedback channels and programming ensures long-term relevance and public buy-in.*

***Environmental Sustainability**: Integration of circular economy principles, renewable energy, and climate adaptation measures supports the EU Green Deal and SDG11.*

***Political Sustainability**: Institutional alignment with city and regional strategic frameworks secures ongoing political support.*

***Administrative Sustainability**: Embedding IAP processes into municipal planning and budgeting frameworks will ensure post-project continuity.*

4.5 Horizonal aspects integration (green, gender, digital, cultural,)

- ***Green**: All interventions follow eco-design principles and encourage low-carbon urban lifestyles.*
- ***Gender**: Emphasis on feminist urbanism, inclusive design, and equal representation in decision-making.*
- ***Digital**: Use of ICT for co-design, engagement, and system monitoring (e.g., surveys, app-based participation).*
- ***Cultural**: Public art, community heritage, and multicultural programming are integral to hub activation.*

These dimensions are woven into each action, ensuring that the IAP contributes to a holistic, resilient, and inclusive city model.

PART 5 Implementation framework

OBJECTIVE 1	REVITALISING PUBLIC SPACES: TRANSFORMING ABANDONED AREAS INTO VIBRANT, FUNCTIONAL SPACES FOR LEISURE AND COMMUNITY BUILDING.									
ACTION	TASKS	WHEN	WHERE	WHO	PARTICIPANTS	OUTPUTS	RESULT	RESOURCES	BUDGET	FUNDING
N.1: UPGRADE TEMPLATE FOR THE LINEAR PARK	REALIZAR UNA EVALUACIÓN ARQUITECTÓNICA Y DE SEGURIDAD DE LA ESTRUCTURA EXISTENTE DEL PABELLÓN PARA IDENTIFICAR LAS RENOVACIONES NECESARIAS (ILUMINACIÓN, ASIENTOS, RAMPAS).	Q2 2026 – Q1 2027	LINEAR PARK PAVILION	P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	YOUTH COUNCILS, LOCAL SCHOOLS AND UNIVERSITIES, NEIGHBOURHOOD ASSOCIATIONS (FAVA), ARTISTS, CULTURAL GROUPS, SPORTS CLUBS, RESIDENTS	SAFETY/ARCHITECTURAL AUDIT REPORT - MORE THAN 3 WORKSHOPS FOR YOUNG PEOPLE - INSTALLATION OF MURALS AND INTERACTIVE ART - NEW LIGHTING AND ACCESSIBILITY FEATURES	-TEMPLETE SE HA TRANSFORMADO EN UN CENTRO SEGURO, ACCESIBLE Y MULTIFUNCIONAL - AUMENTO DEL USO CULTURAL Y DEPORTIVO (+40 % DE UTILIZACIÓN DEL ESPACIO PÚBLICO PARA 2027) - MAYOR SENTIDO DE PERTENENCIA DE LOS JÓVENES Y ORGULLO COMUNITARIO	-TEMPLETE HAS BEEN TRANSFORMED INTO A SAFE, ACCESSIBLE AND MULTIFUNCTIONAL CENTRE - INCREASE IN CULTURAL AND SPORTS USE (+40% USE OF PUBLIC SPACE BY 2027) - GREATER SENSE OF BELONGING AMONG YOUNG PEOPLE AND COMMUNITY PRIDE	APROX. 150 000 € (PARTE DEL PRESUPUESTO TOTAL DEL IAP DE ENTRE 350 000 Y 600 000 €) (DESGLOSE: ~70 000 € EN INFRAESTRUCTURA 30 000 € EN ARTE Y SEÑALIZACIÓN, 20 000 € EN TALLERES/FACILITACIÓN, 30 000 € EN GESTIÓN Y SUPERVISIÓN DEL PROYECTO)	MIXED SCHEME: - MUNICIPAL FUNDS - SUPPORT FROM THE ERDF / URBACT IV - PRIVATE SPONSORSHIP AND CONTRIBUTIONS IN KIND (MATERIALS, VOLUNTARY LABOUR)
	ORGANISE CO-DESIGN WORKSHOPS WITH YOUNG PEOPLE TO GATHER IDEAS ON INTEGRATING SPORTS, MUSIC AND CULTURAL		YOUTH CENTRE							

	EVENTS INTO THE RENOVATED SPACE.									
	COORDINATE WITH LOCAL ARTISTS TO INCORPORATE MURALS, INTERACTIVE ART INSTALLATIONS AND CULTURAL ELEMENTS SPECIFIC TO ALBACETE.		LINEAR PARK PAVILION							
	INSTALL ENERGY-EFFICIENT LIGHTING AND SIGNAGE TO IMPROVE NIGHT-TIME VISIBILITY AND ENSURE UNIVERSAL ACCESSIBILITY.		LINEAR PARK PAVILION							
N.2: CONVERTING THE SILO INTO A SPORTS AND COMMUNITY CENTRE	COLLABORATE WITH SCHOOLS AND SPORTS CLUBS TO DETERMINE FACILITY REQUIREMENTS AND ENSURE THE REGULAR RUNNING OF ACTIVITIES (TOURNAMENTS, TRAINING SESSIONS).	Q3 2026 – Q1 2028	SPORT SPACES	P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	SCHOOLS AND UNIVERSITIES, YOUTH COUNCILS, ARTISTS AND CULTURAL ASSOCIATIONS, SPORTS CLUBS, NEIGHBOURHOOD ASSOCIATIONS (FAVA), LOCAL RESIDENTS, PRIVATE SPONSORS	- FACILITY NEEDS ASSESSMENT REPORT - INSTALLATION OF MODULAR SPORTS EQUIPMENT - MAINTENANCE PROGRAMME WITH YOUNG VOLUNTEERS - 1ST EDITION OF URBAN ART		- HUMAN RESOURCES: ARCHITECTS, ENGINEERS, SPORTS FACILITY EXPERTS, YOUTH FACILITATORS, FESTIVAL ORGANISERS, VOLUNTEERS - TECHNICAL: MODULAR EQUIPMENT, LIGHTING, SOUND SYSTEMS, ARTISTIC MATERIALS - FINANCIAL: INFRASTRUCTURE WORKS, PROGRAMMING COSTS, FESTIVAL LOGISTICS.	APPROX. €200,000 (PART OF THE IAP'S TOTAL BUDGET OF €600,000) (~€120,000 CONSTRUCTION/ EQUIPMENT, €40,000 CULTURAL/ARTISTIC INTEGRATION, €40,000 PROGRAMMING AND MANAGEMENT)	MIXED SCHEME: - MUNICIPAL FUNDS - SUPPORT FROM THE ERDF / URBACT IV - CO-FINANCING AND SPONSORSHIP FROM THE PRIVATE SECTOR (SPORTS BRANDS, CULTURAL SPONSORS) - IN-KIND CONTRIBUTIONS FROM SCHOOLS AND COMMUNITY ORGANISATIONS
	INSTALL MODULAR SPORTS EQUIPMENT AND ESTABLISH A MAINTENANCE PROGRAMME									

	INVOLVING LOCAL YOUNG VOLUNTEERS.					FESTIVAL DELIVERED				
	LAUNCH AN ANNUAL "URBAN ART FESTIVAL" TO KEEP SPACES ALIVE AND ENCOURAGE CONTINUED COMMUNITY INVOLVEMENT. .	Q1 2027 – Q1 2028		P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.						
N.3: CONVERTING THE SILO INTO A SPORTS AND COMMUNITY CENTRE		Q2 2027 – Q4 2030		P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 5 – YOUTH CENTRE P 7 – SPORTS CLUBS & COMMUNITY ORGS.	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, SPORTS FEDERATIONS, NGOS, RESIDENTS	- FACILITY NEEDS ASSESSMENT - MODULAR MULTI-USE SPORTS INFRASTRUCTURE (BASKETBALL, CALISTHENICS, SKATING, CLIMBING) - MAINTENANCE PLAN CO-LED BY YOUTH - ANNUAL SCHEDULE OF TOURNAMENTS AND COMMUNITY		- HUMAN: ARCHITECTS, ENGINEERS, SPORTS COACHES, YOUTH FACILITATORS, VOLUNTEERS - TECHNICAL: SPORTS EQUIPMENT, SAFETY FEATURES, MODULAR INFRASTRUCTURE, MAINTENANCE TOOLS - FINANCIAL: WORKS, PROGRAMMING, MONITORING	APPROX. €180,000 (PART OF OVERALL €600K IAP PRESUPUESTO) (~€120K EQUIPMENT & CONSTRUCTION, €30K YOUTH FACILITATION, €30K MAINTENANCE & EVENTS)	MIXED SCHEME: - MUNICIPAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (SPORTS BRANDS, LOCAL BUSINESSES) - COMMUNITY IN-KIND CONTRIBUTIONS (VOLUNTEER LABOR, SCHOOL FACILITIES)

						SPORTS EVENTS				
N.4: ADDING URBAN ART AND CREATING SPACES					LOCAL ARTISTS, SCHOOLS & UNIVERSITIES (ARTS FACULTIES), YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, CULTURAL NGOS, RESIDENTS, SPONSORS	- 1 ANNUAL *URBAN ART FESTIVAL* ORGANIZED - 5+ MURALS AND INTERACTIVE ART PIECES INSTALLED BY 2030 - PUBLIC SPACES ACTIVATED THROUGH TEMPORARY INSTALLATIONS - CO-DESIGN WORKSHOPS WITH YOUTH AND ARTISTS		- HUMAN: ARTISTS, CURATORS, YOUTH FACILITATORS, EVENT MANAGERS, VOLUNTEERS - TECHNICAL: ART MATERIALS, FESTIVAL EQUIPMENT, LIGHTING, SCAFFOLDING, PERMITS - FINANCIAL: PRODUCTION COSTS, COMMUNICATION, LOGISTICS	APPROX. €70,000 (PART OF OVERALL €600K IAP BUDGET) (~€40K FOR FESTIVAL PRODUCTION, €20K FOR MURALS & INSTALLATIONS, €10K FOR FACILITATION & LOGISTICS)	MIXED SCHEME: - MUNICIPAL CULTURAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (CULTURAL INSTITUTIONS, BUSINESSES) - IN-KIND CONTRIBUTIONS (ARTISTS' TIME, COMMUNITY VOLUNTEERING)

RISKS	LIKELIHOOD	EFFECT	MITIGATION MEASURES
- BUDGET CUTS OR A LACK OF SPONSORS COULD REDUCE THE FESTIVAL'S SCOPE.	MEDIUM	DELAYS OR REDUCED SCOPE OF RENOVATIONS AND PROGRAMMING	DIVERSIFY FUNDING SOURCES (MUNICIPAL, ERDF/URBACT, PRIVATE SPONSORS, CROWDFUNDING). SECURE MULTI-ANNUAL AGREEMENTS. STAGE IMPLEMENTATION IN PHASES IF NEEDED.
- VANDALISM OR LACK OF MAINTENANCE OF WORKS OF ART.	MEDIUM	HIGHER MAINTENANCE COSTS, NEGATIVE PERCEPTION, REDUCED USAGE	APPLY ANTI-VANDAL AND WEATHER-RESISTANT COATINGS. SET UP ANNUAL MAINTENANCE PLANS. INVOLVE YOUTH AND NEIGHBORHOOD ASSOCIATIONS IN STEWARDSHIP.

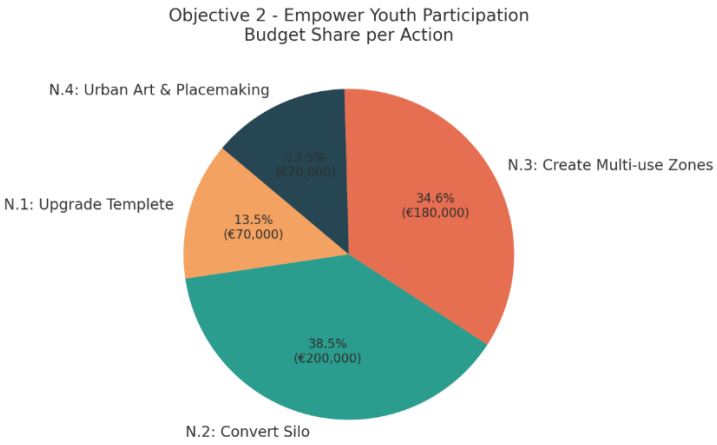
OBJECTIVE 2	EMPOWER YOUTH PARTICIPATION – ENSURING YOUNG PEOPLE PLAY AN ACTIVE ROLE IN DESIGNING, MANAGING, AND UTILIZING URBAN SPORT HUBS.									
ACTION	TASKS	WHEN	WHERE	WHO	PARTICIPANTS	OUTPUTS	RESULT	RESOURCES	BUDGET	FUNDING
N.1: UPGRADE PAVILION FOR THE LINEAR PARK	CONDUCT AN ARCHITECTURAL AND SAFETY ASSESSMENT OF THE EXISTING TEMPLETE STRUCTURE TO IDENTIFY REQUIRED RENOVATIONS (LIGHTING, SEATING, RAMPS).	Q2 2026 – Q1 2027	LINEAR PARK PAVILION	P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, CULTURAL GROUPS, LOCAL RESIDENTS	SAFETY/ARCHITECTURAL AUDIT REPORT - MORE THAN 3 WORKSHOPS FOR YOUNG PEOPLE - DESIGN PROPOSALS INTEGRATING CULTURE & SPORTS	- SAFER, ACCESSIBLE PAVILION READY FOR MULTI-USE EVENTS - YOUTH-DRIVEN REDESIGN ENHANCES OWNERSHIP & CIVIC PRIDE	- HUMAN: ARCHITECTS, ENGINEERS, FACILITATORS, VOLUNTEERS - TECHNICAL: DESIGN TOOLKITS, ACCESSIBILITY EQUIPMENT - FINANCIAL: MUNICIPAL + EU FUNDS	~€70,000 (AUDIT, WORKSHOPS, SMALL WORKS, FACILITATION)	MUNICIPAL BUDGET + ERDF / URBACT IV + PRIVATE SPONSORSHIP
	ORGANISE CO-DESIGN WORKSHOPS WITH YOUNG PEOPLE TO GATHER IDEAS ON INTEGRATING SPORTS, MUSIC AND CULTURAL EVENTS INTO THE RENOVATED SPACE.		YOUTH CENTRE		LOCAL ARTISTS & CULTURAL ASSOCIATIONS, SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS					

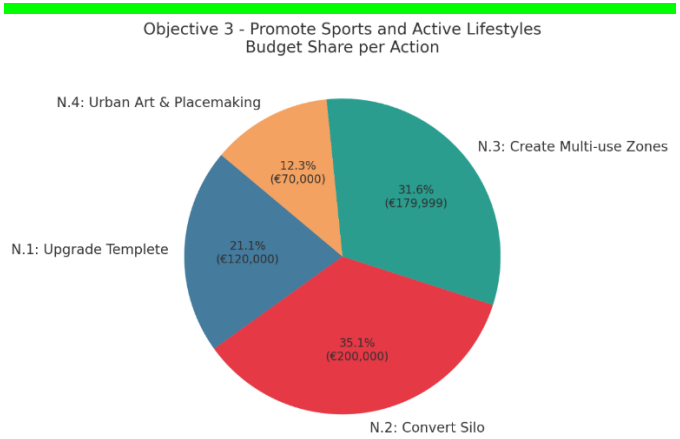
	COORDINATE WITH LOCAL ARTISTS TO INCORPORATE MURALS, INTERACTIVE ART INSTALLATIONS AND CULTURAL ELEMENTS SPECIFIC TO ALBACETE.		YOUTH CENTRE		(FAVA), SPORTS CLUBS, RESIDENTS, PRIVATE SPONSORS					
	INSTALL ENERGY-EFFICIENT LIGHTING AND SIGNAGE TO IMPROVE NIGHT-TIME VISIBILITY AND ENSURE UNIVERSAL ACCESSIBILITY.		LINEAR PARK PAVILION							
N.2: CONVERTING THE SILO INTO A SPORTS AND COMMUNITY CENTRE	COORDINATE WITH LOCAL ARTISTS TO INCORPORATE MURALS, INTERACTIVE ART INSTALLATIONS, AND CULTURAL ELEMENTS UNIQUE TO ALBACETE.	Q3 2026 – Q1 2028	SPORT SPACES	P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	SCHOOLS AND UNIVERSITIES, YOUTH COUNCILS, ARTISTS AND CULTURAL ASSOCIATIONS, SPORTS CLUBS, NEIGHBOURHOOD ASSOCIATIONS (FAVA), LOCAL RESIDENTS, PRIVATE SPONSORS	- MURALS & INTERACTIVE ART INSTALLATIONS - ENERGY-EFFICIENT LIGHTING AND SIGNAGE SYSTEM - ACCESSIBILITY IMPROVEMENTS (RAMPS, PATHWAYS) - PROGRAMMING PLAN FOR CULTURAL & SPORTS EVENTS		- HUMAN: ARCHITECTS, ENGINEERS, LIGHTING EXPERTS, ARTISTS, YOUTH FACILITATORS, VOLUNTEERS - TECHNICAL: MODULAR LIGHTING/SIGNAGE, SAFETY EQUIPMENT, ART MATERIALS - FINANCIAL: CONSTRUCTION, CULTURAL PROGRAMMING, ACCESSIBILITY UPGRADES	APPROX. €200,000 (PART OF THE IAP'S TOTAL BUDGET OF €600,000) (~€120,000 CONSTRUCTION/ EQUIPMENT, €40,000 CULTURAL/ARTISTIC INTEGRATION, €40,000 PROGRAMMING AND MANAGEMENT)	
	INSTALL MODULAR SPORTS EQUIPMENT AND ESTABLISH A MAINTENANCE PROGRAMME INVOLVING LOCAL YOUNG VOLUNTEERS.									

	LAUNCH AN ANNUAL "URBAN ART FESTIVAL" TO KEEP SPACES ALIVE AND ENCOURAGE CONTINUED COMMUNITY INVOLVEMENT. .	Q1 2027 – Q1 2028		P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.						
N.3: CREATE MULTI-USE SPORTS ZONES FOR THE YOUTH	COLLABORATE WITH SCHOOLS AND SPORTS CLUBS TO DEFINE FACILITY NEEDS AND ENSURE REGULAR ACTIVITIES (TOURNAMENTS, TRAINING SESSIONS).	Q2 2027 – Q4 2030	SPORT SPACES	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 5 – YOUTH CENTRE P 7 – SPORTS CLUBS & COMMUNITY ORGS.	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, SPORTS FEDERATIONS, NGOS, RESIDENTS	- FACILITY NEEDS ASSESSMENT - MODULAR MULTI-USE SPORTS INFRASTRUCTURE (BASKETBALL, CALISTHENICS, SKATING, CLIMBING) - MAINTENANCE PLAN CO-LED BY YOUTH - ANNUAL SCHEDULE OF TOURNAMENTS AND COMMUNITY SPORTS EVENTS		- HUMAN: ARCHITECTS, ENGINEERS, SPORTS COACHES, YOUTH FACILITATORS, VOLUNTEERS - TECHNICAL: SPORTS EQUIPMENT, SAFETY FEATURES, MODULAR INFRASTRUCTURE, MAINTENANCE TOOLS - FINANCIAL: WORKS, PROGRAMMING, MONITORING	APPROX. €180,000 (PART OF OVERALL €600K IAP PRESUPUESTO) (~€120K EQUIPMENT & CONSTRUCTION, €30K YOUTH FACILITATION, €30K MAINTENANCE & EVENTS)	MIXED SCHEME: - MUNICIPAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (SPORTS BRANDS, LOCAL BUSINESSES) - COMMUNITY IN-KIND CONTRIBUTIONS (VOLUNTEER LABOR, SCHOOL FACILITIES)
	INSTALL MODULAR SPORTS EQUIPMENT AND SET UP A MAINTENANCE SCHEDULE									

	INVOLVING LOCAL YOUTH VOLUNTEERS.									
N.4: ADDING URBAN ART AND CREATING SPACES	LAUNCH AN ANNUAL "URBAN ART FESTIVAL" TO KEEP SPACES LIVELY AND FOSTER ONGOING COMMUNITY ENGAGEMENT.	YOUTH CENTRE			LOCAL ARTISTS, SCHOOLS & UNIVERSITIES (ARTS FACULTIES), YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, CULTURAL NGOS, RESIDENTS, SPONSORS	- 1 ANNUAL *URBAN ART FESTIVAL* ORGANIZED - 5+ MURALS AND INTERACTIVE ART PIECES INSTALLED BY 2030 - PUBLIC SPACES ACTIVATED THROUGH TEMPORARY INSTALLATIONS - CO-DESIGN WORKSHOPS WITH YOUTH AND ARTISTS		- HUMAN: ARTISTS, CURATORS, YOUTH FACILITATORS, EVENT MANAGERS, VOLUNTEERS - TECHNICAL: ART SUPPLIES, SCAFFOLDING, LIGHTING, EVENT EQUIPMENT, DIGITAL PROMOTION - FINANCIAL: PRODUCTION COSTS, FESTIVAL LOGISTICS, COMMUNICATION	APPROX. €70,000 (PART OF OVERALL €600K IAP BUDGET) (~€40K FOR FESTIVAL PRODUCTION, €20K FOR MURALS & INSTALLATIONS, €10K FOR FACILITATION & LOGISTICS)	MIXED SCHEME: - MUNICIPAL CULTURAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (CULTURAL INSTITUTIONS, BUSINESSES) - IN-KIND CONTRIBUTIONS (ARTISTS' TIME, COMMUNITY VOLUNTEERING)

RISKS	LIKELIHOOD	EFFECT	MITIGATION MEASURES
- LOW YOUTH PARTICIPATION	MEDIUM	- BUILDS A CULTURE OF ACTIVE LIFESTYLES AND COMMUNITY-BASED SPORTS	EARLY INVOLVEMENT VIA YOUTH CENTRE AND SCHOOLS
- BUDGET/SPONSOR SHORTFALLS	MEDIUM	ENCOURAGES INTERGENERATIONAL AND SOCIAL COHESION	DIVERSIFY SPONSORS, COMBINE PUBLIC/PRIVATE CO-FUNDING





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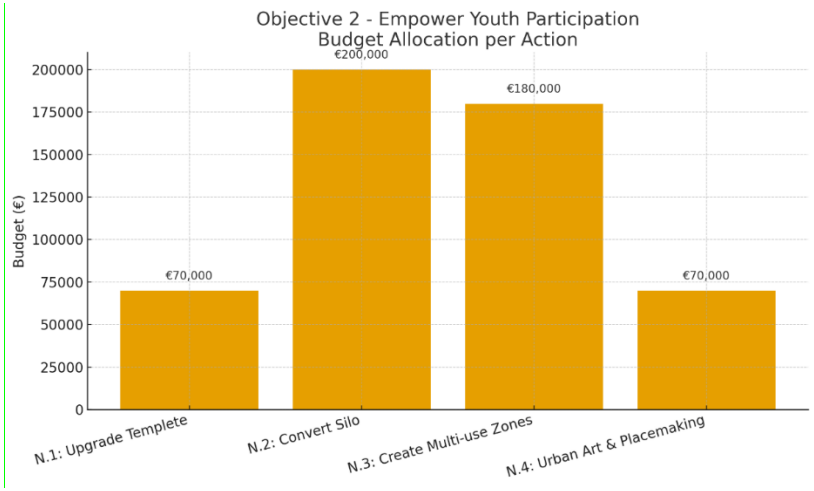

OBJECTIVE 3	PROMOTE SPORTS AND ACTIVE LIFESTYLES– DEVELOPING INCLUSIVE, ACCESSIBLE, AND MULTI-USE URBAN SPORTS FACILITIES TO ENCOURAGE PARTICIPATION.									
ACTION	TASKS	WHEN	WHERE	WHO	PARTICIPANTS	OUTPUTS	RESULT	RESOURCES	BUDGET	FUNDING

N.1: UPGRADE PAVILION FOR THE LINEAR PARK	CONDUCT AN ARCHITECTURAL AND SAFETY ASSESSMENT OF THE EXISTING TEMPLETE STRUCTURE TO IDENTIFY REQUIRED RENOVATIONS (LIGHTING, SEATING, RAMPS).	Q2 2026 – Q1 2027	LINEAR PARK PAVILION	P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	YOUTH COUNCILS, SCHOOLS & UNIVERSITIES, CULTURAL ASSOCIATIONS, FAVA NEIGHBORHOOD FEDERATION, LOCAL RESIDENTS	SAFETY/ARCHITECTURAL AUDIT REPORT - MORE THAN 3 WORKSHOPS FOR YOUNG PEOPLE - DESIGN PROPOSALS INTEGRATING CULTURE & SPORTS	- SAFER AND ACCESSIBLE PAVILION - INCREASED USE FOR CULTURAL AND YOUTH EVENTS (+40% USAGE BY 2027) - STRONGER YOUTH PARTICIPATION IN DESIGN	- HUMAN: ARCHITECTS, ENGINEERS, FACILITATORS, VOLUNTEERS - TECHNICAL: DESIGN TOOLKITS, ACCESSIBILITY EQUIPMENT - FINANCIAL: MUNICIPAL + EU FUNDS	~€120,000	MUNICIPAL BUDGET + ERDF / URBACT IV + PRIVATE SPONSORSHIP
	ORGANISE CO-DESIGN WORKSHOPS WITH YOUNG PEOPLE TO GATHER IDEAS ON INTEGRATING SPORTS, MUSIC AND CULTURAL EVENTS INTO THE RENOVATED SPACE.		YOUTH CENTRE		LOCAL ARTISTS & CULTURAL ASSOCIATIONS, SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS (FAVA), SPORTS CLUBS, RESIDENTS, PRIVATE SPONSORS					
N.2: CONVERTING THE SILO INTO A SPORTS AND	COORDINATE WITH LOCAL ARTISTS TO INCORPORATE MURALS, INTERACTIVE ART INSTALLATIONS, AND CULTURAL ELEMENTS UNIQUE TO ALBACETE.	Q3 2026 – Q1 2028	SPORT SPACES	P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN	LOCAL ARTISTS, CULTURAL NGOS, YOUTH COUNCILS, SCHOOLS & UNIVERSITIES, SPORTS	- MURALS & INTERACTIVE ART INSTALLATIONS - ENERGY-EFFICIENT		- HUMAN: ENGINEERS, LIGHTING EXPERTS, ARTISTS, FACILITATORS - TECHNICAL: MODULAR LIGHTING, SIGNAGE, ART MATERIALS,	APPROX. €200,000 (PART OF THE IAP'S TOTAL BUDGET OF €600,000) (~€120,000 CONSTRUCTION/	

COMMUNITY CENTRE				PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	FEDERATIONS, NEIGHBORHOOD ASSOCIATIONS, RESIDENTS, PRIVATE SPONSORS	LIGHTING AND SIGNAGE SYSTEM - ACCESSIBILITY IMPROVEMENTS (RAMPS, PATHWAYS) - PROGRAMMING PLAN FOR CULTURAL & SPORTS EVENTS		ACCESSIBILITY TOOLS - FINANCIAL: INFRASTRUCTURE + CULTURAL PROGRAM	EQUIPMENT, €40,000 CULTURAL/ARTISTIC INTEGRATION, €40,000 PROGRAMMING AND MANAGEMENT)	
	INSTALL MODULAR SPORTS EQUIPMENT AND ESTABLISH A MAINTENANCE PROGRAMME INVOLVING LOCAL YOUNG VOLUNTEERS.	Q3 2026 – Q1 2028		P 1 – CEEI ALBACETE P 2 - CITY COUNCIL P 3 – DEPARTMENT OF URBAN PLANNING AND ENVIRONMENT P 5 – YOUTH CENTER P 7 – SPORTS CLUBS AND COMMUNITY ORGANIZATIONS.	LOCAL ARTISTS, CULTURAL NGOS, YOUTH COUNCILS, SCHOOLS & UNIVERSITIES, SPORTS FEDERATIONS, NEIGHBORHOOD ASSOCIATIONS, RESIDENTS, PRIVATE SPONSORS					
N.3: CREATE MULTI-USE SPORTS ZONES FOR THE YOUTH	COLLABORATE WITH SCHOOLS AND SPORTS CLUBS TO DEFINE FACILITY NEEDS AND ENSURE REGULAR ACTIVITIES (TOURNAMENTS, TRAINING SESSIONS).	Q1 2027 – Q1 2028	SPORTS ZONES	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 5 – YOUTH CENTRE	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, SPORTS FEDERATIONS, NGOS, RESIDENTS	- FACILITY NEEDS ASSESSMENT - MODULAR MULTI-USE SPORTS INFRASTRUCTURE (BASKETBALL, CALISTHENICS, SKATING, CLIMBING) -		- HUMAN: ARCHITECTS, ENGINEERS, SPORTS COACHES, YOUTH FACILITATORS, VOLUNTEERS - TECHNICAL: SPORTS EQUIPMENT, SAFETY FEATURES, MODULAR INFRASTRUCTURE, MAINTENANCE TOOLS - FINANCIAL: WORKS, PROGRAMMING, MONITORING	APPROX. €180,000 (PART OF OVERALL €600K IAP PRESUPUESTO) (~€120K EQUIPMENT & CONSTRUCTION, €30K YOUTH FACILITATION, €30K MAINTENANCE & EVENTS)	MIXED SCHEME: - MUNICIPAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (SPORTS BRANDS, LOCAL BUSINESSES)

				P 7 – SPORTS CLUBS & COMMUNITY ORGS.		MAINTENANCE PLAN CO-LED BY YOUTH - ANNUAL SCHEDULE OF TOURNAMENTS AND COMMUNITY SPORTS EVENTS				- COMMUNITY IN-KIND CONTRIBUTIONS (VOLUNTEER LABOR, SCHOOL FACILITIES)
	INSTALL MODULAR SPORTS EQUIPMENT AND SET UP A MAINTENANCE SCHEDULE INVOLVING LOCAL YOUTH VOLUNTEERS.	Q1 2027 – Q1 2028	SPORTS ZONES	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT. P 7 – SPORTS CLUBS & COMMUNITY ORGS.	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, SPORTS FEDERATIONS, NGOS, NEIGHBORHOOD ASSOCIATIONS (FAVA), RESIDENTS, VOLUNTEERS					
N.4: ADDING URBAN ART AND CREATING SPACES	LAUNCH AN ANNUAL "URBAN ART FESTIVAL" TO KEEP SPACES LIVELY AND FOSTER ONGOING COMMUNITY ENGAGEMENT.	Q2 2027 – Q4 2030	YOUTH CENTRE	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT. P 7 – SPORTS CLUBS & COMMUNITY ORGS.	LOCAL ARTISTS, SCHOOLS & UNIVERSITIES (ARTS FACULTIES), YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATIONS, CULTURAL NGOS, RESIDENTS, SPONSORS	- 1 ANNUAL *URBAN ART FESTIVAL* ORGANIZED - 5+ MURALS AND INTERACTIVE ART PIECES INSTALLED BY 2030 - PUBLIC SPACES ACTIVATED THROUGH TEMPORARY INSTALLATIONS		- HUMAN: ARTISTS, CURATORS, YOUTH FACILITATORS, EVENT MANAGERS, VOLUNTEERS - TECHNICAL: ART SUPPLIES, SCAFFOLDING, LIGHTING, EVENT EQUIPMENT, DIGITAL PROMOTION - FINANCIAL: PRODUCTION COSTS, FESTIVAL LOGISTICS, COMMUNICATION	APPROX. €70,000 (PART OF OVERALL €600K IAP BUDGET) (~€40K FOR FESTIVAL PRODUCTION, €20K FOR MURALS & INSTALLATIONS, €10K FOR FACILITATION & LOGISTICS)	MIXED SCHEME: - MUNICIPAL CULTURAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (CULTURAL INSTITUTIONS, BUSINESSES) - IN-KIND CONTRIBUTIONS (ARTISTS' TIME, COMMUNITY VOLUNTEERING)

						- CO-DESIGN WORKSHOPS WITH YOUTH AND ARTISTS				

RISKS	LIKELIHOOD	EFFECT	MITIGATION MEASURES
- LOW YOUTH PARTICIPATION	MEDIUM	BUILDS CIVIC PRIDE AND COMMUNITY IDENTITY	ENGAGE SCHOOLS & YOUTH CENTRE EARLY, CO-DESIGN FROM THE START.
- VANDALISM OF ARTWORKS	MEDIUM	- KEEPS REGENERATED SPACES CULTURALLY VIBRANT AND YOUTH-DRIVEN	ANTI-VANDAL COATINGS, COMMUNITY STEWARDSHIP.

OBJECTIVE 4	ADVANCE SUSTAINABILITY– INTEGRATING ENVIRONMENTAL CONSIDERATIONS SUCH AS SHADING, WATER STATIONS, AND GREEN INFRASTRUCTURE.									
ACTION	TASKS	WHEN	WHERE	WHO / RESP IN BOLD	PARTICIPANTS	OUTPUTS	RESULT	RESOURCES	BUDGET	FUNDING SCHEME
N.1: UPGRADE TEMPLETE DEL PARQUE LINEAL	CONDUCT AN ARCHITECTURAL AND SAFETY ASSESSMENT OF THE EXISTING TEMPLETE STRUCTURE TO IDENTIFY REQUIRED RENOVATIONS (LIGHTING,	Q2 2026 – Q1 2027	TEMPLETE DEL PARQUE LINEAL	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 5 – YOUTH CENTRE	LOCAL ARTISTS, CULTURAL ASSOCIATIONS, SCHOOLS & UNIVERSITIES (ARTS FACULTIES), YOUTH COUNCILS, NEIGHBORHOOD ASSOCIATION	- 1 ANNUAL *URBAN ART FESTIVAL* (2027–2030) - 5+ MURALS & INTERACTIVE ART PIECES COMPLETED - TEMPORARY PLACEMAKING FEATURES	- PUBLIC SPACES REMAIN LIVELY, ATTRACTIVE, AND SAFE - STRONGER CULTURAL IDENTITY & CIVIC PRIDE - HIGHER YOUTH PARTICIPATI	- HUMAN: ARTISTS, CURATORS, YOUTH FACILITATORS, EVENT MANAGERS, VOLUNTEERS - TECHNICAL: ART MATERIALS, SCAFFOLDING, LIGHTING, SOUND	~€70,000 (SHARE OF OVERALL €600K IAP BUDGET) (~€40K FESTIVAL COSTS, €20K MURALS/INSTALLATIONS, €10K FACILITATION & LOGISTICS)	MIXED SCHEME: - MUNICIPAL CULTURAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (CULTURAL ORGS, BUSINESSES) - IN-KIND CONTRIBUTIONS

	SEATING, RAMPS). ORGANIZE YOUTH CO-DESIGN WORKSHOPS TO GATHER IDEAS ON INTEGRATING SPORTS, MUSIC, AND CULTURAL EVENTS INTO THE UPGRADED SPACE.		TEMPLETE DEL PARQUE LINEAL	P 7 – SPORTS CLUBS & COMMUNITY ORGS.	S (FAVA), RESIDENTS, PRIVATE SPONSORS	INSTALLED - YOUTH-LED CO-DESIGN WORKSHOPS	ON & COMMUNITY OWNERSHIP	EQUIPMENT - FINANCIAL: FESTIVAL LOGISTICS, PRODUCTION, PROMOTION		(ARTISTS' TIME, VOLUNTEERS)
N.2: CONVERT SILO INTO SPORTS & COMMUNITY HUB	COORDINATE WITH LOCAL ARTISTS TO INCORPORATE MURALS, INTERACTIVE ART INSTALLATIONS, AND CULTURAL ELEMENTS UNIQUE TO ALBACETE.	Q3 2026 – Q1 2028	SILO	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT. P 7 – SPORTS CLUBS &	LOCAL ARTISTS & CULTURAL ASSOCIATIONS, YOUTH COUNCILS, SCHOOLS & UNIVERSITIES, NEIGHBORHOOD ASSOCIATIONS (FAVA), SPORTS FEDERATIONS, RESIDENTS, PRIVATE SPONSORS	- MURALS AND INTERACTIVE ART INSTALLATIONS - ENERGY-EFFICIENT LIGHTING AND SIGNAGE INSTALLED - ACCESSIBILITY IMPROVEMENTS (RAMPS,		- HUMAN: ARCHITECTS, ENGINEERS, ARTISTS, YOUTH FACILITATORS, EVENT ORGANIZERS - TECHNICAL: LIGHTING/SIGNAGE SYSTEMS, ACCESSIBILITY TOOLS, ART MATERIALS - FINANCIAL: CONSTRUCTION, ART PROGRAMMING,	~€200,000 (SHARE OF OVERALL €600K IAP BUDGET) (~€120K INFRASTRUCTURE & LIGHTING, €50K ART & CULTURAL INTEGRATION, €30K MANAGEMENT & FACILITATION)	MIXED SCHEME: - MUNICIPAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (SPORTS BRANDS, CULTURAL ORGS) - IN-KIND CONTRIBUTIONS (ARTISTS, VOLUNTEERS)

				COMMUNITY ORGS.		PATHWAYS) - PROGRAMMING PLAN FOR CULTURAL & SPORTS EVENTS		ACCESSIBILITY WORKS		
	INSTALL ENERGY-EFFICIENT LIGHTING AND SIGNAGE TO ENHANCE NIGHTTIME VISIBILITY AND ENSURE UNIVERSAL ACCESSIBILITY.	Q3 2026 – Q1 2028	SILO	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT. P 7 – SPORTS CLUBS & COMMUNITY ORGS.	LOCAL ARTISTS & CULTURAL ASSOCIATIONS, YOUTH COUNCILS, SCHOOLS & UNIVERSITIES, NEIGHBORHOOD ASSOCIATIONS (FAVA), SPORTS FEDERATIONS, RESIDENTS, PRIVATE SPONSORS				
N.3: CREATE MULTI-USE SPORTS ZONES FOR THE YOUTH	COLLABORATE WITH SCHOOLS AND SPORTS CLUBS TO DEFINE FACILITY NEEDS AND ENSURE REGULAR ACTIVITIES (TOURNAMENTS, TRAINING SESSIONS).	Q1 2027 – Q1 2028	SPORTS ZONES	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT.	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, SPORTS FEDERATIONS, NGOS, NEIGHBORHOOD ASSOCIATIONS (FAVA), RESIDENTS, VOLUNTEERS	- FACILITY NEEDS ASSESSMENT REPORT - MODULAR SPORTS EQUIPMENT INSTALLED (BASKETBALL, CALISTHENICS, SKATING, CLIMBING) -		- HUMAN: ARCHITECTS, ENGINEERS, SPORTS COACHES, YOUTH FACILITATORS, VOLUNTEERS - TECHNICAL: MODULAR SPORTS EQUIPMENT, SAFETY FEATURES,	~€180,000 (SHARE OF OVERALL €600K IAP BUDGET) (~€120K EQUIPMENT & WORKS, €30K YOUTH FACILITATION, €30K EVENTS & MAINTENANCE)	MIXED SCHEME: - MUNICIPAL FUNDS - ERDF / URBACT IV SUPPORT - PRIVATE SPONSORSHIPS (SPORTS BRANDS, LOCAL BUSINESSES) - IN-KIND CONTRIBUTIONS (SCHOOL FACILITIES,

				P 7 – SPORTS CLUBS & COMMUNITY ORGS.		MAINTENANCE PLAN CO-LED BY YOUTH - ANNUAL CALENDAR OF TOURNAMENTS & TRAINING SESSIONS		MAINTENANCE TOOLS - FINANCIAL: CONSTRUCTION, PROGRAMMING, MONITORING		VOLUNTEER LABOR)
	INSTALL MODULAR SPORTS EQUIPMENT AND SET UP A MAINTENANCE SCHEDULE INVOLVING LOCAL YOUTH VOLUNTEERS.	Q1 2027 – Q1 2028	SPORTS ZONES	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT. P 7 – SPORTS CLUBS & COMMUNITY ORGS.	SCHOOLS & UNIVERSITIES, YOUTH COUNCILS, SPORTS FEDERATIONS, NGOS, NEIGHBORHOOD ASSOCIATIONS (FAVA), RESIDENTS, VOLUNTEERS					
N.4: ADD URBAN ART & PLACEMAKING	LAUNCH AN ANNUAL "URBAN ART FESTIVAL" TO KEEP SPACES LIVELY AND FOSTER ONGOING COMMUNITY ENGAGEMENT.	Q2 2027 – Q4 2030		P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT.	YOUTH GROUPS, LOCAL ARTISTS, CULTURAL ASSOCIATIONS, SCHOOLS, RESIDENTS, COMMUNITY VOLUNTEERS, NGOS	- 1 FESTIVAL EDITION PER YEAR (2027–2030) - 4+ NEW MURALS OR ART INSTALLATIONS ANNUALLY - 8+		HUMAN: PROJECT COORDINATORS, MUNICIPAL STAFF, ARTISTS, YOUTH VOLUNTEERS TECHNICAL: PAINTS, MATERIALS, SOUND &	~€25,000 PER YEAR (≈ €100,000 TOTAL FOR 2027–2030)	- MUNICIPAL BUDGET (CULTURE & YOUTH) - URBACT/EUROPEAN CULTURAL & PLACEMAKING FUNDS - SPONSORSHIPS FROM LOCAL COMPANIES AND

				P 5 – YOUTH CENTRE P 7 – SPORTS CLUBS & COMMUNITY ORGS.		PARTICIPATORY WORKSHOPS PER EDITION - FESTIVAL PROGRAM WITH PERFORMANCES AND SPORTS-CULTURAL ACTIVITIES		LIGHTING, STAGES SPACES: PUBLIC HUBS, SQUARES, PARKS COMMUNICATION: POSTERS, ONLINE CAMPAIGNS, PRESS COVERAGE		CULTURAL FOUNDATIONS - IN-KIND CONTRIBUTIONS (MATERIALS, VOLUNTEER TIME)

RISKS	LIKELIHOOD	EFFECT	MITIGATION MEASURES
WASTE GENERATION DURING EVENTS (PLASTIC, FOOD PACKAGING, DISPOSABLE MATERIALS)	HIGH	LITTER IN PUBLIC SPACES, POOR IMAGE OF EVENT	SET UP WASTE SEGREGATION STATIONS, COMPOST BINS, "ZERO WASTE" CAMPAIGN. PARTNER WITH LOCAL ECO-NGOS AND SCHOOLS FOR AWARENESS.
MURALS OR INSTALLATIONS DETERIORATING QUICKLY DUE TO WEATHER, LEADING TO MAINTENANCE ISSUES	MEDIUM	HIGHER COSTS, NEGATIVE AESTHETIC IMPACT	USE WEATHER-RESISTANT COATINGS, SCHEDULE ANNUAL MAINTENANCE. ENGAGE YOUTH VOLUNTEERS IN PRESERVATION WORKSHOPS.

OBJECTIVE 5	SHARED GOVERNANCE & PARTNERSHIPS – ESTABLISHING CROSS-SECTOR COLLABORATIONS FOR SUSTAINABLE URBAN SPORTS INITIATIVES.									
ACTION	TASKS	WHEN	WHERE	WHO / RESP IN BOLD	PARTICIPANTS	OUTPUTS	RESULT	RESOURCES	BUDGET	FUNDING SCHEME
N.1: UPGRADE TEMPLETE DEL PARQUE LINEAL	CONDUCT AN ARCHITECTURAL AND SAFETY ASSESSMENT	Q2 2026 – Q1 2027	TEMPLETE DEL PARQUE LINEAL	P 1 – CEEI ALBACETE P 2 - MUNICIPALI	YOUTH, SCHOOLS, ARCHITECTS, ENGINEERS, MUNICIPAL	- 1 UPGRADED AND ACCESSIBLE TEMPLETE. - 3+ YOUTH WORKSHOPS CO-	- SAFE, FUNCTIONAL, AND CULTURALLY RELEVANT	HUMAN: ENGINEERS, ARCHITECTS, YOUTH FACILITATORS.	~€80,000 – €100,000	- MUNICIPAL BUDGET (URBAN PLANNING & CULTURE) - REGIONAL

	OF THE EXISTING TEMPLETE STRUCTURE TO IDENTIFY REQUIRED RENOVATIONS (LIGHTING, SEATING, RAMPS). ORGANIZE YOUTH CO-DESIGN WORKSHOPS TO GATHER IDEAS ON INTEGRATING SPORTS, MUSIC, AND CULTURAL EVENTS INTO THE UPGRADED SPACE.			TY P 3 – URBAN & ENV. DEPT. P 5 – YOUTH CENTRE P 7 – SPORTS CLUBS & COMMUNITY ORGS.	STAFF, CULTURAL ASSOCIATIONS	DESIGNING ACTIVITIES. - FINAL SAFETY/RENOVATION REPORT.	SPACE. - ENHANCED YOUTH OWNERSHIP OF PUBLIC SPACES. - INCREASED CULTURAL AND SPORTS PROGRAMMING.	TECHNICAL: LIGHTING, RAMPS, SEATING. SPACES: TEMPLETE STRUCTURE. COMMUNICATION: WORKSHOP MATERIALS, PROMOTION.		HERITAGE/URBAN DEVELOPMENT FUNDS - PRIVATE SPONSORS (CONSTRUCTION, CULTURAL COMPANIES) - EU STRUCTURAL/ERDF CO-FINANCING
N.2: CONVERT SILO INTO SPORTS & COMMUNITY HUB	COORDINATE WITH LOCAL ARTISTS TO INCORPORATE MURALS, INTERACTIVE ART INSTALLATIONS, AND	Q3 2026 – Q1 2028	SILO	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV.						

	CULTURAL ELEMENTS UNIQUE TO ALBACETE.			DEPT. P 4 – SPORTS DEPT. P 7 – SPORTS CLUBS & COMMUNITY ORGS.						
	INSTALL ENERGY-EFFICIENT LIGHTING AND SIGNAGE TO ENHANCE NIGHTTIME VISIBILITY AND ENSURE UNIVERSAL ACCESSIBILITY.									
N.3: CREATE MULTI-USE SPORTS ZONES FOR THE YOUTH	COLLABORATE WITH SCHOOLS AND SPORTS CLUBS TO DEFINE FACILITY NEEDS AND ENSURE REGULAR ACTIVITIES (TOURNAMENTS, TRAINING SESSIONS).	Q1 2027 – Q1 2028	SPORTS ZONES	P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 4 – SPORTS DEPT.	LOCAL ARTISTS, ARCHITECTS, YOUTH GROUPS, CULTURAL ASSOCIATIONS, SCHOOLS, SPORTS CLUBS, NGOS, RESIDENTS	- 1 MULTIFUNCTIONAL SILO HUB FULLY RENOVATED. - 5+ MURALS AND INTERACTIVE ART INSTALLATIONS. - NEW LED LIGHTING AND ACCESSIBILITY SIGNAGE. - AT LEAST 3 PILOT EVENTS COMBINING		HUMAN: PROJECT MANAGERS, ARCHITECTS, ENGINEERS, ARTISTS, YOUTH FACILITATORS. TECHNICAL: LIGHTING SYSTEMS, SIGNAGE, MATERIALS FOR MURALS, SPORTS EQUIPMENT.	~€300,000 – €400,000	- MUNICIPAL & REGIONAL URBAN REGENERATION FUNDS. - EU COHESION POLICY / ERDF. - CREATIVE EUROPE / CULTURAL & INNOVATION FUNDS. - PRIVATE SPONSORSHIPS

				P 7 – SPORTS CLUBS & COMMUNITY ORGS.		SPORTS & CULTURAL ACTIVITIES.		SPACES: SILO INTERIOR/EXTERIOR. COMMUNICATION: PROMOTION CAMPAIGNS, COMMUNITY OUTREACH.		(LOCAL COMPANIES, ENERGY PROVIDERS). - IN-KIND CONTRIBUTIONS (ARTWORK, VOLUNTEER SUPPORT).
	INSTALL MODULAR SPORTS EQUIPMENT AND SET UP A MAINTENANCE SCHEDULE INVOLVING LOCAL YOUTH VOLUNTEERS.									
N.4: ADD URBAN ART & PLACEMAKING	LAUNCH AN ANNUAL "URBAN ART FESTIVAL" TO KEEP SPACES LIVELY AND FOSTER ONGOING COMMUNITY ENGAGEMENT.	Q2 2027 – Q4 2030		P 1 – CEEI ALBACETE P 2 - MUNICIPALITY P 3 – URBAN & ENV. DEPT. P 5 – YOUTH CENTRE	YOUTH GROUPS, LOCAL ARTISTS, SCHOOLS, CULTURAL ASSOCIATIONS, RESIDENTS, COMMUNITY VOLUNTEERS, NGOS	- 1 ANNUAL URBAN ART FESTIVAL (2027–2030). - 4+ MURALS/INTERACTIVE ART PIECES CREATED PER YEAR. - 8+ WORKSHOPS ANNUALLY. - FESTIVAL PROGRAM INTEGRATING SPORTS AND ARTS.		HUMAN: COORDINATORS, ARTISTS, MUNICIPAL STAFF, VOLUNTEERS. TECHNICAL: PAINTS, MATERIALS, SOUND/LIGHTING, EQUIPMENT. SPACES: SPORT HUBS, SQUARES, PARKS.	~€25,000 ANNUALLY (~€100,000 TOTAL FOR 2027–2030).	- MUNICIPAL BUDGET (CULTURE & YOUTH). - URBACT / EU CULTURAL & PLACEMAKING FUNDS. - SPONSORSHIPS FROM LOCAL COMPANIES & CULTURAL FOUNDATIONS.

				P 7 – SPORTS CLUBS & COMMUNITY ORGS.				COMMUNICATION: POSTERS, ONLINE/SOCIAL MEDIA CAMPAIGNS.		- IN-KIND CONTRIBUTIONS (ARTWORKS, VOLUNTEER TIME, MATERIALS).
RISKS				LIKELIHOOD	EFFECT	MITIGATION MEASURES				
BUDGET CONSTRAINTS OR LACK OF SUSTAINED FUNDING				HIGH	SMALLER SCALE EVENTS, REDUCED QUALITY AND CONTINUITY	DIVERSIFY FUNDING (MUNICIPAL, EU CULTURAL FUNDS, SPONSORSHIPS, CROWDFUNDING). START MODEST, SCALE UP GRADUALLY. SECURE MULTI-ANNUAL AGREEMENTS.				
VANDALISM OR DETERIORATION OF MURALS/ART INSTALLATIONS				MEDIUM	DAMAGE TO PUBLIC SPACES, NEGATIVE PERCEPTION	USE DURABLE MATERIALS AND PROTECTIVE COATINGS. ENGAGE LOCAL YOUTH VOLUNTEERS IN MONITORING/MAINTENANCE. PROMOTE RESPECT CAMPAIGNS.				

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