



## Integrated Action Plan

# SAFE, INCLUSIVE, GREEN AND ACCESSIBLE PUBLIC SPACES FOR ALL, CITIZENS AND VISITORS OF CORFU



ΚΑΠΟΔΙΣΤΡΙΑΚΗ  
ΑΝΑΠΤΥΞΙΑΚΗ Α.Ε.

Αναπτυξιακός Οργανισμός Τοπικής Αυτοδιοίκησης

**Municipality of Central Corfu and the  
Diapontian Islands (Corfu, Greece)**

URBACT



Co-funded by  
the European Union  
Interreg

## Credits

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Special thanks to all students, teachers, community members, and volunteers of the Urban Local Group (ULG) for their invaluable contribution to the development of the Integrated Action Plan (IAP).

This IAP was crafted with care and dedication to the children of Corfu, and with deep respect for our island's natural environment and cultural identity, aiming to create greener, safer, and more inclusive public spaces for sports, creativity, play, and calmness.

Lead Coordinator

- Kapodistriaki Development S.A. – Organization for Local Development

Key Partners

- Municipality of Central Corfu and the Diapontian Islands
  - Directorate of Social Protection, Education, Culture & Sports
  - Department of Sustainable Tourism and Public Relations
  - Directorate of Daily Life and Greenery
- Regional Directorate of Primary and Secondary Education of the Ionian Islands

Supported by

- The URBACT IV Programme under the European Cohesion Policy Framework

Urban Local Group (ULG)

- Students, educators, local stakeholders, and community volunteers who actively shaped the vision and actions of this plan

## Re-Gen Project Brief

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Re-Gen is a European network of cities dedicated to revitalizing neglected public spaces through youth participation, sustainable design, and inclusive urban practices. The project empowers young people, particularly students aged 10 to 18, to become active changemakers in shaping their cities. Through methods of tactical urbanism, gender-sensitive and green design principles, Re-Gen promotes healthier, safer, and more accessible public environments for all.

Corfu participates in Re-Gen as one of nine collaborating cities: Verona (Italy), Albacete (Spain), Daugavpils (Latvia), Vila do Conde (Portugal), Corfu (Greece), Pula (Croatia), Dobrich (Bulgaria), Milan (Italy), and Lezha (Albania). Together, these cities form a cooperation network committed to building the next generation of sustainable urban policy and practice.

The Re-Gen project aims to strengthen the capacity of local stakeholders to design and implement integrated, participatory, and place-based urban development strategies. It supports greener, low-carbon transitions aligned with a net-zero Europe, while fostering social inclusion and opportunities for youth empowerment within local communities.

For Corfu, the project places special emphasis on transforming an underutilized and degraded public space near the island's correctional facilities into a safe, vibrant, and inclusive urban hub. Young people, local authorities, educators, and community stakeholders collaborate through the Urban Local Group (ULG) to co-design solutions



that combine sports, creativity, biodiversity, and well-being. This approach not only reclaims abandoned areas but also strengthens community cohesion, environmental stewardship, and youth leadership.

The project's specific objective is to develop and mainstream participatory strategies that activate abandoned or disused public spaces as integrated urban sports and recreation hubs, while fostering new public-private collaborations for social inclusion and reducing the carbon footprint of urban areas through the common language of sport and sustainability.

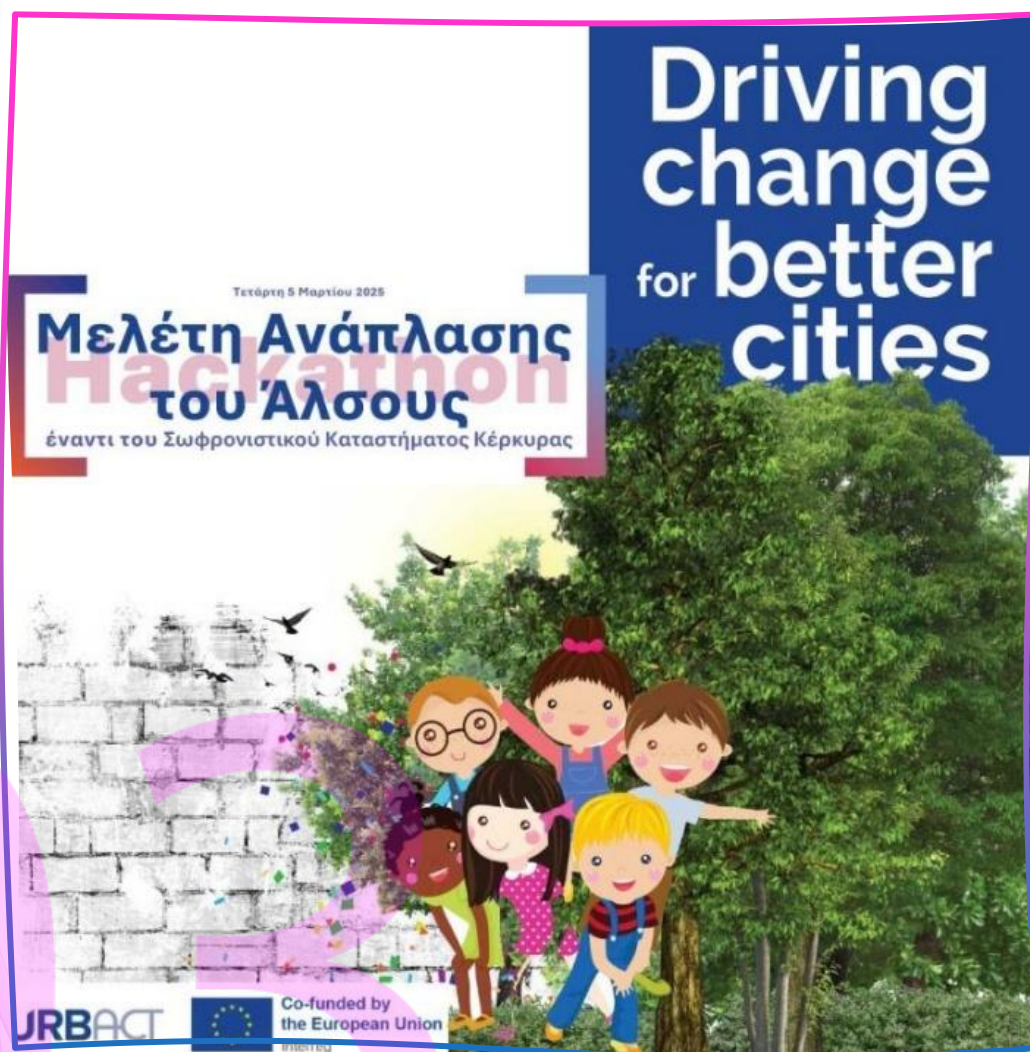
**Project Duration period:**

06/2023 - 12/2025 (thirty-one months)

**Total costs of the project:** € 847,130.50 incl. ERDF funding - 80%.

Budget of Kapodistriaki Development S.A. (Municipality of Central Corfu and the Diapontian Islands, Corfu, Greece): € 78,660.00, incl.:

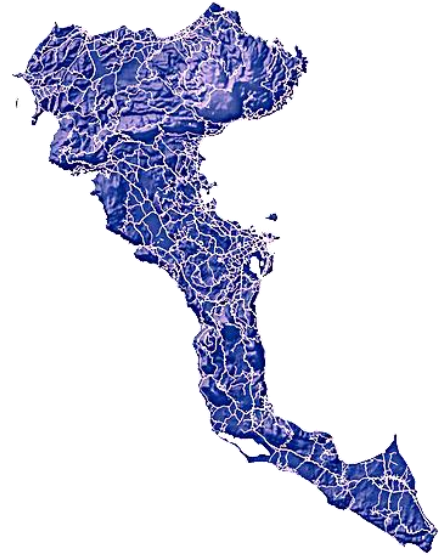
- ERDF funding – 80% or € 62,928.00
- State co-financing – 20% € 15,732.00



## City Overview / Presentation

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Corfu (Greek: Κέρκυρα / Kerkyra) is one of Greece's largest and most visited islands in the Ionian Sea. A historic island renowned for its rich cultural heritage, stunning landscapes, and vibrant local communities, Corfu stands as a living example of Mediterranean history and identity. The city of Corfu, designated as a UNESCO World Heritage Site, carefully balances the preservation of its architectural and natural treasures with the demands of modern urban life.



The island's population (including small satellite islets) was about 99,134 at the 2021 census. Its economy is primarily tourism-based, driving significant seasonal activity and investment but also creating pressure on public spaces, utilities, and transport networks.

Over the past decade, Corfu faces challenges common to many historic cities, including underutilized and deteriorating public spaces, social fragmentation, and increasing pressure on infrastructure and mobility due to Greece's extended fiscal austerity and limited municipal resources. As a result, public infrastructure renewal has often been limited or delayed. Nonetheless, recent years have shown renewed potential for investment through EU-funded programs and regional partnerships, which offers an opportunity to pilot inclusive and sustainable models of public space regeneration across the island.

This Integrated Action Plan harnesses Corfu's unique identity and resources to revitalize neglected areas and promote a resilient, inclusive, and sustainable urban future.

## Corfu key facts & demographics

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- Vary modestly by source depending on administrative boundaries used.
- Main urban center: Corfu city / Kerkyra, municipal and urban counts vary with post-2019 municipal reform. (City / central municipality figures cited in local statistics sources range from ~23,541 for the urban settlement to ~67,112 for broader municipal definitions). (City Population)
- Area & density: Island area ~611 km<sup>2</sup> (density ~160/km<sup>2</sup>).
- Socio-economic notes: Economy dominated by tourism and services; agriculture (olive oil, wines, kumquat) and small manufacturing remain locally important. Seasonality creates sharp temporary population increases during summer months.

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## Corfu economy, tourism and pressures on public space

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**Tourism weight:** Tourism is the primary economic engine; international arrivals have recovered strongly after the pandemic and continue to grow in the Ionian region. Growth drives demand for transport, public amenities, water and waste management, and public realm maintenance.

**Infrastructure demand:** Seasonal peaks strain ports, roads and municipal services, concentrated in Corfu town (a UNESCO Old Town) and major beach areas. Cruise and ferry passengers also concentrate pressure on the central port and pedestrian cores.

## Corfu public infrastructure & governance context

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**Historical under-investment:** Greece's fiscal crisis (roughly 2009–2018) and subsequent prolonged austerity significantly reduced central and local public investment capacity; many municipalities faced budget constraints, staff reductions and deferred maintenance. This created both a backlog of routine works and delays for larger public-realm upgrades.

**Recent initiatives:** From 2021 onward Greece has increased absorption of EU recovery funds and regional investments for infrastructure; local/regional projects (e.g., port upgrades, regional mobility works) have been announced or advanced in Corfu, showing increased funding availability but uneven distribution.



## Corfu observed challenges

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**Seasonal overload & wear:** Pavements, green areas, benches, lighting and waste infrastructure

**Heritage-space tradeoffs:** Conservation needs in the Old Town limit some modernization options; interventions require sensitive design and stakeholder coordination.

**Fragmented management & funding cycles:** Multiple authorities (municipalities, region, port authority, central ministries, private operators) lead to coordination gaps.

**Deferred maintenance backlog:** Routine repairs and renewal of small public-space assets often delayed or under-funded during past austerity years.

## Integrated Action Plan Executive Summary

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The Integrated Action Plan (IAP) for Corfu under the URBACT Re-Gen program is a strategic initiative aimed at revitalizing neglected public spaces to improve safety, social inclusion, environmental sustainability, and overall quality of life. The project begins with a pilot regeneration of the park adjacent to the correctional facilities, addressing pressing issues such as vandalism, unauthorized use, and social exclusion.

The plan focuses on creating safe, accessible, and vibrant public spaces that promote physical and mental well-being, foster community engagement, and align with Corfu's UNESCO World Heritage status. It incorporates five specific objectives: Public Space Regeneration and Safety; Community Engagement and Social Inclusion; Sustainability and Green Urbanism; Well-being, Physical and Mental Health; and Governance and Policy Integration.

Key actions include phased regeneration efforts, community-led programming, green infrastructure implementation, health and wellness initiatives, and the establishment of robust governance and funding frameworks. The IAP emphasizes collaboration among local authorities, educational institutions, businesses, and residents to ensure sustainable and inclusive urban transformation.

Spanning from 2025 to 2029, this multi-year plan aims to transform Corfu's public spaces into vibrant hubs that enhance environmental resilience, social cohesion, and quality of life for all residents, setting a scalable model for future urban regeneration across the city.

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## The Action Planning Process



The action planning process in Corfu has been deeply rooted in participatory methods, ensuring that diverse voices shaped the development of the Integrated Action Plan (IAP). Central to this process has been the active involvement of the Urban Local Group (ULG), a dynamic and expanding network of local stakeholders, including schools, municipal departments, youth representatives, civil society organizations, and technical experts. Through regular meetings, collaborative workshops, and outreach activities, the ULG provided continuous feedback and co-designed the vision, specific objectives, and SMART Goals of the IAP. This inclusive structure not only enhanced local ownership but also helped ground the plan in the lived realities and aspirations of the Corfiot community.



To ensure that ideas moved beyond paper and into practice, Kapodistriaki Development S.A. piloted testing actions in the process. A key example was the organization of two large-scale hackathons with over 600 students and participants, held in the underused park near the correctional facilities—our pilot site for regeneration. These events served as a practical testing



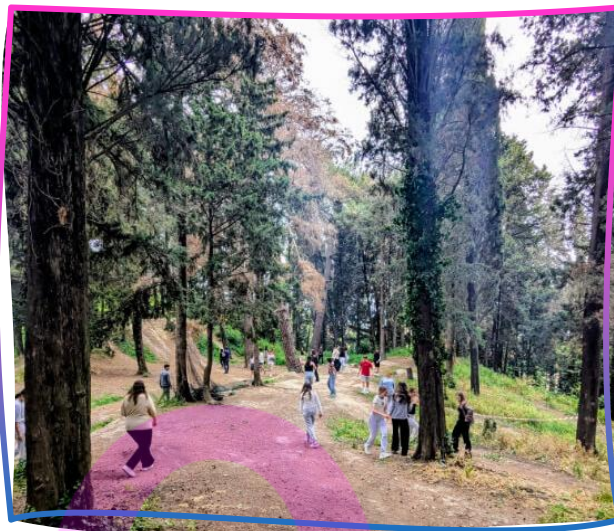


ground for youth engagement methodologies, collaborative design approaches, and temporary installations. Insights gathered from these hands-on experiences were instrumental in identifying real needs (sport facilities, lighting, pavements, and safety concerns), validating design concepts, and informing scalable solutions to be embedded in the final plan.

The development of the Integrated Action Plan (IAP) followed a structured and iterative planning framework, combining stakeholder consultations, benchmarking with European peers, and alignment with local policies and regulatory requirements. Particular attention was given to ensuring that SMART Goals were both ambitious and feasible, measurable, and time-bound. Stakeholder input was systematically translated into concrete actions through co-design workshops, surveys, and collaborative meetings, ensuring that all participants—students, educators, municipal staff, and community representatives—had equal opportunities to contribute to decision-making.

Transparency was maintained throughout the process: meeting minutes, summaries of feedback, and updates on planning progress were regularly shared with participants and the wider public through social media, school channels, and public events. This ensured that decisions were visible and that participants could follow how their contributions shaped the plan. Cross-departmental coordination within the Municipality of Central Corfu further aligned the IAP with broader urban, social, environmental, and heritage priorities, while also creating clear lines of responsibility and accountability.

The action planning process also reinforced sustained engagement by maintaining regular communication loops, monitoring progress, and encouraging continuous feedback from all stakeholders.



Partnerships with educational institutions helped embed civic responsibility and sustainability principles among younger generations. Finally, the development of the IAP benefited from exchanges with other cities through the URBACT Re-Gen network, enabling Corfu to both learn from European peers and contribute its own experiences in public space regeneration.



## PART 1 – Background

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### 1.1 Solution



### Challenges Addressed and Anticipated

Corfu faces significant urban challenges related to the degradation of public spaces, particularly those in underutilized or marginalized areas such as the park near the correctional facilities. These spaces suffer from poor maintenance, vandalism, illegal parking, and limited accessibility, making them unsafe and unattractive for community use. Moreover, the absence of structured community participation and inclusive design practices has led to spaces that do not meet the diverse needs of local residents, especially youth, the elderly, and vulnerable groups.

The Re-Gen project addresses these challenges through an integrated, community-driven approach to urban regeneration. By prioritizing participatory design, sustainable infrastructure, and inclusive programming, the project aims to transform these neglected areas into vibrant, safe, and multifunctional public spaces. Key solutions include the introduction of permanent community engagement structures, green mobility improvements, eco-friendly infrastructure, and alignment with broader environmental and cultural heritage objectives.

### 1.2 Context Analysis

Corfu is a city rich in cultural and natural heritage, with UNESCO World Heritage status, but its urban development has historically been fragmented. The area surrounding the correctional facilities highlights the disconnect between central urban areas and peripheral zones. Despite growing pressures on public infrastructure and services, many neighborhoods lack safe, accessible, and inclusive public spaces that foster well-being and community cohesion.

At the same time, there is growing civic interest in co-creating sustainable and inclusive environments, especially among schools, youth, and local organizations. This social momentum offers a strategic opportunity to leverage public interest and institutional support to test and scale new regeneration models. The municipality's participation in the URBACT Re-Gen network reinforces this by providing access to proven methods, peer learning, and strategic planning support.

### 1.3 Mapping Stakeholders

A wide range of stakeholders have been involved in the IAP process, forming an Urban Local Group (ULG) that includes municipal authorities, schools, civil society organizations, youth representatives, law enforcement, the forest and archaeological departments, and the correctional facilities administration. These stakeholders bring diverse perspectives, from heritage conservation to safety, education, and environmental stewardship.

Their involvement ensures that the plan is grounded in local realities and leverages both institutional and community expertise. The ULG has been critical in co-designing pilot actions, validating proposed interventions, and shaping strategic objectives that reflect shared priorities and long-term sustainability.

## **1.4 Target Groups and their needs**

The primary target groups for the Re-Gen IAP include adolescents, families, the elderly, and marginalized populations living near neglected public spaces. Young people, in particular, have expressed the need for inclusive, safe, and attractive places for recreation and self-expression, as captured during hackathon activities and surveys conducted in cooperation with local schools.

Other key groups, such as elderly residents, seek quiet, accessible areas for socializing and well-being, while vulnerable populations require spaces that offer safety, social inclusion, and opportunities for engagement. The plan also recognizes the importance of engaging local entrepreneurs, artists, and civic actors who can animate these spaces through events, partnerships, and stewardship.

## **1.5 Relevant policies framework**

EU Level:

The IAP aligns with EU priorities such as the European Green Deal, the Urban Agenda for the EU, and the New European Bauhaus, emphasizing sustainability, citizen participation, and inclusive urban design. It also responds to the Cohesion Policy 2021–2027, particularly in its focus on greener, more connected, and socially inclusive cities.

National Level (Greece):

The plan reflects national strategies related to climate adaptation, circular economy, cultural heritage protection, and the National Recovery and Resilience Plan, which includes urban regeneration as a key investment priority. It also aligns with guidelines from the Greek Ministry of Environment and Energy on urban mobility and sustainable development.

Regional Level (Ionian Islands):

At the regional level, the Ionian Islands' Operational Programme supports initiatives for environmental protection, cultural heritage valorization, and inclusive social policies. The IAP contributes to these by enhancing urban green areas and activating community networks for resilience and participation.

Urban Level (Corfu):

Locally, the IAP integrates existing municipal policies, including the Strategic Sustainable Urban Development Plan (SUDS) of Corfu and the Municipal Environmental Action Plan. It also incorporates the city's commitments under the UNESCO World Heritage designation, ensuring that any urban interventions respect and enhance Corfu's historical and cultural integrity.

## PART 2 – Vision, Objectives, Expected Changes

### 2.1 Vision

A city where public spaces unite residents and visitors, encouraging cultural exchange, active lifestyles, and a harmonious coexistence. Rooted in Corfu's heritage and committed to sustainability, these spaces will foster a vibrant, inclusive community.

### 2.2 Objective/s

Create safe, inclusive, and sustainable public spaces that improve quality of life by promoting social cohesion, well-being, and environmental resilience.

The plan revitalizes neglected urban spaces, starting with the park near the correctional facilities and expanding citywide. Focused on sustainability and inclusivity, it transforms public spaces into vibrant hubs, aligned with Corfu's UNESCO World Heritage status. Collaboration with local authorities, schools, businesses, and residents ensures lasting urban transformation.



#### Strategic Objective (St.Ob)

Transforming Public Spaces for Safety, Well-being, and Sustainability in Corfu.

#### Specific Objectives (SO's)

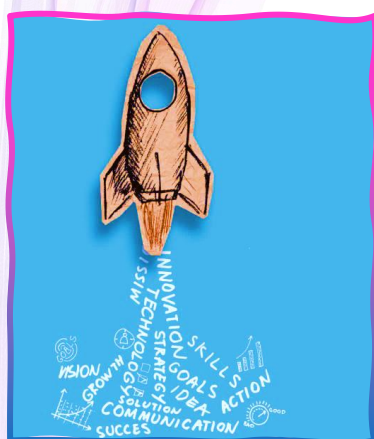
The Specific Objectives of this Integrated Action Plan (IAP) translate the overarching strategic vision – "Transforming Public Spaces for Safety, Well-being, and Sustainability in Corfu" – into concrete and measurable priorities. These objectives respond to the unique challenges and opportunities identified through community engagement, expert consultation, and analysis of local conditions.

Each Specific Objective addresses a critical dimension of sustainable urban regeneration, from spatial transformation and social inclusion to environmental resilience, public health, and long-term governance. Together, they form a cohesive roadmap that guides targeted actions and SMART Goals, ensuring that regeneration efforts are inclusive, participatory, and impactful at both the neighborhood and citywide levels.

- O1) Public Space Regeneration & Safety.
- O2) Community Engagement & Social Inclusion
- O3) Sustainability & Green Urbanism
- O4) Well-being, Physical & Mental Health
- O5) Governance & Policy Integration



## 2.3 SMART Goals



To ensure effective implementation and measurable progress, the Integrated Action Plan is structured around five clear and focused SMART Goals. Each goal corresponds to a specific objective, providing a targeted pathway to address key challenges in urban regeneration. These goals are designed to be Specific, Measurable, Achievable, Relevant, and Time-bound, enabling systematic tracking of outcomes and adaptive management. Together, they guide the transformation of Corfu's public spaces into safer, more inclusive, sustainable, and well-governed environments that reflect the city's cultural heritage and community needs.

### SMART Goals (SG) linked to O1

By Q4 2028, regenerate at least 3 underutilized public spaces in Corfu – starting with the pilot park near the correctional facilities by Q1 2026 – by implementing tested design strategies that enhance safety, functionality, and long-term sustainability, including lighting, inclusive urban infrastructure, and maintenance systems.

#### Explanation

This goal focuses on transforming neglected public areas into functional, welcoming, and safe environments. Starting with a pilot park, it employs scalable, tested interventions like lighting, inclusive design, and sustainable maintenance systems. The phased regeneration sets a replicable model for broader urban areas.



| Id    | Description  | Indicator of result                 | Unit of measurement                | Baseline             | Target          | Due month |
|-------|--|-------------------------------------|------------------------------------|----------------------|-----------------|-----------|
| SG1.1 | Regenerate at least 3 public spaces by Q4 2028 using tested strategies | Number of regenerated public spaces | Number of completed pilot projects | 1 regenerated spaces | 3 public spaces | Q4 2028   |

### SMART Goals (SG) linked to O2

By Q4 2028, establish at least 2 permanent participatory structures (e.g., local youth council and community board) and deliver a minimum of 12 inclusive public events annually (cultural, educational, or recreational) to ensure sustained community engagement and social inclusion in public space regeneration.

#### Explanation

This goal builds participatory governance and active citizenship by institutionalizing community involvement in urban development. Inclusive public events serve as a platform for social cohesion, while long-term structures ensure that community voices are embedded in regeneration strategies.

| Id    | Description   | Indicator of result                                   | Unit of measurement         | Baseline  | Target                                  | Due month |
|-------|---|---|-----------------------------|---|---|-----------|
| SG2.1 | Establish 2 participatory structures and hold 12 inclusive public events per year by 2028 | Number of structures created; number of annual events | Structures; Events per year | 1 structure; less than 3 public events annually | 2 structures; 12 public events annually | Q4 2028   |

### SMART Goals (SG) linked to O3

By Q4 2028, implement eco-friendly urban solutions that enhance environmental sustainability and promote sustainable mobility through integrating energy-efficient infrastructure, green technologies, biodiversity, and developing safe, accessible pavements and cycling infrastructure connecting key public spaces.

#### Explanation

This goal connects environmental performance with liveability, emphasizing infrastructure that improves energy efficiency, urban biodiversity, and green mobility. The inclusion of pavements and bike paths directly responds to youth input, making the green transition practical, visible, and accessible.

| Id    | Description  | Indicator of result  | Unit of measurement | Baseline  | Target  | Due month |
|-------|--|--|---------------------|---|---|-----------|
| SG3.1 | Implement eco-friendly infrastructure and sustainable mobility across public spaces by Q4 2028 | Number of sustainable interventions implemented; km of pavements/cycle paths | kilometers          | Minimal or outdated green infrastructure and pedestrian connections | At least 5 interventions; 3 km of pedestrian/cycle infrastructure | Q4 2028   |

### SMART Goals (SG) linked to O4

By Q4 2029, enhance community well-being through the integration of at least 3 multi-functional public spaces and the delivery of recurring community-led wellness, recreational, and mental health programs, piloted in the park near the correctional facilities and expanded citywide.

#### Explanation

This goal integrates physical and mental health into the design of public spaces. It promotes accessibility and inclusiveness by offering recurring wellness and recreation programs. The approach is people-centered, aligning urban design with holistic well-being, starting from a pilot location.

| Id    | Description   | Indicator of result   | Unit of measurement                            | Baseline   | Target   | Due month |
|-------|---|---|--|--|--|-----------|
| SG4.1 | Integrate health-oriented design and programs in 3 public spaces by Q4 2029 | Number of spaces improved; number of recurring programs delivered | Number of spaces; number of recurring programs | No coordinated health-related programming or multi-functional spaces | 3 upgraded spaces; recurring monthly programming (min. 12 programs annually) | Q4 2028   |

## SMART Goals (SG) linked to O5

By Q4 2028, establish integrated governance and funding mechanisms to support sustainable urban regeneration, including the development of one multi-stakeholder policy framework, the activation of at least two funding sources, and alignment with Corfu's UNESCO World Heritage obligations.

### Explanation

This goal ensures that regeneration is embedded into institutional practices and long-term policy. Through financing strategies and policy alignment, especially with the sensitive UNESCO context, it creates a robust framework for implementation, maintenance, and accountability.

| Id    | Description  | Indicator of result   | Unit of measurement                             | Baseline   | Target   | Due month |
|-------|--|---|---|--|--|-----------|
| SG5.1 | Establish governance mechanisms and activate funding aligned with UNESCO obligations | Number of frameworks adopted; number of funding sources activated | Number of frameworks; number of funding sources | Ad-hoc initiatives, no unified governance or dedicated funding | 1 integrated policy framework; 2 activated funding sources | Q4 2028   |

## 2.4 Actions

The actions outlined in this Integrated Action Plan (IAP) represent the operational backbone of Corfu's urban regeneration strategy. Each action is carefully designed to support the achievement of the Specific Objectives and associated SMART Goals. These actions reflect an integrated, participatory, and place-based approach, balancing physical interventions with governance, social inclusion, and environmental sustainability. The plan emphasizes adaptability, scalability, and long-term impact, ensuring that the transformation of public spaces is inclusive, sustainable, and aligned with the city's broader development priorities, including its UNESCO World Heritage obligations.



### ➤ Actions Planned to achieve the O1 and related SMART goals

Specific Objective 01 focuses on the physical regeneration of public spaces, with a particular emphasis on enhancing safety, functionality, and sustainability through integrated design and planning. The first SMART Goal under this objective seeks to deliver tangible, high-impact transformations in at least three underutilized public spaces, beginning with a flagship pilot project in the park adjacent to Corfu's correctional facilities.

The following actions are designed to ensure that this goal is met in a structured, inclusive, and sustainable manner. They include the implementation of community-led design interventions, installation of critical safety and accessibility features, and the development of innovative maintenance and management systems that ensure the long-term usability and vibrancy of regenerated spaces.



- A1.1 - Design and implement a pilot regeneration project in the park adjacent to the correctional facilities (Q1 2026 – Q2 2027), including community co-design workshops, installation of inclusive infrastructure, and environmental upgrades.
- A1.2 - Install and enhance safety and accessibility features (Q4 2026 – Q3 2027) across targeted areas by incorporating improved lighting, clear signage, surveillance where appropriate, and barrier-free access for all users.
- A1.3 - Develop and operationalize a sustainable maintenance and management model (Q2 2027 – Q4 2027) through public-private partnerships and community stewardship initiatives, ensuring the long-term care and functionality of regenerated spaces.

➤ **Actions Planned to achieve the O2 and related SMART goals**



Specific Objective 02 focuses on building inclusive, participatory mechanisms that foster long-term civic engagement and reinforce the social dimension of urban regeneration. Public spaces thrive when communities are actively involved—not only in their design but in their ongoing activation, programming, and governance. SMART Goal 02 aims to institutionalize public participation through the creation of at least two permanent participatory structures and a vibrant annual calendar of inclusive events.

The following actions are designed to embed community voices into the transformation of public spaces, ensuring that regenerated areas become living hubs of culture, dialogue, and co-creation. These actions include event planning, the establishment of participatory bodies like youth councils and community boards, and the development of durable partnerships between local stakeholders, such as schools, municipal departments, and businesses.

- A2.1 - Plan and deliver a recurring series of public cultural, educational, and recreational events (Ongoing – Q4 2027) in regenerated spaces, targeting diverse community groups, with at least one event per month from 2026 onwards.
- A2.2 - Establish digital and physical engagement platforms (Q1 2026 – Q4 2027), including a youth council and community board, to enable ongoing participation, co-decision making, and inclusive dialogue around urban space management.
- A2.3 - Formalize collaboration frameworks among local authorities, schools, and businesses (Ongoing – Q1 2027) to support joint programming, resource-sharing, and co-hosting of events and initiatives that reflect community needs.

➤ **Actions Planned to achieve the O3 and related SMART goals**

Specific Objective 03 focuses on enhancing environmental sustainability and sustainable mobility through practical, community-rooted interventions in public space design and management. The third SMART Goal prioritizes the

integration of eco-friendly infrastructure and low-emission transportation networks, promoting Corfu's broader climate and biodiversity commitments while improving the everyday liveability of urban areas.

The actions below are designed to translate sustainability principles into tangible results: from implementing green infrastructure and expanding active mobility networks to launching community-led stewardship programs. These efforts will not only reduce the city's environmental footprint but also empower residents to become agents of ecological transformation, reinforcing a culture of care, inclusion, and resilience in public space regeneration.

- A3.1 - Design and install energy-efficient and green infrastructure (Q1 2026 – Q1 2028), including solar-powered lighting, rain gardens, permeable pavements, and increased planting of native species to boost biodiversity and reduce heat island effects.
- A3.2 - Expand pedestrian-friendly zones and develop cycling infrastructure (Q1 2026 – Q4 2028), by creating new bike lanes, widening sidewalks, and implementing traffic-calming measures to encourage active, low-emission mobility.
- A3.3 - Launch community-led environmental initiatives and green stewardship programs (Q3 2026 – Q4 2027), such as urban gardening, tree planting days, composting workshops, and adopt-a-park programs to foster a sense of environmental responsibility and care.

#### ➤ **Actions Planned to achieve the O4 and related SMART goals**

Specific Objective 04 aims to position public spaces as key enablers of community health and well-being, by embedding wellness, recreation, and mental health promotion into the fabric of urban life. The fourth SMART Goal envisions a city where public spaces are not only functional but also healing, inclusive, and emotionally enriching, starting with the pilot site near the correctional facilities and expanding citywide by 2029.

The actions set forth under this goal are designed to create multi-functional environments—spaces that support physical activity, mental rejuvenation, and social connection. From installing inclusive recreational infrastructure to delivering regular, community-led wellness programs and awareness campaigns, this approach emphasizes prevention, inclusion, and empowerment. By co-designing these initiatives with residents, health professionals, and civil society groups, Corfu will foster a healthier, more connected urban community.

- A4.1 - Establish multi-functional, health-promoting public spaces (ongoing – 2028), by installing recreational infrastructure (e.g., outdoor gyms, walking paths, quiet areas), ensuring accessibility for all age groups and people with disabilities.
- A4.2 - Design and deliver ongoing community-led programs (Q3 2025 – 2029), such as fitness classes, mindfulness sessions, peer-support groups, and intergenerational wellness events, co-developed with local health professionals and civil society groups.



- A4.3 - Implement education and outreach campaigns (Q1 2026 – Q4 2027) to raise awareness about the physical and mental health benefits of public space use, through school workshops, social media, and public health pop-up events.

#### ➤ Actions Planned to achieve the O5 and related SMART goals

Specific Objective 05 underlines the critical need for institutionalizing urban regeneration through governance, policy, and finance. The fifth SMART Goal focuses on enabling long-term, systemic transformation by building solid foundations—a cross-sector policy framework, diversified funding streams, and alignment with Corfu’s obligations as a UNESCO World Heritage city.

The actions planned will ensure that regeneration efforts move beyond ad-hoc interventions and become embedded in the city's institutional structures and regulatory systems. By establishing a dedicated urban regeneration coordination unit and engaging a broad advisory board of stakeholders, the governance process becomes participatory and transparent. Meanwhile, policy development and funding activation will guarantee that future interventions are not only aligned with sustainability and cultural preservation values but are also financially viable and replicable across Corfu.

- A5.1 - Secure multi-source funding for sustainable regeneration (Q3 2025 – Q4 2028), by leveraging EU programs (e.g., Interreg, Horizon, URBACT), municipal budgets, and private sector co-financing for infrastructure, programming, and maintenance.
- A5.2 - Establish a formal governance framework for cross-sector collaboration (Q1 2026 – Q4 2026), including a municipal urban regeneration coordination unit and stakeholder advisory board representing education, civil society, local authorities, and cultural heritage bodies.
- A5.3 - Draft and adopt integrated urban regeneration policies (Q1 2027 – Q4 2028) that embed principles of sustainability, inclusivity, and UNESCO heritage preservation into local planning, zoning, and development regulations.

#### The Work Break Down Structure





## 2.5 PRIORITIZATION of actions

In order to effectively implement the Integrated Action Plan (IAP), a prioritization process was carried out based on a set of agreed criteria, ensuring that the most impactful, feasible, and timely actions are addressed first.

### Criteria applied

- Urgency and relevance of the action in addressing the core urban challenges (e.g., safety, inclusivity, sustainability);
- Stakeholder readiness and support, especially from local authorities, schools, and community actors;
- Funding availability or potential to leverage financial resources from municipal, national, or EU programs;
- Capacity for quick wins, offering visible results that can build trust and momentum among citizens;
- Replicability and scalability to other public spaces across Corfu.



### Evaluation process and outcomes

The evaluation process was conducted collaboratively through the Urban Local Group (ULG) workshops and expert consultations. Each action was assessed against the above criteria, and cross-referenced with implementation readiness, technical complexity, and alignment with existing policies. Special consideration was given to actions that contribute to multiple strategic objectives or catalyze long-term systems change.

### ➤ Priority actions are

- A1.1 – Design and implement a pilot regeneration project in the park near the correctional facilities (Q1 2025 – Q2 2026), as a model to test and refine design strategies for inclusive and safe public space.
- A1.2 – Install and enhance safety and accessibility features (Q3 2025 – Q2 2026), building on the momentum and visibility of the pilot park.
- A2.1 – Deliver recurring cultural, educational, and recreational events (Q3 2025 – Q 2028), ensuring early and ongoing community activation.
- A3.1 – Design and install green infrastructure (Q1 2026 – Q1 2028), integrating energy efficiency and biodiversity into public space design.
- A5.2 – Establish a formal governance framework for cross-sector collaboration (Q1 2026 – Q3 2026), laying the institutional foundation for sustainable urban regeneration.

They can be implemented in the first 4 years of the IAP (2026–2029), providing strong early outcomes and enabling subsequent actions to build on these achievements. These initial interventions are expected to generate learning, public support, and operational models that will feed into broader policy, replication, and expansion efforts through 2028 and beyond.

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## 2.6 Policies Areas/Sectors involved in the realization of the Action (Sectoral integration)

| PRIORITY ACTIONS                        | Policies areas/ sectors |       |                             |       |          |                  |         |
|---|-------------------------|-------|-----------------------------|-------|----------|------------------|---------|
|   | Youth                   | Sport | Public spaces participation | Green | Mobility | Spatial planning | Tourism |
| Act 1.1<br>(Pilot Park regeneration)    | ✓                       | ✓     | ✓                           | ✓     | ✓        | ✓                | ✓       |
| Act 1.2 (Safety & accessibility)        | ✓                       |       | ✓                           | ✓     | ✓        |                  |         |
| Act2.1<br>(Cultural/educational events) | ✓                       | ✓     | ✓                           |       |          |                  | ✓       |
| A3.1<br>(Green infrastructure)          |                         |       | ✓                           | ✓     | ✓        | ✓                | ✓       |
| A5.2<br>(Governance framework)          | ✓                       |       | ✓                           | ✓     | ✓        | ✓                |         |

## 2.7 Schedule

The implementation of the Integrated Action Plan (IAP) is structured around a realistic and phased timeline that ensures coherence, efficiency, and long-term impact. The scheduling approach allows for early wins through pilot actions while also laying the groundwork for sustainable systems, governance, and community engagement. Phasing considers the complexity of each action, availability of funding, stakeholder capacity, and alignment with municipal and EU programmatic cycles.

### Overall duration – Phases description

The IAP spans four years (Q1 2026 – Q4 2029), organized into three main phases:

1. Phase 1 – Foundation & Piloting (2025–2026)  
Focused on launching pilot projects, activating ULG participation, and initiating design, planning, and stakeholder frameworks. Key testing actions (e.g., Action 1.1, 1.2, 2.1) begin during this period.
2. Phase 2 – Expansion & System Establishment (2026–2028)  
Scales up from pilot to citywide interventions, expands physical infrastructure, initiates recurring programs (e.g., events, governance), and launches long-term environmental and mobility actions.

### 3. Phase 3 – Consolidation & Institutionalization (2028–2029)

Focuses on embedding policies (Action 5.3), finalizing sustainable funding and governance models, and ensuring monitoring, evaluation, and continuity of participatory and environmental actions.

Gantt diagram

| Action | 2025 |  |  |  | 2026 |  |  |  | 2027 |  |  |  | 2028 |  |  |  | 2029 |
|--------|------|--|--|--|------|--|--|--|------|--|--|--|------|--|--|--|------|
| A1.1   |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A1.2   |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A1.3   |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| Action | 2025 |  |  |  | 2026 |  |  |  | 2027 |  |  |  | 2028 |  |  |  | 2029 |
| A.2.1  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.2.2  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.2.3  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.3.1  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.3.2  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.3.3  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.4.1  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.4.2  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.4.3  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.5.1  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.5.2  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.5.3  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |

Gantt diagram only for priority actions

| Action | 2025 |  |  |  | 2026 |  |  |  | 2027 |  |  |  | 2028 |  |  |  | 2029 |
|--------|------|--|--|--|------|--|--|--|------|--|--|--|------|--|--|--|------|
| A1.1   |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A1.2   |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A1.3   |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.2.1  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.3.2  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
|        |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |
| A.5.2  |      |  |  |  |      |  |  |  |      |  |  |  |      |  |  |  |      |



## 2.8 Necessary Resources

The successful implementation of the Integrated Action Plan (IAP) for the regeneration of public spaces in Corfu requires the mobilization of diverse resources, human, financial, technical, and institutional. These resources are essential to ensure that planned actions are delivered effectively, within timeframes, and with lasting impact. While many actions can leverage existing municipal capacity and local partnerships, achieving the SMART Goals – particularly those involving physical infrastructure, governance innovation, and community activation – will depend on well-coordinated investments and targeted support.

This section outlines the key resource needs for the overall plan, with a particular emphasis on the Priority Actions, which represent the most urgent and transformative steps in achieving the IAP's strategic objectives.

Necessary resources (for all or for Priority Action)

| Resource Type                         | Description  | Applies to   |
|---------------------------------------|--|--|
| <b>Human Resources</b>                | Urban planners, architects, community facilitators, engineers, youth workers, environmental educators, and cultural organizers.  | All actions; essential for A1.1, A2.1, A3.1, A4.2. |
| <b>Financial Resources</b>            | Municipal budget allocations; EU funds (URBACT, Interreg, Horizon Europe); national recovery & resilience programs; private sponsorship and CSR initiatives.           | Especially critical for A1.1, A3.1, A5.1.          |
| <b>Technical Expertise</b>            | Sustainable mobility experts, accessibility consultants, digital engagement platform developers, and green infrastructure specialists.                                 | Actions A1.2, A3.2, A5.3.                          |
| <b>Community Capital</b>              | Voluntary engagement from local residents, youth groups, schools, NGOs, and businesses in participatory events and maintenance schemes.                                | Especially important for A1.3, A2.2, A3.3, A4.2.   |
| <b>Institutional Support</b>          | Political commitment, cross-sector coordination (municipality, education, health, culture, police), integration of policies and governance reforms.                    | Essential for A2.3, A5.2, A5.3.                    |
| <b>Infrastructure &amp; Equipment</b> | Construction materials, lighting systems, digital kiosks, bikes & racks, gym equipment, event logistics (e.g., tents, sound systems), signage, greenery, compost bins. | Priority Actions A1.1, A3.1, A4.1.                 |

### Summary for Priority Actions

The Priority Actions (such as A1.1 - Pilot park regeneration, A3.1 - Eco-friendly infrastructure, A4.2 - Community-led wellness programs, and A5.1 - Multi-source funding activation) require upfront investment and coordination starting as early as Q1 2025. These actions act as catalysts for broader change and are therefore prioritized in the resource allocation and fundraising strategy.

To secure the necessary resources, the IAP foresees a resource mobilization plan, including:

- Early application to EU and national funding streams;
- Formal partnership agreements with local institutions and private actors;
- Phased procurement strategies aligned with implementation timelines;
- Capacity-building workshops to strengthen local skills and ownership.



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## PART 3 – Cooperation framework for implementation: Multilevel governance – Multi Actor Approach

### 3.1 The Role of the URBACT LOCAL GROUP in the IMPLEMENTATION PHASE

During the implementation phase of the Integrated Action Plan (IAP), the URBACT Local Group (ULG) plays a central role as both a governance mechanism and a collaborative engine. Having already contributed to the co-design of the IAP, the ULG now shifts toward a more hands-on function—coordinating actions, facilitating stakeholder alignment, and monitoring progress on the ground.

As a multi-actor platform composed of local authorities, educational institutions, civil society, professionals, and thematic experts, the ULG acts as a bridge between policy and practice. It ensures that the

priorities of target groups—especially youth, vulnerable populations, and local residents—remain visible and addressed throughout implementation.

Key responsibilities of the ULG during this phase include:

- Supporting the roll-out of pilot actions (e.g., through community outreach, volunteering, or technical input).
- Promoting interdepartmental coordination across municipal units and partner institutions.
- Facilitating transparent communication between implementers, funders, and community actors.
- Serving as a monitoring and feedback hub, identifying implementation challenges early and proposing adaptive solutions.

By anchoring multi-level governance at the local level and reinforcing participatory decision-making, the ULG ensures that the IAP not only remains relevant but also sustainable and scalable in the long term.

### 3.2 Municipality's DPT to be involved in the Implementation

The implementation of the Integrated Action Plan will be led and coordinated by Kapodistriaki Development S.A., acting as the primary implementing body on behalf of the Municipality of Central Corfu and the Diapontian Islands. While municipal departments will remain active contributors and strategic partners in specific thematic areas (e.g., technical support, urban planning, mobility), the Development Agency will ensure cross-departmental coordination, overall project management, and engagement with external stakeholders across all phases of implementation. Accordingly, rather than involving multiple cities or territorial authorities, this section emphasizes the central role of





Kapodistriaki Development S.A., alongside the relevant municipal departments and local stakeholders (DPTs), who will support the execution of the priority actions as implementation partners.

| ACTION  | Municipality's DPTs TO BE INVOLVED           |  |  |
|---|--|--|--|
|   | Kapodistriaki Development S.A.               | Municipal Departments                                  | Other Local Partners / Stakeholders  |
| <b>A1.1 - Public space redesign</b>                 | Lead Coordination, Procurement, Supervision  | Technical Services, Urban Planning (Support, Approval) | External consultants, Fire Department, Archaeological/Ephorate of Antiquities (Consultation, Approval) |
| <b>A1.2 - Lighting, surveillance, and signage</b>   | Project Management, Procurement, Supervision | Technical Services (Support, Monitoring)               | Contractors, Police, Local Community (Participation, Safety oversight)                                 |
| <b>A1.3 - Social usage policy framework</b>         | Coordination, Monitoring                     | Environment Dept., Technical Services (Implementation) | Police, Cleaning services, Schools (Reporting, Civic involvement)                                      |
|   |  |  |  |
| <b>A2.1 - Youth engagement programs</b>             | Co-design, Facilitation                      | Social Policy Dept. (Support)                          | Schools, Youth Councils, NGOs, Parents' Associations (Co-design, Participation)                        |
| <b>A2.2 - Cultural and intergenerational events</b> | Lead Organization, Communication             | Culture, Education, Youth (Support)                    | Artists, Schools, NGOs, Volunteers (Participation, Co-delivery)  |
| <b>A2.3 - Community participation platform</b>      | Content Development, Coordination            | Education Dept. (Support), Green Policy (Support)      | Teachers, NGOs, Ionian University (Co-implementation, Training)  |
| <b>A3.1 - Green infrastructure installation</b>     | Coordination, Communication                  | Health & Social Services (Support)                     | Regional Health Authorities, NGOs, Schools (Implementation, Sponsorship)                               |
| <b>A3.2 - Cycling and walking infrastructure</b>    | Facilitation, Capacity-Building              | Youth, Education, Social Policy Depts. (Support)       | Youth groups, Teachers, NGOs (Co-design, Delivery)   |

|   |  |   |  |
|---|--|---|--|
| <b>A3.3 – Community-led green initiatives</b> | Coordination                                   | Social Policy, Equality Unit (Support)                        | Women's groups, Seniors' Clubs, Cultural organizations (Delivery, Participation)   |
|   |  |   |  |
| <b>A4.1 – Multifunctional public spaces</b>   | Coordination, Commission Studies               | Environmental Dept., Civil Protection (Support)               | External Experts, Forest Directorate, Academic Institutions (Consultation)         |
| <b>A4.2 – Wellness programs</b>               | Project Coordination, Funding Proposal Support | Urban Planning, Transport (Technical Input, Supervision)      | Traffic Police, Local Biking Groups, Schools (Consultation, Co-design)             |
| <b>A4.3 – Health awareness campaigns</b>      | Lead Project Design, Proposal Submission       | Environmental, Urban Planning Depts. (Support, Approval)      | LIFE Programme, Forest Authority, NGOs (Co-funding, Technical Support)             |
|   |  |   |  |
| <b>A5.1 – Funding acquisition</b>             | Lead Coordination, Proposal Writing            | Finance Dept. (Support), Technical Services (Cost estimation) | ROP Managing Authority, LIFE Programme, External Experts (Funding, Consultation)   |
| <b>A5.2 – Governance framework setup</b>      | Coordination, Drafting Framework               | Legal Services (Support, Review)                              | Regional Authority, Ionian University, ULG (Co-drafting, Participation)            |
| <b>A5.3 – Urban policy drafting</b>           | Coordination, Policy Drafting                  | Urban Planning Dept. (Approval, Legal Compliance)             | Academic Experts, Regional Authority, NGOs (Consultation, Alignment with policies) |

### 3.3 External Partners to be involved in the Implementation

While Kapodistriakí Development S.A. leads the implementation of the Integrated Action Plan on behalf of the Municipality of Central Corfu and the Diapontian Islands, external partners play a vital role in supporting, co-developing, and sustaining many of the proposed interventions. These partners include public institutions, educational bodies, community organizations, private sector stakeholders, and regional or national authorities whose expertise, resources, and networks are crucial for delivering inclusive, effective, and long-lasting outcomes.

Many of these external actors have already been actively engaged through the URBACT Local Group (ULG) during the planning phase. Their continued involvement during implementation will ensure shared ownership of actions,

promote capacity-building, and strengthen cross-sector collaboration – particularly in fields such as education, youth empowerment, health and wellness, environmental protection, safety, culture, and mobility.

The following table outlines the priority actions and the corresponding external partners to be actively involved in their implementation.

| ACTION  | External PARTNERs TO BE INVOLVED |                 |                                   |                                       |                                      |
|---------|----------------------------------|-----------------|-----------------------------------|---------------------------------------|--------------------------------------|
|         | Regional Education Directorate   | Schools         | Police / Correctional Authorities | Archaeological & Forestry Authorities | Chamber of Commerce / Private Sector |
| Act 1.1 | Support                          | Co-design       | Support                           | Approval & supervision                | Support                              |
| Act 1.2 |                                  |                 | Lead support                      | Approval                              |                                      |
| Act 1.3 |                                  |                 |                                   |                                       | Lead partner                         |
|         |                                  |                 |                                   |                                       |                                      |
| Act 2.1 | Support                          | Co-organizers   |                                   |                                       | Sponsorship / support                |
| Act 2.2 | Co-design                        | Lead partner    |                                   |                                       |                                      |
| Act 2.3 | Coordination                     | Collaboration   |                                   |                                       | Co-host / support                    |
|         |                                  |                 |                                   |                                       |                                      |
| Act 3.1 |                                  |                 |                                   | Regulation / permits                  | Technology / green solutions         |
| Act 3.2 |                                  |                 |                                   | Coordination                          | Services                             |
| Act 3.3 | Awareness                        | Support         |                                   |                                       | Co-sponsor / CSR programs            |
|         |                                  |                 |                                   |                                       |                                      |
| Act 4.1 |                                  | Health research |                                   |                                       | Coordination                         |
| Act 4.2 | Co-design                        | Co-lead         |                                   |                                       | Coordination                         |



|         |               |                 |               |  |                                |
|---------|---------------|-----------------|---------------|--|--------------------------------|
| Act.4.3 | Outreach      | School programs |               |  | Coordination                   |
|         |               |                 |               |  |                                |
| Act.5.1 |               | Participation   |               |  | Co-financing / Support         |
| Act.5.2 | Collaboration |                 | Participation |  | Participation / Consultation   |
| Act.5.3 | Consultation  | Input           | Consultation  |  | Consultation / Input / Support |

### 3.4 Other stakeholders to keep informed

Beyond the core implementers and external partners directly involved in the action delivery, a broader group of stakeholders must be regularly informed and updated to maintain transparency, build trust, and ensure long-term community support. These include residents not actively engaged, civic groups, cultural and religious associations, media outlets, and local entrepreneurs, among others.

By keeping these groups informed of progress, decisions, and outcomes, the Municipality of Central Corfu and the Diapontian Islands will cultivate a culture of openness and shared responsibility, ensuring that regeneration efforts remain responsive, inclusive, and grounded in the everyday realities of citizens.

### 3.5 Methods, tools and channels to engage and to inform stakeholders and citizens

An effective urban regeneration process demands continuous, two-way communication and the use of diverse engagement tools tailored to different audiences. To foster transparency, participation, and collective ownership, the municipality will apply a hybrid approach, combining digital platforms (e.g. interactive websites, social media, newsletters) with in-person formats (e.g. public events, school workshops, info kiosks, and town hall meetings).

In addition, the existing URBACT Local Group (ULG) will function as a key bridge to the wider community, disseminating information and collecting feedback. Special emphasis will be placed on engaging youth, vulnerable groups, and residents of underrepresented areas, ensuring that all voices contribute to the regeneration process.

### 3.6 Governance, cooperation and management methodology

The Municipality of Central Corfu and the Diapontian Islands, in collaboration with Kapodistriaki Development S.A. will establish a dedicated Urban Regeneration Coordination Unit within the municipal administration to lead day-to-day management and inter-departmental collaboration.

This unit will work in synergy with an expanded Stakeholder Advisory Board (including representatives from education, civil society, cultural heritage, youth, and business sectors) to guide implementation and evaluate progress.

In addition, the URBACT Local Group (ULG) will transition into an Implementation Support Group, providing feedback loops, mobilizing grassroots actors, and ensuring actions remain aligned with local needs and the UNESCO World Heritage commitments. Regular monitoring, shared accountability, and adaptive learning will be central to the governance approach, enabling responsive and transparent decision-making throughout the IAP's life cycle.

## PART 4 – Impacts, Innovation and Sustainability

### 4.1 Expected changes and Impacts

The Integrated Action Plan aims to deliver measurable, long-term changes in how public spaces are perceived, used, and governed in Corfu, with the park adjacent to the correctional facilities serving as the prototype for transformation. The expected impacts include enhanced safety, accessibility, and functionality of urban spaces, strengthened social cohesion, improved mental and physical well-being, and the promotion of sustainable behaviors through green and mobility interventions.

Through participatory planning and community-led stewardship, the project will shift public space development from a top-down model to a citizen-centered regeneration culture. These changes will help address the fragmentation of services, the underuse of critical urban assets, and the isolation of vulnerable groups – especially youth – thus fostering a more inclusive, resilient, and connected urban fabric.

### 4.2 Policy Innovation achievement

One of the most significant outcomes of this IAP lies in its ability to act as a laboratory for policy innovation, both locally and in line with European urban agendas. Through multi-level governance and cross-sectoral cooperation, the plan introduces new frameworks and tools that integrate public space regeneration, health promotion, sustainability, and participatory governance into a unified policy narrative.

Notably, the activation of permanent participatory structures (such as the youth council and stakeholder boards), the embedding of UNESCO heritage principles into urban development, and the establishment of integrated funding and maintenance models represent pioneering policy shifts for the municipality. These innovations can set replicable standards for small-to-medium cities facing similar challenges, reinforcing Corfu's role as a forward-thinking, regenerative city within the URBACT and wider EU networks.

### 4.3 Economic Sustainability: Budget and sources of funding

Ensuring the economic sustainability of the Integrated Action Plan (IAP) requires a clear and realistic budget framework supported by diverse funding sources. While the regeneration of the park near the correctional facilities serves as the pilot and priority project, the plan also sets the foundation for broader urban transformation, including safe pedestrian infrastructure near schools, bicycle lane networks, and the ecological restoration of Chalikiopoulos Lake. These interconnected interventions reflect the IAP's commitment to sustainability, safety, well-being, and inclusive mobility, as outlined in its Specific Objectives and SMART Goals.



The financial strategy involves a phased implementation approach supported by technical studies, cross-sector planning, and the leveraging of EU and national resources. Cooperation with regional and municipal authorities, as well as alignment with UNESCO obligations and Natura 2000 requirements, ensures regulatory compliance and funding eligibility.

## Budget estimation

The estimated total cost for implementing the Integrated Action Plan (IAP) is approximately:

- €300,000 for the regeneration of the pilot park next to the Correctional Facilities of Corfu, including technical studies, infrastructure works, and initial community engagement.
- €2–4 million for the ecological restoration and public space development of Chalikiopoulos Lake, depending on the scope of LIFE Programme funding and project phasing.

These estimates include infrastructure improvements, sustainable urban furniture, lighting, accessibility features, environmental enhancements, and coordination costs. Potential funding will be sought through European programs (ROP, LIFE, Horizon Europe, Interreg), national funds, municipal contributions, and private co-financing to cover all planned actions.

## Budget per Priority Action

| Action Code | Action Title  | Estimated Budget (€) | Notes   |
|-------------|---|----------------------|---|
| A1.1        | Safety and lighting infrastructure upgrade  | €40,000              | Smart lighting, surveillance installation in pilot park |
| A1.2        | Redesign of spatial layout and inclusive equipment  | €60,000              | Inclusive playgrounds, furniture, wayfinding            |
| A1.3        | Tactical urbanism and creative activation   | €20,000              | Artistic interventions, temporary installations         |
| A2.1        | Youth and women co-design workshops   | €10,000              | Educational materials, facilitation costs               |
| A2.2        | Intergenerational and community bonding events  | €15,000              | Annual festivals, local-led events, small equipment     |
| A2.3        | Community-based monitoring and maintenance scheme   | €10,000              | Training, equipment for “adopt-a-space” scheme          |
| A3.1        | Energy-efficient and green infrastructure (solar lighting, permeable paths, biodiversity) | €60,000              | Includes eco-infrastructure for pilot park              |
| A3.2        | Pedestrian-friendly zones and cycling routes  | €25,000              | Connecting pilot park with schools and neighborhoods    |
| A3.3        | Community-led environmental programs  | €10,000              | Composting, tree planting, green education              |
| A4.1        | Health-promoting public space redesign (gym, paths, quiet areas)                          | €20,000              | Integration into pilot park                             |
| A4.2        | Wellness programs and intergenerational health events                                     | €10,000              | Co-developed with health professionals                  |



| Action Code   | Action Title  | Estimated Budget (€)    | Notes  |
|---------------|---|-------------------------|--|
| A4.3          | Awareness campaigns on health and nature                                | €5,000                  | School outreach, digital materials   |
| A5.1          | Funding mobilization and proposal writing                               | €5,000                  | Support for ROP, LIFE and Horizon applications   |
| A5.2          | Municipal urban regeneration coordination unit setup                    | €10,000                 | Staff, tools, internal coordination mechanisms   |
| A5.3          | Drafting urban regeneration policy and alignment with UNESCO principles | €5,000                  | Legal-administrative and planning expert support   |
|               | Subtotal – Pilot Park Regeneration Project                              | ~€300,000               | Including soft activities, infrastructure, design, and studies   |
| Future Action | Regeneration of Chalikiopoulos Lake (LIFE Programme)                    | €2,000,000 – €4,000,000 | Includes environmental restoration, biodiversity protection, walking paths, educational infrastructure |

| Action Code | Action Title   | Estimated Budget (€)    | Timeline           | Notes   |
|-------------|--|-------------------------|--------------------|---|
| Act.1.1–1.3 | Regeneration of the park near the correctional facilities (pilot project)                  | €300,000                | 2025–2028          | Includes technical studies (fire, environmental, architectural) and full redevelopment works  |
| Future      | Ecological regeneration of Chalikiopoulos Lake (LIFE Program)                              | €2,000,000 – €4,000,000 | 2026–2030 (phased) | Includes wetland restoration, biodiversity monitoring, visitor infrastructure, paths, signage |
| Future      | Sidewalk and pedestrian upgrades near schools  | €500,000 – €800,000     | 2026–2029          | Safety-focused infrastructure to promote walking and reduce risk in school zones              |
| Future      | Bicycle lane network (planning + implementation – Phase 1)                                 | €1,000,000 – €2,000,000 | 2026–2030          | Focused on active mobility and sustainable transport connectivity                             |
| Future      | Urban green corridors and biodiversity infrastructure                                      | €600,000 – €1,000,000   | 2027–2030          | Includes green boulevards, native planting, and cooling corridors                             |
| Future      | Technical studies for mobility and green infrastructure (incl. school and mobility audits) | €100,000 – €200,000     | 2025–2026          | Enables applications for EU/national funding streams, based on planning and feasibility       |

## 4.4 Social - environmental - political - administrative Sustainability

**Social Sustainability:** The IAP strengthens community ownership, inclusion, and intergenerational cohesion through co-designed public spaces and participatory processes. Particular emphasis is placed on engaging youth, vulnerable groups, and local schools, ensuring that all community members have a voice in urban regeneration initiatives.

**Environmental Sustainability:** The plan promotes ecological regeneration, biodiversity preservation, and the creation of climate-resilient green areas. The pilot park next to the Correctional Facilities and Chalikiopoulos Lake serve as flagship projects demonstrating nature-based solutions and sustainable urban design.

**Political Sustainability:** The IAP aligns with strategic urban priorities and is rooted in consensus-building among key stakeholders, including municipal authorities, the educational sector, and civil society. It leverages existing institutional frameworks while introducing new governance mechanisms to enhance cross-sector coordination and decision-making.

**Administrative Sustainability:** The plan is structured for phased implementation, supported by dedicated urban regeneration units, public service capacity-building, and partnerships with external experts. Its design ensures that progress can be effectively monitored, evaluated, and adapted in alignment with local and European policy objectives.

#### **4.5 Horizontal aspects integration (green, gender, digital, cultural)**

Horizontal integration is a cornerstone of the IAP, embedding cross-cutting values into the planning, design, and implementation of urban regeneration. The green dimension is central, ensuring that all actions contribute to environmental sustainability through nature-based solutions, ecosystem restoration, and climate adaptation. This includes creating permeable surfaces, planting native species, improving air and water quality, and promoting active mobility.

Gender equality is addressed by designing inclusive, safe, and accessible public spaces that consider the needs of women and girls, especially in areas with prior safety concerns. Specific engagement strategies were implemented during the co-design process to reflect gender perspectives, and future monitoring will ensure ongoing inclusivity.

The digital dimension supports citizen engagement and data-informed decision-making, from digital surveys and youth hackathons to future smart infrastructure and mobility planning. Finally, the cultural dimension is reflected in the protection and celebration of Corfu's UNESCO World Heritage identity, integrating historical continuity into contemporary urban development and promoting cultural education and awareness in regenerated areas.





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## PART 5 Implementation framework

TABLE PER OBJECTIVE

| OBJECTIVE 1 | PUBLIC SPACE REGENERATION AND SAFETY                           |                   |                                   |                                |   |   |   |                               |         |                           |
|-------------|--|-------------------|-----------------------------------|--------------------------------|---|---|---|-------------------------------|---------|---------------------------|
| ACTION      | TASKS  | WHEN              | WHERE                             | WHO / RESP IN BOLD             | PARTICIPANTS  | OUTPUTS   | RESULT  | RESOURCES                     | BUDGET  | FUNDING SCHEME            |
| 1.1         | Conduct technical studies (fire, environmental, architectural) | Q1 2026 – Q2 2026 | Park near correctional facilities | Kapodistriaki Development S.A. | Technical experts, Municipality planning dept.                  | Approved technical documentation                    | Prerequisite for tendering and implementation | Staff time, consultants       | 50,000  | ROP, Municipal budget     |
|             | Secure necessary permits from authorities                      | Q2 2026 – Q3 2026 | Corfu (relevant agencies)         | Kapodistriaki Development S.A. | Archaeological service, forestry dept., municipal legal service | All required approvals obtained                     | Legal start of regeneration works             | Legal advisors, staff         | -       | Municipal budget          |
|             | Execute regeneration works (paths, lighting, equipment)        | Q4 2026 – Q2 2027 | Park near correctional facilities | Kapodistriaki Development S.A. | Contractors, technical staff, municipal engineers               | Park renovated with safety and inclusivity upgrades | Increased use and sense of safety             | Contractors, materials        | 250,000 | ROP, municipal co-funding |
|             |  |                   |                                   |                                |   |   |   |                               |         |                           |
| 1.2         | Install lighting and safety features (emergency points)        | Q4 2026 – Q3 2027 | Park and adjacent zones           | Kapodistriaki Development S.A. | Security consultants, electricians                              | Installed systems functional and operational        | Enhanced safety, reduced vandalism            | Equipment, installation teams | 40,000  | ROP, MUNICIPAL CO-FUNDING |
|             |  |                   |                                   |                                |   |   |   |                               |         |                           |
| 1.3         | Develop and apply safety                                       | Q2 2027 –         | Public parks                      | Municipality of Central        | Police, civil society,  | Park rules publicly                                 | Improved safety,                              | Staff, design materials       | 10,000  | Municipal funds,          |

|                                |   |         |  |                            |                |  |                 |  |  |             |
|--------------------------------|---|---------|--|----------------------------|----------------|--|-----------------|--|--|-------------|
|                                | protocols (park code, security patrols) | Q4 2027 |  | Corfu – Public Order Dept. | youth councils | displayed and enforced                                     | community trust |  |  | cross-dept. |
|                                |   |         |  |                            |                |  |                 |  |  |             |
| RISKS                          |   |         |  | LIKELIHOOD                 | EffEct         | MITIGATION MEASURES  |                 |  |  |             |
| Delays in obtaining permits    |   |         |  | Medium                     | High           | Early engagement with authorities, pre-consultations       |                 |  |  |             |
| Budget overruns                |   |         |  | Medium                     | Medium         | Contingency planning in budget, phased procurement         |                 |  |  |             |
| Vandalism after implementation |   |         |  | High                       | Medium         | Engage local youth in co-ownership and neighborhood watch  |                 |  |  |             |
| Low community uptake           |   |         |  | Medium                     | Medium         | Strong communication campaign, events to attract residents |                 |  |  |             |

| OBJECTIVE 2 | COMMUNITY ENGAGEMENT AND SOCIAL INCLUSION                             |                   |                                      |   |   |                                   |  |                                 |        |                                    |
|-------------|---|-------------------|--------------------------------------|---|---|-----------------------------------|--|---------------------------------|--------|------------------------------------|
| ACTION      | TASKS   | WHEN              | WHERE                                | WHO / RESP IN BOLD                        | PARTICIPANTS  | OUTPUTS                           | RESULT   | RESOURCES                       | BUDGET | FUNDING SCHEME                     |
| 2.1         | Organize co-creation workshops with youth, women & vulnerable groups  | Ongoing – Q4 2027 | Schools, community centers, park     | Kapodistriaki Development S.A.            | Schools, NGOs, local associations, youth groups             | 4 co-creation workshops delivered | Improved design reflecting diverse community needs | Facilitators, venues, materials | 8,000  | ROP, Municipal budget              |
|             |   |                   |                                      |   |   |                                   |  |                                 |        |                                    |
| 2.2         | Launch youth-led awareness campaigns for inclusion and anti-vandalism | Q1 2026 – Q4 2027 | Social media, schools, public spaces | Youth Councils with Kapodistriaki S.A.    | Teachers, students, civil society, Municipality Comm. Dept. | Campaign materials, events        | Empowered youth and reduced vandalism              | Trainers, media support         | 6,000  | Erasmus+ , URBACT                  |
|             |   |                   |                                      |   |   |                                   |  |                                 |        |                                    |
| 2.3         | Implement inclusive events (intercultural festivals, girls’           | Ongoing – Q1 2027 | Park, school yards, sports areas     | Kapodistriaki S.A. & Culture/Sports Dept. | NGOs, artists, schools,                                     | 5 community events hosted         | Strengthened social bonds across groups            | Equipment, artists, logistics   | 15,000 | Municipal funds, National cultural |

|  |                                   |  |  |            |                    |  |  |  |  |                  |
|--|-----------------------------------|--|--|------------|--------------------|--|--|--|--|------------------|
|  | sports events,<br>seniors' walks) |  |  |            | seniors'<br>groups |  |  |  |  | programs,<br>ROP |
|  |                                   |  |  |            |                    |  |  |  |  |                  |
| RISKS  |                                   |  |  | LIKELIHOOD | EFFECT             | MITIGATION MEASURES  |  |  |  |                  |
| Limited participation from marginalized groups |                                   |  |  | Medium     | High               | Targeted outreach with trusted intermediaries (teachers, NGOs)     |  |  |  |                  |
| Resistance to youth leadership                 |                                   |  |  | Medium     | Medium             | Include mentoring and intergenerational collaboration              |  |  |  |                  |
| Low attendance in events                       |                                   |  |  | Medium     | Medium             | Combine events with festivals/school calendar to ensure turnout    |  |  |  |                  |
| Budget constraints for recurring events        |                                   |  |  | High       | Medium             | Leverage in-kind support, private sponsorship, and phased planning |  |  |  |                  |

| OBJECTIVE 3 | SUSTAINABILITY AND GREEN URBANISM  |                   |                       |   |   |                                 |   |   |        |                                       |
|-------------|--|-------------------|-----------------------|---|---|---------------------------------|---|---|--------|---------------------------------------|
| ACTION      | TASKS  | WHEN              | WHERE                 | WHO / RESP IN BOLD                      | PARTICIPANTS  | OUTPUTS                         | RESULT  | RESOURCES                                   | BUDGET | FUNDING SCHEME                        |
| 3.1         | Design and install energy-efficient and green infrastructure (recycling bins, solar lighting, eco-benches, boost biodiversity) | Q1 2026 – Q1 2028 | Regenerated park      | Kapodistriaki Development S.A.          | Municipality 's Technical Services, local suppliers | Sustainable equipment installed | Enhanced environmental quality and awareness        | Technical specs, procurement, installations | 50,000 | ROP, Municipal budget, Green Fund     |
|             |  |                   |                       |   |   |                                 |   |   |        |                                       |
| 3.2         | Expand pedestrian-friendly zones and develop cycling infrastructure  | Q1 2026 – Q4 2028 | Park and access areas | Kapodistriaki S.A. & Environmental NGOs | Local schools, designers, tour guides               | 10 signs, 2 themed paths        | Increased ecological literacy, especially for youth | Content experts, design, printing           | 12,000 | Erasmus+ , National Green Initiatives |
|             |  |                   |                       |   |   |                                 |   |   |        |                                       |



|  |   |                   |  |  |   |  |   |                                 |        |                                   |
|--|---|-------------------|--|--|---|--|---|---------------------------------|--------|-----------------------------------|
| 3.3  | Launch community-led environmental initiatives and green stewardship programs (Chalikiopoulos Lake (Natura site) etc) | Q3 2026 – Q4 2027 | Regenerated Park, Kapodistria ki S.A. HQ, Chalikiopou los Lake | Kapodistriaki S.A., Municipality of Central Corfu, NGO's | Environment al authorities, water experts, university | Feasibility study with proposals                                     | Preparedness for large-scale green investment | Consultants, GIS tools, surveys | 80,000 | LIFE, ROP, National Recovery Fund |
|  |   |                   |  |  |   |  |   |                                 |        |                                   |
| RISKS  |   |                   |  | LIKELIHOOD   | EFFEct  | MITIGATION MEASURES  |   |                                 |        |                                   |
| Delays in procurement or permitting                  |   |                   |  | Medium   | High  | Early coordination with Municipality's technical and legal services  |   |                                 |        |                                   |
| Lack of public awareness/use of green infrastructure |   |                   |  | Medium   | Medium  | Combine installation with awareness campaigns and school programs    |   |                                 |        |                                   |
| Limited stakeholder support for lake regeneration    |   |                   |  | Medium   | High  | Start early dialogue with Natura authorities and include co-benefits |   |                                 |        |                                   |
| Funding application for LIFE not accepted            |   |                   |  | High   | High  | Prepare alternative national green funding proposal as a backup      |   |                                 |        |                                   |

| OBJECTIVE 4 | WELL-BEING, PHYSICAL AND MENTAL HEALTH  |                   |                  |                                |   |  |   |  |                 |                                 |
|-------------|---|-------------------|------------------|--------------------------------|---|--|---|--|-----------------|---------------------------------|
| ACTION      | TASKS   | WHEN              | WHERE            | WHO /RESP IN BOLD              | PARTICIPANTS                                    | OUTPUTS                                  | RESULT  | RESOURCES                                | BUDGET          | FUNDING SCHEME                  |
| 4.1         | Install recreational infrastructure   | Ongoing – Q3 2026 | Regenerated park | Kapodistriaki Development S.A. | Municipal Sports Dept., Health NGOs             | 1 outdoor gym zone, 4 inclusive machines | Promoted physical activity for all ages       | Equipment procurement, construction crew | 40,000          | ROP, National Sports Fund       |
|             |   |                   |                  |                                |   |  |   |  |                 |                                 |
| 4.2         | Organize recurring well-being & fitness events in the park (yoga, walking groups) | Q3 2025 – Q4 2028 | Regenerated park | Kapodistriaki S.A.             | Local trainers, wellness organizations, schools | 12 events/year                           | Increased social cohesion & mental well-being | Promotion, logistics, trainer fees       | 10,000 annually | Municipal funds, local sponsors |

|   |  |                   |                       |  |                                    |   |  |                                    |        |                                  |
|---|--|-------------------|-----------------------|--|------------------------------------|---|--|------------------------------------|--------|----------------------------------|
|   |  |                   |                       |  |                                    |   |  |                                    |        |                                  |
| 4.3   | Launch youth mental health awareness campaigns and workshops | Q1 2026 – Q4 2027 | Schools, park, online | Kapodistriaki S.A. & Mental Health NGO | Schools, Regional Health Authority | 4 workshops, digital campaign   | Reduced stigma and early mental health support | Content creation, trainers, venues | 15,000 | Erasmus+ , Health Ministry, NGOs |
|   |  |                   |                       |  |                                    |   |  |                                    |        |                                  |
| RISKS   |  |                   |                       | LIKELIHOOD                             | EFFECT                             | MITIGATION MEASURES   |  |                                    |        |                                  |
| Low participation in physical or mental health activities |  |                   |                       | Medium                                 | Medium                             | Active outreach to schools, social media campaigns, local influencers       |  |                                    |        |                                  |
| Equipment vandalism or misuse                             |  |                   |                       | Medium                                 | High                               | Install surveillance & signage, involve youth in co-design to increase care |  |                                    |        |                                  |
| Limited trainer availability                              |  |                   |                       | Low                                    | Medium                             | Build partnerships with health and wellness networks early                  |  |                                    |        |                                  |
| Mental health stigma limits engagement                    |  |                   |                       | High                                   | Medium                             | Work with familiar community figures and youth ambassadors                  |  |                                    |        |                                  |

| OBJECTIVE 5 | GOVERNANCE AND POLICY INTEGRATION                        |                   |  |                                |  |  |  |  |  |  |
|-------------|--|-------------------|--|--------------------------------|--|--|--|--|--|--|
| ACTION      | TASKS  | WHEN              | WHERE  | WHO /RESP IN BOLD              | PARTICIPANTS   | OUTPUTS  | RESULT   | RESOURCES  | BUDGET   | FUNDING SCHEME   |
| 5.1         | Secure multi-source funding for sustainable regeneration | Q3 2025 – Q4 2028 | Municipality of Central Corfu and Diapontian Islands | Kapodistriaki Development S.A. | Municipality financial services, ROP managing authorities, LIFE Programme contact points, external consultants | Funding applications, technical dossiers, partnership agreements | Secured funding streams for implementation of actions and long-term regeneration initiatives | Financial officers, proposal writers, external technical experts | Approx. €300,000 for the park; €2–4 million for the lake; additional funding TBD for new actions | Regional Operational Program (ROP), LIFE Programme, National Recovery and Resilience Plan (NRRP), other EU/national grants |
|             |  |                   |  |                                |  |  |  |  |  |  |

|   |  |                   |  |   |  |   |   |   |   |  |
|---|--|-------------------|--|---|--|---|---|---|---|--|
| 5.2   | Establish a formal governance framework for cross-sector collaboration | Q1 2026 – Q4 2026 | Municipal Council, Kapodistriaki Development S.A. offices, stakeholder coordination meetings | Municipality of Central Corfu and Diapontian Islands                            | Kapodistriaki S.A., Municipal departments, regional government, ULG members    | Governance charter, MoUs, joint coordination protocols                              | Improved coordination, reduced duplication, and institutionalized collaboration     | Legal advisors, facilitators, coordination team | €30,000–€50,000 (consultation, facilitation, legal framework development)           | Municipal budget, URBACT transfer opportunities, European Social Fund (ESF+) |
|   |  |                   |  |   |  |   |   |   |   |  |
| 5.3   | Develop and adopt integrated urban regeneration policies               | Q1 2027 – Q4 2028 | Urban planning department, stakeholder forums, City Council                                  | Urban Planning Department (in coordination with Kapodistriaki Development S.A.) | Policy makers, planners, local stakeholders, academia (e.g. Ionian University) | Policy documents, updated spatial plans, integrated IAP reference in local strategy | Sustainable and replicable urban regeneration integrated in city planning practices | Planners, policy experts, data analysts         | €40,000–€60,000 for planning support, stakeholder engagement, and drafting policies | National funds, ROP, Municipal budget, URBACT-related legacy funds           |
|   |  |                   |  |   |  |   |   |   |   |  |
| RISKS   |  |                   |  | LIKELIHOOD  | EFFEct   | MITIGATION MEASURES   |   |   |   |  |
| Weak interdepartmental cooperation                        |  |                   |  | Medium  | High   | Formal MoUs, appoint liaison officers, regular reporting                            |   |   |   |  |
| Political turnover disrupts continuity                    |  |                   |  | High  | High   | Anchor actions in official Municipal planning tools                                 |   |   |   |  |
| Delays in spatial plan revision                           |  |                   |  | Medium  | Medium   | Coordinate early with Regional authorities and align calendars                      |   |   |   |  |
| Limited stakeholder participation in governance workshops |  |                   |  | Medium  | Medium   | Incentivize with certification, build on existing ULG momentum                      |   |   |   |  |