



A FASTTRACK initiative in the framework of URBACT

URBAMECO network

LOCAL ACTION PLAN (LAP) Operational Plan for: Integrated Urban Actions in deprived areas



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URBAMECO in Europe



1 | Context & Strategies

The city of Nea Ionia

Nea Ionia is the 2nd larger municipality of the town-block of Volos-Nea Ionia with a population that amounts **31.929 residents** (2001 census)¹. Nea Ionia is located in the northwestern side of the town-block of Volos-Nea Ionia and it occupies the wider area of Xirokampos valley. In the south of the city the torrent of Krafsonas flows that springs from the roots of the mountain Pilion and falls into Pagasitikos Gulf, while it also constitutes the natural limit between the two municipalities of Nea Ionia and Volos.

Until 1947 (the year of Nea Ionia's Municipality's establishment), Nea Ionia constituted one of Volos districts. In 1972, the community of Melissiatika and the settlements of Fytoko and Klima were included inside the administrative limits of the Municipality of Nea Ionia.

The municipality includes according to the regulations of the General Urban Planning, the following districts - neighbourhoods:

1. **Evangelistria (Prosfygika)**
2. **Petros and Pavlos (Neo Delta)**
3. **St.Spyridonas (Aliveri)**
4. *Melissiatika*
5. *St. Varvara*
6. **St.Nektarios (Xirokampos)**
7. *Fytoko*



Boundaries of Nea Ionia Magnesia, Greece

In 1999, the Municipality was incorporated in the administrative reforms according to the Greek State's programme "Ioannis Kapodistrias" and the community of Glafyres was attached to it, an area that mainly occupies **cultivable lands**.

The local authority does not possess great sources of financing of a sustainable developmental policy through own funds² and that is why what is usually being sought for is its **financing flexibility**³. The local authority does not have a significant institutional

¹ The local authority's estimations rise the total number of residents (registered or not) approximately up to 40.000 people

² Only a part of the taxation is being attributed to the local authorities through the central state, i.e. through the Fund for the Central Self-Existent Resources (KAP). For this reason, during the last years there is a dispute between the Greek state and the collective body of the local authorities, i.e. the *Central Union of Municipalities and Communities of Greece* (KEDKE) for the non-refund of the agreed resources for the local authority

³ In Greece, the local authorities have limited resources that are disproportional to the assigned competencies. This is why what is being asked for is the «safeguarding of the economic independence that can include the protection of a high-level of financial flexibility, i.e. the ability to search for alternative sources of funding for the operational and mainly the investing activities of the local authorities» (Source: Gerasimos Sapountzoglou, Interpost NGO, Presentation in the General Assembly in Delfoi, March 2006)

intervention's possibility in fundamental issues of the Local Action Plan-LAP such as the Social/Working Housing, the Organisation of Local Transports, the obligatory education, etc.

On the contrary, the local authority can influence actions for the environment, for the maintenance of the school units, for the provision of the social care and for the development of plans for the promotion of the social cohesion.

The productive construction and the employment's tendencies in the region of Thessaly, in the prefecture of Magnesia and in the city of Nea Ionia, are towards the direction of the sector of services (20% increase in the sector and 5% increase in employment in services for the decade 1991-2001). More analytically, the available data are shown in the following indexes:

Business Data & Comparative Employment Data for the Area⁴

- **GDP (Gross Domestic Product) per capita in Magnesia's prefecture (2004 data)⁵**

Geographical unit	(% of the country's GDP)	GDP per capita	
		Rates	(%)
EU-25	-	20.456	100
Greece	100,00	12.007	59
Region of Thessaly	6,08	10.771	53
Prefecture of Magnesia	1,80	11.552	56

- **Sectoral structure of the GDP⁶**

Geographical unit	Primary sector	Secondary sector	Tertiary sector
Greece	6,38	19,03	74,59
Region of Thessaly	16,00	18,87	65,13
Prefecture of Magnesia	11,16	24,61	64,23

- **Sectoral structure of Employment⁷**

Geographical unit	Primary sector	Secondary sector	Tertiary sector
Greece	16,56	24,98	58,46
Region of Thessaly	29,97	20,85	49,19
Prefecture of Magnesia	18,62	25,66	55,72

- **The general percentage of unemployment rises to 15% of the residences with increasing tendencies**

Geographical unit	Number of unemployed 1991	Number of Unemployed 2001	Change in the number of unemployed 1991-2001	% change in the number of unemployed 1991-2001	% unemployment's rates 1991	% unemployment's rates 2001
Greece	314.200	514.737	200.537	63,8	8,1	11,1
Region of Thessaly	20.460	32.757	12.297	60,1	7,7	10,7
Volos	2.719	4.044	1.325	48,7	9,8	12,2
Nea Ionia	989	1.827	838	84,7	10,0	15,0

⁴ Source: National Statistical Service of Greece (ESYE), Population Census 1991, 2001 – elaboration by Magnesia's Prefecture

⁵ Source: Eurostat New Cronos Database (2004) – elaboration by Magnesia's Prefecture

⁶ Source: National Statistical Service of Greece (ESYE) (2001)

⁷ ibid

• **Employment's distribution per sex**

Geographical unit	Sex	% of unemployment	% of unemployment (in the economically active population)	% of unemployment of youth (in the economically active population)	% of economically non-active population (in the working-age population)
Prefecture of Magnesia	Male	90,5%	9,5%	4,8%	42,4%
	Female	84,3%	15,7%	8,4%	70%
Volos	Male	90,3%	9,7%	4,6%	42,2%
	Female	84%	16%	8%	67,3%
Nea Ionia	Male	88%	12%	6,3%	43,2%
	Female	79,2%	20,8%	11,5%	70,3%

From a conducted sampling research, the following **conclusions** have been reached:

- In the city of Nea Ionia, 51% of the unemployed, declare that they are long-term unemployed, while 27,5% of them declare that they are unemployed for a period of less than 6 months
- Relatively high is the percentage of those who exercise their own business (22,5%), and the percentage of the public servants (22%)
- The data of the research show that unemployment mainly affects women in a percentage of 70,3% and less men in a percentage of 43,2%, while the unemployment or under-employment of young people up to 30 years of age irrespectively of their sex is being presented as above twofold

The strategy of this LAP grants particular attention to specific target-groups that are located in the target-areas

In Nea Ionia Greek citizens of a **Roma-origin** live and they are gathered in 2 areas of the city: in Alivery area (1500-2000 residents) and in Prosfygika area (approximately 500 residents), by constituting almost the **6%** of the total population of the city. The Romas with a foreign origin (for example from Albania) are of a very small number. The employment of the Romas of the area concern in a crushing percentage the street retail trade –mainly clothing and greengrocery. In the areas of Prosfygika and Xirokampos live many **immigrants** mainly from the Balkan countries and the countries from the former USSR. The data that exist are only an estimation and most of the foreigner workers do not easily declare their origin, while they very often change a residence or they live illegally in the area. From occasional estimations we presuppose that at least 2.000 individuals⁸ who were born abroad and do not possess the Greek citizenship, live legally in the city –particularly in the target-areas. If we suppose that in our city is in effect what applies to other areas in Greece (i.e. the non-declared habitation of immigrants in an area constitutes almost the 60% of the total population of immigrants), it is likely that the immigrants that live in the city do not exceed the 4.500 individuals or the **10-11%** of the total population.

- In total, based on some first conclusions, more than **20%** of the local population is characterised by **poverty** and/or **conditions of social exclusion** with important lacks in education, employment⁹, social insurance coverage and civil and legal rights. These social groups are mainly employed in the poaching economy, with negative effects to the overall sustainability of the city.

⁸ According to the data of the Foreigners' Office of the city, in 2008 1600 individuals have applied for a registration in the records' archive of the Municipality of Nea Ionia Magnesia and in 2009 and until the 1st trimester about 170 applications for registration have been registered (Total: 1770 individuals or 4% of the total population)

⁹ In **Greece** there is a limited or even a total absent (for the illegal) accessibility to education, public health and services for employment's support

Position of the city in the Regional Planning

The Region of Thessaly (the 3rd vital region of Greece) describes, in its new Physical Planning, the city of Nea Ionia as **1 of the 7 cities-poles** of development of the Region of Thessaly. The new Physical Planning of the Region of Thessaly sets as its first priority the dipole “Volos-Larissa” (the 2 major cities of the Region) since the basic conclusions of the Plan consider that such a dynamic will formulate a residential axis with above 400.000 residents, an essential factor for the expansion of the development to the rest areas of the Region.

The city of Nea Ionia constitutes the 2nd larger municipality of the town-block of Volos and as a result it is a part of this axis of priority. The city of Nea Ionia is also being referred as one of the seven most significant areas-poles of development in the Region of Thessaly and the city can have a major effect towards the development of other smaller neighbouring municipalities. As part of the town-block of Volos, there have been put in the physical planning of the city of Nea Ionia: the rearrangement of the railway network (terminal station), the construction of the Mediterranean village for the Mediterranean Games of 2013, the Olympic infrastructures with a regional dimensions, etc.

Currently, the Urban Planning of the town-block of Volos is under elaboration (it has not been finalised yet), and also the Urban Planning of the Region of Thessaly is being specified – especially its side that concerns the co-financed projects (under the co-financing from the CSF-Community Support Framework)

Issues concerning Urban and Regional Strategy and the inheritance of previous planning periods

The assumptions that have been set out for the development of an **urban strategy** in the city of Nea Ionia are based on the results of the previous operational period. The **limits** of the previous policies are the following:

- **The utilisation of resources** is not coordinated into an integrated puzzle of actions with interdependence among them, but they function in a scattered way by causing a waste of resources and unanticipated expenses for their viability. Hence, we should develop a long-term strategy that connects all the pieces of this puzzle into a comprehensive and evaluable picture
- **The lack of a strategic planning** is due, in a great degree, to the way of decision-making, to the methodology of planning and to the top-down logic that characterises in general the Greek society¹⁰. Consequently, since we refer to operations of a daily culture that go across all aspects of daily life, what is requested is the constitution of a simple and comprehensible new model that invests on a public dialogue with the direct participation of stakeholders. This model should be dynamic and self-sustainable.
- **So far, the involvement of social partners and stakeholders** was limited into a formal agreement among representatives of specific institutions with a limited participation and commitment.
- **The added value** was not clear and not enough measured.

¹⁰ Only after 2008 Greek municipalities systematically initiated the elaboration of Strategic (SP) and Operational Plans (OP)

Goals

The **general goals** of the LAP are:

PARTICIPATION

- to create **sustainable development's neighbourhoods** in the city through **the improvement of the participation of the residents** both in the planning phase and in the implementation, based on actions with local and city-region relevance
- to develop a **culture of dialogue** at neighbourhood's level, as a feature that contributes to a better success of interventions
- to **involve** more groups and individuals, in particular young people, in the urban development's procedures
- to **enlarge democracy through the participation** of more residents in the city's functions

INTEGRATION & GOVERNANCE

- to improve the **effectiveness** of the Local Authority's mechanisms
- to bring about **economic development** by pointing at the Local Authority that is the major employer of the area
- to develop **policies for the environment** that contribute to a prosperity
- to develop **policies for the civil society** with a contribution to the economic development and the protection of environment

CULTURE & IDENTITY

- to create a **cultural identity** that is **distinguishable**, in particular in the historical centre of the city, by attracting artists and craftsmen
- outside its context, the city wants to **emerge** its **particular identity** and to promote at regional level its successful mechanisms such as the Local Urban Observatory¹¹
- to **develop a particular identity** of the city in order to contribute to the development of the whole area are by developing supplementary cooperations with the neighbouring local authorities

The vision and the key-objectives for the city of Nea Ionia that are being proposed within the LAP have been formulated and proposed during the open consultation in the framework of URBAMECO project by combining the needs, the desires and the realism that results from the funding possibilities. These objectives are meant to constitute the basis for the evaluation of the project and its sub-projects during their realisation and their end, but also to be used as a starting point for new future developmental aimings and projects' assessments.

Existing Plans

- Regional Operational Plan 2007-2013 of the Region of Thessaly
- Wide Areas Urban Planning
- Nea Ionia's Strategic Plan (4th Operational Period 2007-13)
- Nea Ionia's Operational Plan 2007-2011
- Social Inclusion Plan for Romas in Alivery area (4th Operational Period 2007-13)

¹¹ **Local Urban Observatory** (LUO): A Local Urban Observatory addresses the urgent need to improve the regional database of urban knowledge by helping local governments and civil society to develop and track policy-oriented urban indicators, statistics and other urban information. The LUO supports city officials, citizens and businesses to determine how well their city or local government is achieving results that contribute to the MDGs, including higher employment, fewer people living in poverty, reduced air pollution, and improved quality of local services. Indicators will be chosen to reflect issues that matter locally. This is the first Urban Observatory in Greece (links on LUO at the end of this report) (UN Habitat).

2| Goals, Values & Opportunities

Goals	Values	Description	Opportunities
Promote the Local Economy	<ul style="list-style-type: none"> • Equal access to employment and financing • Sustainability • Promoting of SMEs and entrepreneurship • Social Economy 	To promote measures and actions which are crucial for a sustainable development in the fields of social economy, vocational training, stimulation of employment and employability, support to new and old SME and help with access to financing	Use and Financing and subsidies from <ul style="list-style-type: none"> • Regional Operational plan (2007-2013) • Sectoral Operational Plan for Employment (2007-2013) • Sectoral Operational Plan for National Development (2007-2013) • E.U. Initiatives 'Jessica', etc. • Micro-credits financing • Private contribution (such as shop owners own contribution for the face lifting of the shops in Historical Centre)
Improvement of the Urban Environment	<ul style="list-style-type: none"> • Improved public spaces • Quality of Life • Safety 	Enforcing the attractiveness of the city's merchants streets, improving the public spaces and facilities, safety in specific neighbourhoods, better traffic regulations	<ul style="list-style-type: none"> • Regional Operational Programme (2007-2013) of the Region of Thessaly • Private contribution
Protection of the Environment	<ul style="list-style-type: none"> • Green uses and applications • Recycling applications 	Introducing and installation of green marked policies, spread of environmental friendly practices, etc	<ul style="list-style-type: none"> • Operational Programme 'Environment' 2007-2013 • Private Investments (such as private investors for installing Solar Cell Systems on the roofs of public Buildings¹²)
Improve and restructure the Public Services	<ul style="list-style-type: none"> • New structures for an Open Dialogue and better quality of democracy • Improved planning • Assessment and evaluation of development issues • Ability of the local governance to stimulate development 	Improve the ability of the local governance to plan and measure the effects and the progress of the applied projects and support for the locals, to support open dialogue processes, etc	<ul style="list-style-type: none"> • Resources and financing from the Ministry of Interior

¹² The investors earn from the production of electricity

Following the processes of public consultation during the drafting of the LAP we keep the following data summarised in the following **SWOT matrix**:

	OPPORTUNITIES	THREATS
EXTERNAL ENVIRONMENT	<ul style="list-style-type: none"> • The launch of the new 4th Programmatic Period 2007-13 • The good profile of the local authority at regional and national level concerning the financing and the effectiveness of the previous period • The proximity to the Municipality of Volos and the integration of the housing zone in the priorities of the new town-planning • The cooperation with the Managing Authorities of the Region of Thessaly and of the Ministry of Finance • The enforcement of the role of the public and local authority's mechanisms due to the global crisis¹³ • The launch of Community Initiatives that boost the LAP's objectives (JESSICA, JASPERS, etc) • The probability of advance payments to the member-states for the 4th Programmatic Period 2007-13, without a national co-financing until 2011 • The Mediterranean Games of 2013 	<ul style="list-style-type: none"> • Serious delay for the launching of the 4th Programmatic Period 2007-13 • Insufficient financing sources that will be finally distributed for the corresponding projects • Low prioritisation of the area for inclusion into financings • Bad coordination and timing among Sectoral-Regional-Operational Programmes • Non-inclusion of the area in the micro-credits grants' ability • Global Economic Crisis and re-direction of the sources (for example towards financier system) • Low sponsoring opportunities due to the crisis
	STRENGTHS	WEAKNESSES
ENDOGENOUS DYNAMIC	<ul style="list-style-type: none"> • A political consensus for the enlargement of the citizens' participation • The participation –though limited- of the citizens in the processes • The existence of local authority's mechanisms with an experience for the promotion of development • An important unexploited buildings' reserve in the area • The integration of the local authority's mechanism in transnational European networks (URBAMECO, Q-Cities, etc) • The ability of the Municipality to buy building plots in the historical centre of the city in low prices in order to implement interventions –especially for the promotion of the employment • Some of the interventions have already been successfully implemented during a previous Phase (Romas Social-Medical Centre, Local Urban Observatory) • The local authority possesses a current Master Plan 	<ul style="list-style-type: none"> • Difficulties in the processes for the army-camp's removal • Small experience in the management of consultation's processes by the politicians and the residents • Cliental system • Antagonisms among political parties in the municipal council • Refusal - or low participation - of the large public organisations to actively participate in the consultation's process • Low volunteerism's level • Lack of required own funds of the local authority

¹³ The attitudes on the role of the public-private sector have been changed since the last financial crisis in 2009

3 | Actions

1. **Creation of Operational Infrastructures:** the formulation of chances for the involvement of the local society in the participation and in the profits from the operational planning
2. **Social Cohesion:** Enforcement of the residents' confidence in collective processes and institutions via the participation in sustainable actions such as the LSG's and the operation of small projects that improve the quality of the daily life, specifically through the social character of the infrastructures and the possibility for a life-long learning and vocational training projects, i.e. training in mural paintings for young people in the area of Xirokampos, training and seminars for local politicians & representatives, training in gardening techniques for the inhabitants, occupational training for long-term unemployed young people and women in the fields of catering, construction works, cleaning and sanitation jobs, etc. Some of these training projects have been already applied during the previous period with quite moderate results
3. **Focus on 4 target-areas:** The focus of the available resources with a total (global) logic on 4 target-areas, i.e. Prosfygika, Xirokampos, Aliveri, and Neo Delta, and the promotion of the development in these areas
4. **Creation of a Development's Path:** LAP aims at placing the bases and at creating those conditions (short-term objective) that will result in the creation of a development's path of commercial and administrative activities and recreational actions in the central sector of the city (long-term objective)
5. **Increase of Employment:** the maintenance and improvement of the existing factors of economic activity as well as the development of new forms of entrepreneurship and employment through the use of tools such as the acquisition of a distinguishable commercial identity for certain neighbourhoods (Prosfygika) and the development of the participation and of the Third Sector of economy in certain others (Xirokampos, Aliveri, Neo Delta)
6. **Protection of environment:** The implemented policies should be either neutral concerning the environment or they should promote its protection. The environmental actions on the other hand promote the rest objectives (social cohesion, quality of life and economic development) via:
 - the creation of new form of corresponding jobs, such as jobs relating to recycling¹⁴, to electricity-production from solid-liquid waste, etc.
 - the attraction of funding for the environmental protection and for small-medium scale projects in order to improve the urban green public spaces¹⁵
7. **Equal opportunities:** The actions promote the equality of opportunities with a focus on the women's access in the labour-market and on the support of initiatives of specifically young persons from the areas of Xirokampos and Aliveri:
 - in the area of Aliveri there already exists a social-medical Centre that support the integration of the Romas, a project that was financed during the previous period by the ESF-European Social Fund, the Operational Plan of the Region of Thessaly and

¹⁴ This could be an alternative job opportunity especially for Romas who have already met problems in their traditional professions (open markets resellers, etc.)

¹⁵ An idea of an action in that direction is the use of wastewaters from the nearby Biological Cleaning facilities in Volos for watering the park of "Ionia" in the city. This action could be financed from the Operational Programmes of the Greek CSF and offer jobs and occupation to unemployed and volunteers

the Municipality. This action was granted as one of the 5 Best Practices in the Region of Thessaly for the period 2000-06. In the next period we have proposed a more close focus on employment and on equality (training for young women via a job centre, encouragement of women to set up their own cooperatives, support for women to access micro-financing, etc)

- in the area of Xirokampos, what is mainly proposed is the promotion of the employability of the young people (we already mentioned some actions above)
8. **Improvement of the local authority's mechanism:** The basic lever for the encouragement of the development through a sustainable way should be - failing other forces in the present phase - the local authority's mechanism and the active citizens. The improvement of internal functions that is evolved by other operational plans and the development of tools in the local authority, such as the Local Urban Observatory, the life-long learning (of the staff and the politicians) and the expansion of the implementation of the New Technologies in its operation.

Economic Developmental Strategy's Objectives

The promotion of **Social Cohesion and Inclusion**, the **Employment** and the creation of a **favourable climate** for the **individuals** and the **enterprises** to operate or to be installed in the city, to be developed and to prosper.

The LAP perceives these efforts as an integrated project and recognises as important the interaction between **economic and social actions** for the achievement of the city's objectives.

The overall spirit of the LAP is the focus on the **inversion of the social and economic disadvantages** of the 4 focus-areas **into opportunities for development and funding** in order to evolve into **safe neighbourhoods** for someone who wants to live and work there. In these neighbourhoods we want to develop more **quality services** for the residents, better possibilities for the development of **entrepreneurship**, either for the existing or the new one that will emerge, as well as a safeguarding of **opportunities' equality** and of **social cohesion**.

In total, the LAP adopts the following **principles** of a sustainable development:

- **Maintenance and improvement of those powerful points** that promote the economic development and the employment in the city with a special focus on the **supporting mechanisms** such as,
 - the evolvement of the Local Urban Observatory,
 - the establishment of the LSG's,
 - the empowerment of the Local Action Team-LAT
 - the organisation of grassroots groups at neighbourhood level
 - the attraction of young artists and handicraftsmen in Prosfygika
 - the support for SME via the Incubator in Metaxourgio
- **Social cohesion** that is aware of the needs of all (**win-win**)
- **Effective policies** for the promotion of the **environment's** protection & sustainable management of the natural resources that secure the promotion of voluntarism, the reciprocity (cost-benefit) of the investments for the Municipality and the creation of new forms of employment

Strategic Objectives (SO)

The following **strategic objectives (SO)** have been structured as such in order to satisfy the needs that have resulted from the political orientations of the local governing, from the European and national reporting frameworks and from the consultation's process in the local society:

- **SO1. Supporting activities** for the benefit of the city and for the benefit of the urban environment at neighbourhood's level by making the city most attractive for someone to live and work in, based on its cultural particularity and heritage
- **SO2. Creation of New Employment opportunities** with a focus on the improvement of the human potential's skills, the development of the Social Economy and the support of the entrepreneurship
- **SO3. Support of individuals** that want to improve their qualifications towards Employment (counselling, training, accompanying services) focusing on vulnerable and/or excluded social groups
- **SO4. Improvement of the residential reserve** as well as of the **public spaces** and their equipment with a focus on the young persons
- **SO5.** Development and implementation of **environmental-friendly** applications
- **SO6.** Improvement of the **access to goods and services** by offering better public operations

Key-points of Nea Ionia's LAP

The following points are **key-points** for the future economic development of the city:

- **Safeguarding of mechanisms** for the collection and use of social, economic and demographic data of the area, something that is absent nowadays
- **Encouragement of the residents' participation** in the city's functions
- **Reduction of the high illiteracy's rates** and of the **low professional skills** among the **Roma** population in the area of Aliveri through the following: starting up of special tuition for Roma children that are in risk of dropping-out from the public education, promotion of education as a value among the elderly Romas¹⁶, improvement of the already established cooperation with the nearby elementary school, promotion of the Roma children's attendance in day nursery and kindergartens services, vocational training for women, etc. The Centre in Aliveri has already its particular operational plan and a new one is now under agreement
- **Reduction of the non-declared work's rate** (skills are being required /low wages are being offered)

¹⁶ The elderly Roma people are often a crucial factor for a Roma family in our area in order to decide or not that children of the family should continue with their education. In cases that the adults and the elderly do not believe in public education, then children of their families are dropping out early from the school system

- **Reduction of the very high unemployment rates and of the long-lasting unemployment rates** in the area of Xirokampos¹⁷ - particularly among the young persons and the women
- **Progressive acquisition of the extremely large space** in the very **centre** of the city that is being occupied by military installations and divides the city instead of connecting it. This area can finance¹⁸ the evolution of this current LAP through its utilisation and transformation into a commercial-administrative centre with recreational functions of a supra-local character
- **Emergence of the distinguishable identity of the historical centre** of the city with a focus on the operation of artistic and craftsmen laboratories that will contribute to the increase of the commercial traffic in the area
- Facilitation from the local authority of the **free installation of enterprises** in the spots with a commercial interest of the city (mobility)
- Creation of a **Local Council for Criminality's Prevention**
- **Reduction of the high delinquency's rates** in certain areas
- Formulation of an **explicit cultural identity**
- **Improvement of the quality of the public spaces** and of the **accessibility**, through the residents' participation
- Increase of the **New Technologies** 'pervasion'
- Creation of a **base of indicators and tools** for the **follow-up** of the social, economic and environmental actions that take place in the city

Property's status and land's policy

- Contacts with the **National Housing Organisation** have been made in sight of the Mediterranean Games of 2013 for which new own working residences will be constructed in the area of **Neo Delta** of the city and afterwards they will be distributed to beneficiary working families. In total, these construction works concern **590 residences** according to the following table:

Data from the under-construction New Working Residences in Neo Delta (National Housing Organisation-OEK) until 2013 (year of conduct of the 2013 Mediterranean Games in Volos-Larisa) 'Vamvakourgia' (Cotton) old factory: 86.659 m²	
21 buildings of 4 floors in an area of 24.597 m ²	29 buildings of 5 floors in an area of 41.435 m ²
301 apartments with 2 bedrooms	289 apartments with 3 bedrooms
• Total number of buildings: 50 • Total number of apartments: 590 (between 75-120 m ²)	
Parking places in the area	301
Squares	1
Recreational spaces for children	3
Space for the construction of a Primary School	1
Space for the construction of a Kindergarten	1
Spaces for athletic activities	2
Greenery	1
Mall	1
Small shops	In an area of 422 m ²

(see Pictures of the new area in the next pages)

¹⁷ A 2004 research of DOKPY (the Municipal Enterprise for Social Intervention & Health of the Municipality of Nea Ionia) presents a 50% rate of unemployment in these areas for women and youngsters, and also high rate of non-declared occupation for the residents of the areas in total, something that is mainly due to the lack of professional skills and opportunities

¹⁸ The relevant Greek legislation allows for a 50% utilisation of the land for other reasons than greenery. The funding that will be sought can finance developmental procedures that are required in the area

- In the area of **Prosfygika** and in the framework of upgrading the profile of the area, a **reduction in the building coverage's rates** is required, in order to prevent and deter, in the long term, from a larger concentration of residents per square metres. A densely populated area overloads as it is a fact the circulatory conditions and the cost for future solutions
- In the area of Prosfygika there should be detected through a separate study those **small buildings that the municipality can acquire** for the implementation of a policy for the installation of **new enterprises** of a supplementary character in the area
- The construction of **cycling-lines** should be limited inside the **development's path** by improving the ability of visiting the area through **alternative means of locomotion** (Maiandrou str., Eirinis avenue, Melinas Mercouri str., Fytokou str.)
- Within the LAP it is NOT being proposed the construction of new buildings –only a very limited number of them– but it is being proposed to take place **a modification and a change in the use of the existing ones that the local authority possess** and which buildings lack of a distinguishable character or they present an insufficient mode of visit/usefulness for the residents
- The probable successful development of the LAP will possible lead to **an increase in the land prices** that are nowadays **very low**. There should be conducted a separate study for the effects and also for the opportunities of the local authority from this likely development that could create new resources in the framework of a sustainable development
- It is required the **safeguarding of illegal uses** of land in **Aliveri** area something that prevents the implementation of actions and places safety issues of those buildings that are being illegally built
- **Small and cheap**, in construction costs, **parking areas** are being proposed with the possibility of a free-of-charge parking everywhere in the area of intervention and NOT few huge parking areas, with the following concept: during the transition from the car to more light modes of locomotion, the likely prohibition or the intense controllability via fines of the access to the current commercial centre (Eirinis avenue) it is likely to have important effects in visiting the area and in the attractiveness of it

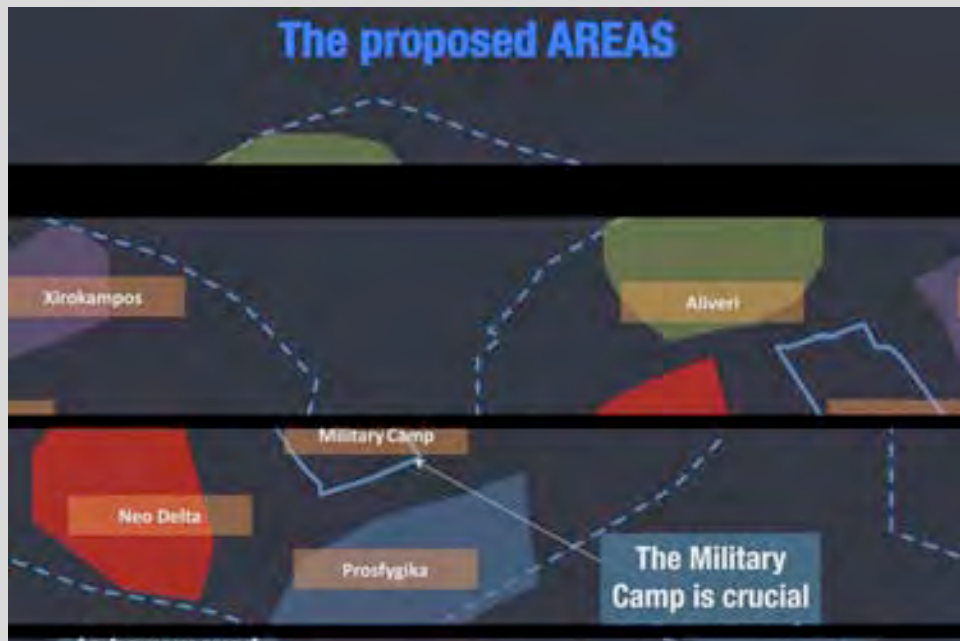


NEO DELTA

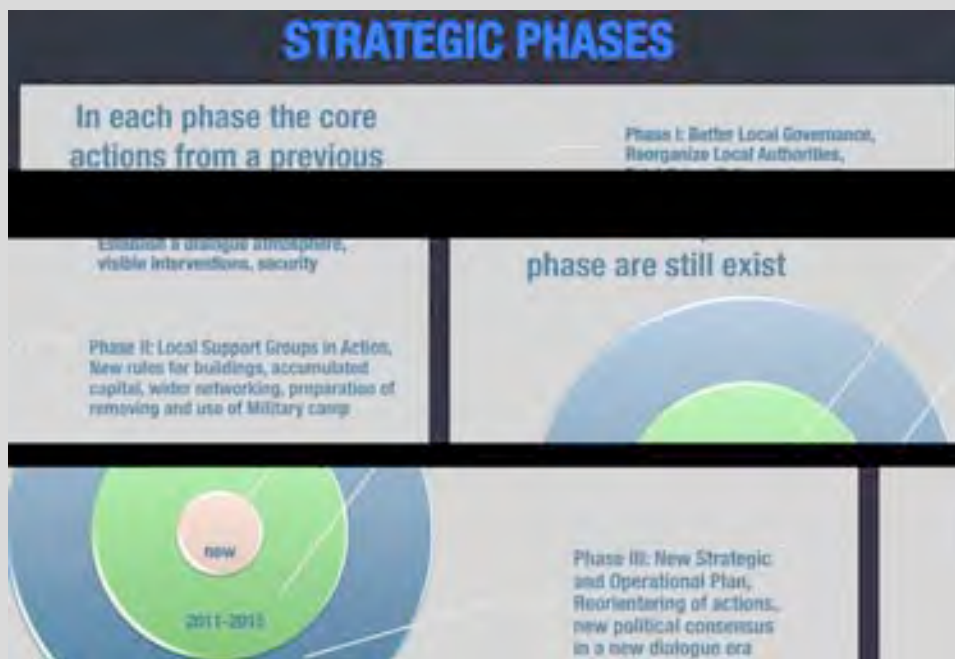
NEO DELTA



4| Expectations & Evaluation



The LAP has **medium-term** and **long-term objectives**. The **ultimate objective** is the development of a **corridor of development in the central axis** of the city. In order for all this central area to be unified, it is required **the removal of the military camp** (long-term objective) that will take enough time that surpasses the functional horizons of this present plan. At this phase, all essential actions for its future removal will begin and be systematised.



On the contrary, we **anticipate** the **improvement of the areas southwards and northwards of the military camp** and doing so by **preparing** during at this current programmatic period **the unification of the centre of the city** (direct objective). Such kind of interventions concern for example the actions that promote and improve the economic effect of the city, that makes the 4 areas more attractive and more safe and that put the bases for the development of 'green' policies.

Expected results

Through the application of the LAP we **expect** for the city to be **aesthetically improved** and more **safe**, for the **residents** of the areas to feel that **“they are being heard”** and to **participate** in the processes of the city, as well as for the level of the residents' **employment** and the **operation of the local authority's mechanism** to be improved. More concretely through the application of the LAP **we expect for the following to be exploited**:

- **The regional and central resources of the 4th Programmatic period 2007-13.** Such projects under financing are those that are being included in the axis of accessibility of the 4th Regional Operational Programme (PEP), the support of Social Infrastructures (for example, the Romas Social-Medical Centre and the Help at Home for the elderly), the integrated urban interventions, the improvement of the technological infrastructures and of the local authority's mechanism, the improvement of employment and the equality of opportunities for all, etc
- **The exploitation of the existing Operational Programmes** that operate nowadays without a between them connection and that directly concern the area. Such programmes are for example the Operational Plan for the Mediterranean Games of 2013, the Constructions of new working residences from the Public Housing Organisation, the Operational Plan of the Public Power Corporation that concerns the electricity's substations inside the city, etc
- The aim of information and creation of a social consensus for the removal and utilisation of the army-camp's space that is found in the heart of the city and constitutes an obstacle for the development of the area based on the Law 2745/99¹⁹
- The incorporation of the LSGs in the operation of planning and realisation of projects

The **results that we anticipate** are:

- The **enhance of the cultural identity** and of the particularity of the city as well as of the **feeling of a community** that falls short today-at least in the extended groups of citizens and associations that participate in the preparation and in the realisation of projects
- The **improvement of the attractiveness and of the aesthetic of the historical centre** of the city as the first piece of the chain of the development's path of the city from the entry of this historical centre until the Olympic installations (cf. Picture 2). The profile of the area that will be sought is to become known as a particular commercial centre and as a space of installation of craftsmen and artists
- The **improvement of employment's indicators** in 2 out of the 4 areas which are less developed (Xirokampos) or there is a danger of exclusion from the labour market (Aliveri).

¹⁹ The Greek Law 2745/1999 for the «establishment of a provisional service for the utilisation and relocation of military camps» foresees the concession of at least 50% of the military camps' spaces that are released to the local authority and the determination of land's uses irrespective of the in effect or forecasted land and terms of construction's uses of each area, by giving the chance for the creation of new spaces of urban greenery. Moreover, according to the same Law, in order for the utilisation of the military camps to proceed, it is required NOT only the intercommunication with but also the agreed opinion of the Ministry of Environment, Planning & Public Works, of the Local Authorities and of the Ministry of National Defence. Although in many cases the Law has been applied, it appears that during the last years the situation has been frozen

In this framework the possibility of **training and installation of young professionals** in the under-employment target-areas is included (i.e. as mentioned above: training of young persons in mural paintings in Xirokampos area, training of unemployed youngsters in construction works, cleaning, etc., start-up of cooperatives for women in Aliveri area, etc.)

- The **acquisition of permanent infrastructures of monitoring of socio-economic indicators** of the city and of follow-up of the projects (Local Urban Observatory)
- The **improvement of the feeling of safety** of the citizens through the creation and the autonomous operation of **local councils of criminality's prevention**. The aim is for at least one Local Council to be established
- The **implementation of at least one project for the use of light forms of energy** that will signal the turn of the city towards the new environmental technologies, for example the installation of radiators that will utilise solar energy for the production of current, on the roofs of the municipal buildings and on the lids of the public spaces



Evaluation

- Availability of spaces for the promotion of employment in the Historical Centre of the city (Prosfygika)
- Small participation in the project of the stakeholders
- Unforeseen changes in the political target settings and/or non-comprehension at political level of the parameters and the perception that conditions this LAP
- Uncoordinated projects calls for proposals that concern the LAP
- Critical changes in the Operational Planning of the Greek Ministries and/or the Region of Thessaly
- Penetration of cliental needs inside the distribution of funding from the financing authorities having as a result the non-functional utility from the operational planning
- Lack of financing weight in the proposed actions regarding the regional and sectoral planning
- Lack of reliable and well-documented data regarding the size and the value of the local authority's property

Monitoring mechanisms

1. Monitoring Committee (6 months)

- Mayor
- Planning Team
- LSGs representatives
- Experts on demand

2. Local Urban Observatory

- Monitoring of respective indicators
- Local Action (Planning) Team-LAT
- Monthly Peer Evaluation
- Managing Authorities monitoring and auditing of Actions
- Monthly and semi-annual cost projection
- Auditing (minimum twice during the implementation)
- Final full Auditing
- External Evaluation
- Report asked from one of the collaborated institution such as the Technological Institute of Larisa or the University of Thessaly depends on Action. For actions targeted on safety, we are under negotiations with University of Thrace due to expertise that they have in this field

5 | Stakeholders & Co-production

The **key-actors-‘players’** in this LAP are:

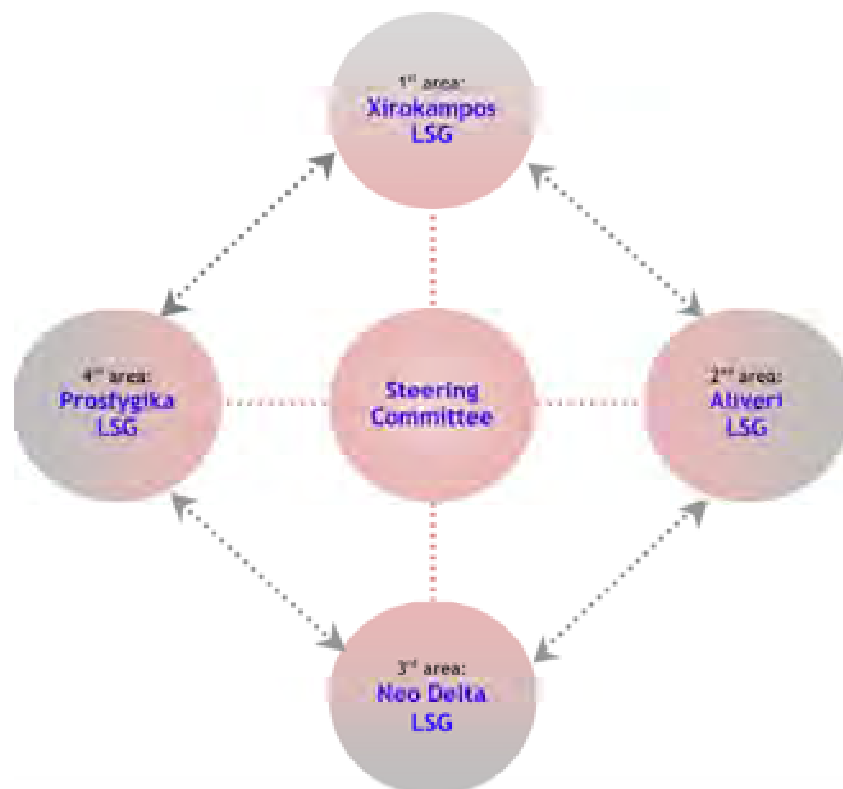
- The Steering Committee
- The 4 LSGs
- The LAT
- The existent and those under-formulation civil society’s organisations, focusing on the youth
- The public bodies that operate in the city

Steering Committee

This **Committee** is the coordinating mechanism for monitoring the development of the project and for decision making – mainly – at political level. It comprises:

- the Mayor,
- the LAT that makes proposals
- the representatives of the 4 who make proposals and have the right of participation in the decision-making

The **organisational scheme** of the Local Action Plan (that had been approved by the Resolution N.106/07-05-2005 of the Municipal Council of the Municipality of Nea Ionia Magnesias regarding Phase II of the URBAMECO project) can be seen in the following scheme



Local Action Team-LAT

The **Local Action Team** for the management of integrated or of strategic importance projects has been ad-hoc set up by the Municipal Council of the city and comprises the Planning Administration of the Municipality, the Director of the Technical Administration of the Municipality and 2 Managerial officers from the social services of the Municipality and is called **Planning Team**.

	Number of staff	Qualifications	Experience in the management of multiple projects
Planning Administration	6	Electronics engineering	15
		Information engineering	2
		Civil engineering / Town Planning	3
		Civil sciences	5
		Civil sciences	5
		Town planning-GIS	12
Technical Administration	1	Civil engineering	30
Social Services	2	Sociology-Social Work	11
		Sociology	10
Total number of Planning Team	10		

This Team has worked together during previous integrated projects with a specialisation within the **responsibilities** section that corresponds to their **qualifications**. The same concept is expected to be in effect during the upcoming period.

ROLE	NAME	QUALIFICATIONS	POSITIONS	RESPONSIBILITY
Actions' coordination	Stathis NIKIFOROU	Electronics engineering	Director of Planning Administration of the Municipality of Nea Ionia Magnesias	<ul style="list-style-type: none"> • Promotion of policies • Coordination • Final evaluation • Networking
Technical applications	Giorgos GIDARIS	Civil engineering	Director of Technical Administration of the Municipality of Nea Ionia Magnesias	<ul style="list-style-type: none"> • Planning-Elaboration • Calls for projects • Monitoring • Evaluation
Developmental and social actions	Nikos ANTONAKIS	Sociology-Social Work	Director of the Municipal Enterprise for the Social Care of the Municipality of Nea Ionia Magnesias	<ul style="list-style-type: none"> • Elaboration • Evaluation & Monitoring • Implementation • Networking
	Apostolos ALPOUS	Town planning-GIS	Member of the Planning Administration of the Municipality of Nea Ionia Magnesias / in charge of the Local Urban Observatory of the Municipality of Nea Ionia Magnesias	<ul style="list-style-type: none"> • Proposal of urban policies • Evaluation & Monitoring • Documentation • Environmental issues

Supporting mechanism	Spyros IATROPOULOS	Sociology	Head of sector of the Municipal Enterprise for the Social Care of the Municipality of Nea Ionia Magnesias	<ul style="list-style-type: none"> • Documentation • Expenses • Publicity' s issues
	Planning Administration's Team	Information engineering Civil sciences	Municipal employees	<ul style="list-style-type: none"> • General support of actions • Networks support • Managerial support

- **This LAT has a well coherence** is based on the **collective organisation** of its work and on its **internally continuous inter-briefing** and it receives also the **confidence** of the ruling authority of the municipality, of the opposition parties and of the operational mechanism of the municipality. It is important to stress that the LAT has **a good 'name'** at national level among the Managing Authorities and has received **distinctions** for the projects that it undertook in the past
- It should be noted that the LAT maintains **close bonds of cooperation** with the **Managing Authority** of the Region of Thessaly and with the **Managing Authorities** of the Ministry of Finance and of the Ministry of Employment
- Some **problems** can be found in the different operational perception between the LAT and the rest mechanism with an imminent danger for 'burnout' phenomena or 'elitism' phenomena. For this, the LAT should continuously evaluate and reconsider its route by trying to expand the 'operational circle', to avoid to undertake responsibilities of a political character and to promote a new "work ethic"
- Other **problems** can be found in the low-quality and value of the operational planning in Greece and the strong effectiveness of the various lobbies that are being many times presented in the form of interdependence between close political and economic interests
- **The 'stake'** for the LAT is the formulation of supportive mechanisms and of key-people's networks that are being governed by the same, with the LAT, operational culture

4 Local Support Groups-LSGs

The **Local Support Groups** are **four**, are being coordinated by the **Steering Committee** and have their seat each of them in each one of the 4 target-areas within specially designated spaces. The consist in a permanent basis of politicians from the ruling party and from the opposition's parties of the municipality in order to be possible the decision-making, the ability for synergy and proposal within the municipal council, and the sound transition from a pyramid scheme concerning decision-making to a more open towards society organisational scheme.



The **participating individuals** who have an authority and an ability of decision-making are listed in the following list. It should be noted that some of them has a regular presence and some others not. It is crucial for the LSGs to be connected and to attract even more citizens' groups from the neighbourhoods (active citizens) and to dispose their decisions for assessment and judgement at intermediate citizens' assemblies at neighbourhood level.

The **participating**, up-to-date, **individuals** are the following:

	Name	Function	Organisation
1	Pavlos MAVIDIS	Mayor (Ruling party)	Municipality of Nea Ionia Magnesias
2	Fotis LAMBRINIDIS	Member of the ruling party- Member of the Municipal Council from 01/01/2009 (Deputy Mayor of Programming of the Municipal Projects and Development: 01/01/2007-31/12/2008)	Municipality of Nea Ionia Magnesias
3	Nikos MAVROPOULOS	Member of the ruling party- Member of the Municipal Council from 01/01/2009 (Deputy Mayor of Social Solidarity: 01/01/2007-31/12/2008)	Municipality of Nea Ionia Magnesias
4	Giannis KAOUNAS	Member of the ruling party- Member of the Municipal Council from 01/01/2009 (Deputy Mayor of Technical Services and Urban Planning: 01/01/2007-31/12/2008)	Municipality of Nea Ionia Magnesias
5	Giorgos KOUFOGEORGOS	Member of the ruling party- Member of the Municipal Council from 01/01/2009 (Deputy Mayor of Quality of Life and Environment: 01/01/2007-31/12/2008)	Municipality of Nea Ionia Magnesias
6	Dimitris RIZOS	Member of the ruling party- Member of the Municipal Council from 01/01/2009 (President of the Municipal Council: 01/01/2007-31/12/2008)	Municipality of Nea Ionia Magnesias
7	Dimitris BENAKIS	Member of the ruling party- Member of the Municipal Council from 01/01/2009 (Secretariat of the Municipal Council: 01/01/2007-31/12/2008). President of 'Enstasis'	Municipality of Nea Ionia Magnesias & 'Enstasis' NGO for the Youth of the Municipality of Nea Ionia Magnesias
8	Giannis MOLOHIDIS	Member of the Municipal Council	Municipality of Nea Ionia Magnesias

		(Opposition party)	
9	Nestoras MANIARAS	Member of the Municipal Council (Opposition party)	Municipality of Nea Ionia Magnesias
10	Vasilis LINARDOS	Member of the Municipal Council (Opposition party)	Municipality of Nea Ionia Magnesias
11	Foteini PERIVOLARI	Member of the Municipal Council (Opposition party)	Municipality of Nea Ionia Magnesias
12	Konstantinos HALEVAS	Member of the Municipal Council (Opposition party)-Leader of the major minor-vote	Municipality of Nea Ionia Magnesias
13	Nikolaos POUTSIAKAS	Special Scientist of the Region of Thessaly	Region of Thessaly (Larissa)
14	Ioannis Chatzis	Managing Authority of the Region of Thessaly	Region of Thessaly (Larissa)
15	Efstathios NIKIFOROU	Director of the Planning Administration & Coordinator of the Planning Group	Municipality of Nea Ionia Magnesias
16	Giorgos GIDARIS	Director of the Technical Services Administration	Municipality of Nea Ionia Magnesias
17	Konstantina ILIADOU	Director of the Administrative Services Administration	Municipality of Nea Ionia Magnesias
18	Stavros NITSAKOS	Director of the Economic Services Administration	Municipality of Nea Ionia Magnesias
19	Christos TSILIOS	Director of the Urban Planning Services Administration	Municipality of Nea Ionia Magnesias
20	Nikos ANTONAKIS	Member of the Planning Group	Municipality of Nea Ionia Magnesias
21	Apostolis ALPOUS	Member of the Planning Group	Municipality of Nea Ionia Magnesias
22	Spyros IATROPOULOS	Member of the Planning Group	Municipality of Nea Ionia Magnesias
23	Giannis ANTONIADIS	Director	Organisation of Greek Railways (OSE) (Volos)
24	Viki MITROU	Civil Engineer / Member of the Greek Technical Chamber	Technical Chamber of Greece (TEE), Volos Department
25	Pantelis SKAGIANNIS	Professor & President in the Department of Planning and Urban Development	University of Thessaly (Volos)
26	Panagiotis PAPAKONSTANTINOU	Director	Public Power Corporation SA (DEH) (Volos)
27	Achilleas TSIRGOULAS	Responsible of the Public Relations	Public Power Corporation SA (DEH) (Volos)
28	Apostolos PAPADOULIS	Director	Federation of Thessalian & Central Greece Enterprises (SEB) (Volos)

In the above list, it is not mentioned the names of the **active citizens-residents** of the areas who participated during various phases of the project's consultations.

Synergy between the Local Authority and the Managing Authorities

- The LAP was already based at a large degree, even from its initial proposals, on the strategic orientations and on the calls for eligible actions from the respective Operational Programmes of the Region of Thessaly and of the Greek ministries, in order for the LAP to be realistic and direct concerning its implementation. Also, through this way it is possible to achieve a benchmarking, a free-exterior evaluation and a 'lingua-franca' for the problems and the corrective actions
- During consultation's phase, the close cooperation between members of the managing authority (MA) and the Municipality's officials is being continued
- Bi-lateral meetings have taken place and are on the run (between the MA and the Municipality) having in mind the overall review of the up-to-date route (1st semester)
- A briefing has been done and is on the run through documents and proposals for the inclusion into LAP concerning their feasibility and eligibility

List of Stakeholders

ACTIONS	BODIES	ROLES
ECONOMY	• Municipality of Nea Ionia	Strategic planning, implementation and monitoring
	• Non-Profit Municipal Enterprise	Consultation, implementation and monitoring
	• Vocational Training Centres	Training for jobless people
	• National Employment Agency	Subvention of new SME
	• National Organisation of SME (EOMEX)	Subvention of new SME
	• Institute of Occupational Training of Volos	Feeding with manufacturers and artists
URBAN ENVIRONMENT	• Municipality of Nea Ionia	Strategic planning, implementation and monitoring
	• Technical Chamber	Expertise on face lifting
	• Chamber of Commerce	Support of SME
	• Non-Profit Municipal Enterprise	Consultation, implementation and monitoring
	• Shop owners	Participation in financing
	• Police	Safety, Participation, consultancy-Local council to prevent criminality
	• Educational Institutions	Consultancy, Monitoring
	• Ministry of Defence	Negotiations on Military Camp for its removal
	• National Housing Organisation (OEK)	Mutual Consultancy for new housing area in Neo Delta, Implementation
	• Public Electricity Enterprise (DEH)	Mutual Consultancy on safety issues about risks from high-voltage facilities in city
• Ad Hoc Local Teams	Implementation of small subsidized by the municipality actions to improve urban and natural environment in neighbourhood level	
ENVIRONMENT	• Municipality	Strategic planning, implementation and monitoring
	• Private sector/investors	Installation and co financing of actions
	• DEYAMB-Intermunicipal Enterprise for Water & wastes	Supplying recycled water
	• NGOs	Actions for environment Participation in NGO's-Housing Action
	• Ad Hoc Local Teams	Small subsidized actions for environment
ADMINISTRATIVE SUPPORT	• Municipality of Nea Ionia	Strategic planning, implementation and monitoring for • Internal reforms (ISO, etc) • Local Urban Observatory
	• Non-Profit Municipal Enterprise	• Consultation, implementation and monitoring • Employment Office and Support for SME
	• LSGs	Consultation, Monitoring, feeding with results

6| Technical Data

PROVISIONAL FUNDING SOURCES	PROVISIONAL BUDGET (in euros)	%
Operational Programme of the Region of Thessaly	6.000.000,00	33,71
Operational Programme 'Development'	700.000,00	3,93
Operational Programme 'Employment'	750.000,00	4,21
Operational Programme 'Environment'	1.750.000,00	9,83
Local Authorities Programme 'Thiseas'	4.000.000,00	22,47
Public-Private Partnerships-PPP	3.300.000,00	18,54
Municipality's funds	1.200.000,00	6,74
Private participation	100.000,00	0,56
TOTAL	17.800.000,00	100,00

ACTIONS	%
Economy	10
Urban environment	39
Environment	42
Improvement of local authority's operation	9





LAP's Matrix of concrete Actions

AXIS	ACTIONS	LAT and Human Resources	Partners	EXPECTED outcomes	EXISTING PLANS	BUDGET (in euros)	TIMING
(Budget & Timing Phase: the red-coloured numbers are an estimation. The rest amounts are fixed)							
ECONOMY	Women's Catering (Social Economy)	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipal Enterprise Women's Group Greek Manpower Employment Organisation 	<ul style="list-style-type: none"> Utilisation of existent building Creation of New Work Posts Creation of a new Enterprise Promotion of local products 	Data from the 2 nd & the 3 rd CSF for the promotion of Social Enterprises	150.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Unemployed training in Social Economy and set up of a 3rd Sector's enterprise	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Centre of Occupational Training 	<ul style="list-style-type: none"> Training of 15 people Creation of a one new Enterprise 	-	70.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Artists and Craftsmen attraction in the area of Prosfygika	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Chamber Of Commerce Municipal Institute of Occupational Training (graduates) 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Chamber Of Commerce Municipal Institute of Occupational Training 	<ul style="list-style-type: none"> Attraction of at least 30 artists/craftsmen 	-	40.000	Expected calls for proposals from Sept.2009 till Aug.2010
	SMEs training in new forms of enterprise's organisation	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Centre of Occupational Training 	<ul style="list-style-type: none"> Training of 60 people 	-	150.000	Expected calls for proposals from Sept.2009 till Aug.2010
	New enterprises of artists and craftsmen installation in the area of Prosfygika	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Installation of at least 20 artists/craftsmen through the provision of support Installation of at least 10 artists/craftsmen on their own powers 	-	300.000	Expected calls for proposals from Sept.2009 till Aug.2010



AXIS	ACTIONS	LAT and Human Resources	Partners	EXPECTED outcomes	EXISTING PLANS	BUDGET (in euros)	TIMING
(Budget & Timing Phase: the red-coloured numbers are an estimation. The rest amounts are fixed)							
	Semi-covered market place creation in the area of Neo Delta (Vamvakourgia)	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Street-vendors of open markets Residents 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Small vendors Association 	<i>(not yet fully elaborated)</i>	Under inclusion in the upcoming upgrade of the Operational Plan of the Municipality 2007-10	200.000	Technical plan of the Municipality 2009-2010
	Improvement of unemployed occupational skills	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Centre of Occupational Training 	<i>(not yet fully elaborated)</i>	-	200.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Coordination and support of SMEs in Metaxourgeio building (management-promotion-opportunities' utilisation, etc)	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Chamber Of Commerce 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Chamber of Magnesia 	<i>(not yet fully elaborated)</i>	-	100.000	Expected calls for proposals from Sept.2009 till Aug.2010
ENVIRONMENT	Photovoltaic (Solar) systems installation in the municipality's spaces	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Private individual²⁰ 	<ul style="list-style-type: none"> Municipality of Nea Ionia Private individual 	Development of an autonomous system that will cover all the energy's needs. Energy's independence. Null pollution. Quiet function. Credibility and long-term duration. Minimal maintenance	Operational Plan of the Municipality 2007-2010 (Measure 2.1.3)	1.800.000	Technical plan of the Municipality 2009-2010
	Small projects for the	<ul style="list-style-type: none"> Municipality of Nea Ionia 	<ul style="list-style-type: none"> Municipality of Nea Ionia 	<i>(not yet fully elaborated)</i>	-	100.000	Expected calls for

²⁰ There have been final decisions and contacts with private individuals for the installation of environmental-friendly technologies in public premises



AXIS	ACTIONS	LAT and Human Resources	Partners	EXPECTED outcomes	EXISTING PLANS	BUDGET (in euros)	TIMING
(Budget & Timing Phase: the red-coloured numbers are an estimation. The rest amounts are fixed)							
	neighbourhood's improvement by the residents themselves	<ul style="list-style-type: none"> Magnesias Residents Municipal Enterprise Creative Activities for Children Centre 	<ul style="list-style-type: none"> Magnesias Municipal Enterprise Residents 				proposals from Sept.2009 till Aug.2010
	Reformation of IONIA park and use of 3rd degree waste management's products of biological cleaning	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Biological cleaning 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Biological cleaning 	(not yet fully elaborated)	-	1.750.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Linear park in Xiria torrent in Aliveri area	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Residents Technical and Professional Chamber 	<ul style="list-style-type: none"> Municipality of Nea Ionia Residents Technical and Professional Chamber 	(not yet fully elaborated)	-	1.500.000	Expected calls for proposals from Sept.2009 till Aug.2010
URBAN ENVIRONMENT	Study for the specialisation of the unification of a Development's Path	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	(not yet fully elaborated)	-	90.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Circulatory regulations	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Residents Shopkeepers 	<ul style="list-style-type: none"> Municipality of Nea Ionia Residents Shopkeepers 	(not yet fully elaborated)	-	250.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Purchase of small buildings in Prosfygika area for the development of available spaces for the small-entrepreneurship of artists/craftsmen	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	(not yet fully elaborated)	Under inclusion in the upcoming upgrade of the Operational Plan of the Municipality 2007-10	640.000	Technical plan of the Municipality 2009-2010
	Procedures for military camp's removal	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias 	<ul style="list-style-type: none"> Municipality of Nea Ionia 	Inclusion of the area in the surrounding district and its relation with the urban	Operational Plan of the Municipality	60.000	Technical plan of the Municipality 2009-2010



AXIS	ACTIONS	LAT and Human Resources	Partners	EXPECTED outcomes	EXISTING PLANS	BUDGET (in euros)	TIMING
(Budget & Timing Phase: the red-coloured numbers are an estimation. The rest amounts are fixed)							
				tissue of the city. Town-planning of new uses that the area can endeavour with qualitative features that will guarantee a high-degree attractiveness and will be emerged into a powerful urban pole for all area	2007-2010 (Measure 1.1.1.2)		
	Standardisation of shops' exteriors and categories	<ul style="list-style-type: none"> • Municipality of Nea Ionia Magnesias • Municipal Enterprise • Technical and Professional Chamber • Shopkeepers on Eirinis av. 	<ul style="list-style-type: none"> • Municipality of Nea Ionia Magnesias • Municipal Enterprise • Technical and Professional Chamber • Shopkeepers on Eirinis av 	(not yet fully elaborated)	-	80.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Improvement of buildings' exteriors in Eirinis avenue in Prosfygika area ²¹	<ul style="list-style-type: none"> • Municipality of Nea Ionia Magnesias • Municipal Enterprise • Technical and Professional Chamber • Shopkeepers on Eirinis av. 	<ul style="list-style-type: none"> • Municipality of Nea Ionia Magnesias • Municipal Enterprise • Technical and Professional Chamber • Shopkeepers on Eirinis av 	(not yet fully elaborated)	-	1.160.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Improvement of buildings' exteriors in Xirokampos area	<ul style="list-style-type: none"> • Municipality of Nea Ionia Magnesias • Municipal Enterprise • Cité Création (Lyon) • Youths of the area 	<ul style="list-style-type: none"> • Municipality of Nea Ionia Magnesias • Municipal Enterprise • Cité Création (Lyon) • Youths of the area 	Interventions in spaces of public-use and embellishment of the working residences' faces (pilot implementation). Encouragement for the self-management of the	Operational Plan of the Municipality 2007-2010 (Measure 1.4.3.2)	100.000	Technical plan of the Municipality 2009-2010

²¹ The consultation for the buildings exteriors' improvement with the shopkeepers on Eirinis avenue of Prosfygika area has started



AXIS	ACTIONS	LAT and Human Resources	Partners	EXPECTED outcomes	EXISTING PLANS	BUDGET (in euros)	TIMING
(Budget & Timing Phase: the red-coloured numbers are an estimation. The rest amounts are fixed)							
				public & common-use spaces (pilot action)			
	Study for accessibility's facilitation in Melissiatika district in Aliveri area	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Prefecture of Magnesia 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Prefecture of Magnesia 	Reassurance of safe transfers from the city to the municipal districts	Operational Plan of the Municipality 2007-2010 (Measure 1.2.4.1)	30.000	Start: Sept 2009
	Cyclist lanes network	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise 	<i>(not yet fully elaborated)</i>	-	700.000	Expected calls for proposals from Sept.2009 till Aug.2010
	NGOs Centre (Vasdekeio) in Neo Delta area	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise NGOs 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise NGOs 	<i>(not yet fully elaborated)</i>	-	1.200.000	Application for a proposal on May 2009
	Creation of Parking areas in Prosfygika area (historical centre)	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias 	<i>(not yet fully elaborated)</i>	-	1.500.000	Expected calls for proposals from Sept.2009 till Aug.2010
IMPROVEMENT OF SUPPORTING MECHANISMS	Development and promotion of the Local Urban Observatory ²²	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Chamber Region of Thessaly Other bodies/local authorities 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Chamber Region of Thessaly Other bodies/local authorities 	<i>(not yet fully elaborated)</i>	-	100.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Romas Social-Medical Centre	<ul style="list-style-type: none"> Municipality of Nea Ionia 	<ul style="list-style-type: none"> Municipality of Nea Ionia 	Improvement of the quality	Operational	750.000	• 'Soft' actions are

²² Local Urban Observatory has initiated its operation



AXIS	ACTIONS	LAT and Human Resources	Partners	EXPECTED outcomes	EXISTING PLANS	BUDGET (in euros)	TIMING
(Budget & Timing Phase: the red-coloured numbers are an estimation. The rest amounts are fixed)							
	in Alivery area ²³	<ul style="list-style-type: none"> Magnesias Municipal Enterprise 	<ul style="list-style-type: none"> Magnesias Municipal Enterprise 	of life of the Romas and of the provided services to them	Plan of the Municipality 2007-2010 (Measures: 1.6.3.9-2.1.2.6-3.1.3.1)		<ul style="list-style-type: none"> already in operation Rebuilding of infrastructures will start on summer 2009
	Employment and Entrepreneurship's Office	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Greek Manpower Employment Organisation 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Greek Manpower Employment Organisation 	<i>(not yet fully elaborated)</i>	-	150.000	Expected calls for proposals from Sept.2009 till Aug.2010
	Institutionalisation of LSGs/Dialogue and Projects Monitoring Forum ²⁴	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Residents NGOs 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Residents NGOs 	<i>(not yet fully elaborated)</i>	-	20.000	Start: Sept 2009
	Training of politicians and municipality's staff in open dialogue's procedures	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Centre of Occupational Training 	<ul style="list-style-type: none"> Municipality of Nea Ionia Magnesias Municipal Enterprise Centre of Occupational Training 	<i>(not yet fully elaborated)</i>	-	25.000	Start: Sept 2009

²³ The Social-Medical actions for the Romas re-operate as a concrete action until 2013

²⁴ LSG are under operation



7| Provisional Budget

